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Safeguarding Africa's last frontier

World Business Newspaper FRIDAY FEBRUARY 23 1996

Europe joins US complaint on music piracy in Japan

The European Union joined the US in complaining to the World Trade Organisation about Japan's failure to protect pre-1971 sound recordings from copyright piracy. Performers affected by unlicensed copying of pre-1971 recordings in Japan include pop groups such as the Beatles and Rolling Stones and solo artists such as Frank Sinatra and Elvis Presley. The US industry puts losses from piracy in Japan at some \$500m, while the European recording industry said it was losing sales of at least \$120m a year. Page 4

Mannesmann, the German engineering and telecommunications group, reported a 50 per cent rise in 1995 operating profits to DM900m (\$604m) but the improved figures were at the bottom end of expectations and analysts said the group would find it more difficult in a slower moving economy this year. Page 23; Lex, Page 23

German bond issue hit by Emu doubts: The German bond market was thrown into confusion by unusually low bidding on a DM10bn (\$6.8bn) issue of five-year government paper, which reflected domestic investors' concern over European monetary union. Page 22

Wall Street soars: The US equity market shrugged off a lacklustre performance on the bond market with the Dow Jones Industrial Average soaring more than 80 points to about 5,996 within half an hour of the close. The technology-rich Nasdaq composite was on course to set a new record. World stocks, Page 32

Pharmacia & Upjohn, the newly-merged Swedish-American drugs group, said merger and restructuring costs had pushed net profits down from \$838m in 1994 to \$738m last year. Page 23

Stena Line of Sweden, the world's biggest ferry operator, said competition from Eurotunnel, the operator of the Channel tunnel, was partly to blame for a drop in its 1995 profits to SKr201m (\$29.7m) from SKr502m a year earlier. Page 26

Britons top complaints to EU ombudsman: Britons filed the largest number of complaints with the EU's first ombudsman Jacob Söderman (left) in the five months since he took up the office. Germans and Spanish numbered second and third respectively in the list of complainants, while secrecy and favouritism were the most common problems. Luxembourg lodged fewest complaints. Page 2

Wieg, the German energy and industrial group, reported operating profit for 1995 of DM2.1bn (\$1.45bn) and said it would increase its dividend by DM2 to DM12. Page 26

Konica, the Japanese film and camera maker, is vying up with US company Kodak to make new cameras based on a system which combines the advantages of conventional 35mm photography with the benefits of digital cameras. Page 4

AIR Italia, Italy's national airline, unveiled a plan to restructure the troubled carrier and permit a L1,500bn (\$960m) capital increase. Page 3

Rewe, Germany's biggest food retailer, expects to lift turnover to more than DM50bn (\$34.4bn) this year after sales rose 5.3 per cent to DM48.4bn last year. Page 27

Den Danske Bank, Denmark's largest bank, announced a sharp increase in net profits to Dkr3.83bn (\$645.4m) from Dkr3.818bn last year after gains on its securities portfolio and reduced loss provisions. Page 27

Sweden cuts lending rates: Sweden's central bank cut its key lending rate for the fourth time this year as statistics showed inflation fell to 2.0 per cent in January. Page 2

Rand steadies after 5-day fall: The steadying of the rand, after it fell to successive all-time lows against the dollar over the past five trading days, prompted calls for swift action to cut the South African budget deficit. Page 4

Bosnian president in hospital: Bosnia's 70-year-old President Alija Izetbegovic was taken to hospital in Sarajevo with suspected heart trouble. Page 2

Cricket World Cup: An unbeaten century from Graeme Hick guided England to a 49-run win over the Netherlands in their cricket World Cup match in Peshawar, Pakistan. England scored 278-4 before containing the Netherlands to 230-6 off 50 overs.

STOCK MARKET INDICES		GOLD	
New York S&P 500	4,259.86 (+2.89)	New York Open	3481.5 (404.0)
Dow Jones Ind	5,998.86 (+2.89)	London	3480.20 (37.55)
NASDAQ Composite	1,113.38 (+16.33)		
Europe and Far East		DOLLAR	
CAC40	1,933.28 (+18.28)	New York	1.945
DAX	2,412.0 (20.89)	London	1.948
FT-SE 100	3,740.0 (14.4)	FR	1.9525
Nikkei	20,340.84 (-31.29)	SFR	1.1813
		Y	105.025
US LUNCHTIME RATES		STERLING	
Federal Funds	5 1/4%	London	1.5433 (1.5445)
3-mth Treas Bill	4.500%	DM	1.4518 (1.4518)
Long Bond	9 1/4%	FR	1.4576 (1.4576)
Yield	6.352%	SFR	1.1825 (1.1825)
		Y	105.12 (105.12)
OTHER RATES		MARKETS	
UK 3-mth Interbank	5 1/4% (6.24)	Commodities	31
US 10 yr Gov	7 1/8% (6.76)	FT Actives	38
France 10 yr Gov	10.83% (10.87)	FTSP-A Vld Index	42
Germany 10 yr Gov	8 1/4% (8.78)	Gold Markets	31
Japan 10 yr Gov	10.775% (same)	Foreign Exchange	35
NORTH SEA OIL (ARMS)		Int. Bond Service	32
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Greece, Turkey in feud over aid

By Caroline Southey in Brussels and Michael Lindemann in Bonn

Fresh tensions erupted between Greece and Turkey yesterday as Ankara recalled its ambassador to Athens after Greece blocked agreement in the European Union on an aid package for Turkey.

Fresh tensions erupt as Ankara recalls ambassador after Athens blocks EU deal

after "a series of hostile actions against Turkey's vital interests by Greece - using the islands crisis as an excuse - and by its moves aiming particularly to hurt Turkey-EU ties".

relations with countries which attack members of the EU. Third countries most behave".

to discuss the issue over lunch. The Greek action provoked an angry response from some member states, notably France. However, other member states emphasised that although Greece was isolated in seeking to delay the decision, it was nevertheless not seeking to renegotiate the terms of the agreement.

Fears over monetary union hit German bond issue

By Andrew Fisher in Frankfurt

The German bond market was thrown into confusion yesterday by unusually low bidding on a DM10bn (\$6.8bn) issue of five-year government paper, which partly reflected domestic investors' concern over European monetary union.

Political boost for Yeltsin ■ Moscow to scrap oil and gas export tariffs

IMF to lend Russia \$10bn over three years

By Chrystie Fretland in Moscow and Robert Corzine in London

The International Monetary Fund yesterday announced a \$10.2bn three-year loan for Russia, in a powerful endorsement of President Boris Yeltsin's economic reforms.

would be disbursed in monthly instalments, following the strict practice the IMF introduced in last year's \$6bn loan to Russia.



IMF managing director Michel Camdessus announcing at a news conference in Moscow a \$10.2bn loan to Russia. The loan is the second biggest after last year's IMF bail-out of Mexico.

The loan, second in size only to the IMF's bail-out of Mexico last year, is an important financial and political boost for Mr Yeltsin, who faces a bitter battle with Communists in next June's presidential elections.

However, Mr Camdessus said he was referring only to the Rb3,500bn (\$720m) owed to federal government workers, which accounts for less than a fifth of the national mountain of wage arrears that has turned millions of unpaid workers against Mr Yeltsin.

France to cut nuclear arms in sweeping defence review

By Our Foreign Staff and Agencies

President Jacques Chirac yesterday announced the biggest shake-up in French defence policy for several decades, scrapping its land-based nuclear missiles, ceasing production of fissile nuclear material, and moving to an all-professional army.

Thomson chief quit ahead of deal

Thomson-CSF, the defence electronics arm of Thomson, and the UK's General Electric Company were on the point of signing a worldwide joint venture to pool their sonar businesses when Mr Alain Gomez, the French defence group's president, resigned this week.

In what appeared to be an attempt to regain the moral high-ground after French nuclear tests brought worldwide protest last year, Mr Chirac said he had decided to close France's only factory producing plutonium and weapons-grade enriched uranium and move the country had plentiful stocks for its own weapons needs.

The French president said only a professional army would be able to ensure France's security in the long term, coupling nuclear deterrence with an improved capacity to project large forces overseas.

rapid and organised conditions a significant force of about 50,000 to 60,000 men. Today it can only manage 10,000."

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Airlines may have breached Brussels terms for state aid

By Emma Tucker in Brussels

Speculation is mounting in Brussels that some of the state-owned airlines rescued from bankruptcy in 1994 are heading for further trouble, just weeks before progress reports on their health are due to be delivered to the European Commission.

Preliminary details suggest that Air France-Olympic Airways and TAP-Air Portugal have had mixed successes in meeting the terms of the rescue packages on which approval of the aid was granted.

Doubts have also surfaced about the recent behaviour of Alitalia.

Assessment of the reports - most of which are due next month and in April - falls to Mr Neil Kinnock, the transport commissioner, who will make a speech in London today pledging that he will be vigilant in ensuring that commercial disciplines are followed.

"If there are any who still believe that an airline can somehow be insulated from the competitive and commercial disciplines, they are deluding themselves," he says.

Mr Kinnock recently approved a controversial P1a57bn (\$700m) capital injection for Iberia, the Spanish state-owned airline. This was withdrawn from an initial request for P1a130bn and the airline was forced to sell off core assets.

Nonetheless, the agreement provoked criticism and the Commission is keen to show that it is taking a tough line with earlier recipients of state aid.

Olympic, due to receive the second tranche of a Dr54bn (\$223.3m) payment from the Greek government in April, raises the most serious doubts. According to the Commission, the rescue plan - which contained 21 conditions - is on course for the time being. However, Brussels is worried about interference from the Greek government.

"The government seems to meddle a lot in the management," said an industry official. "This is a problem, because it could stop the airline from becoming viable."

When the airline's board was recently renewed, the Greek government made the appointments.

In addition, the Commission believes it may have detected further state aids that were not declared at the time the rescue package was approved.

Air France, the most notorious recipient of state aid in 1994, is waiting for a decision on the third and final payment of a FF220bn (\$4bn) hand-out.

The decision as to whether the company has lived up to the conditions will be taken by Mr Kinnock in June following assessment by independent consultants.

According to officials, the Air France rescue plan was on course last year, "but only just".

Luck, in particular the sharp drop in the price of fuel, played an important part in ensuring that the airline met its objectives.

Industry sources are not convinced that the airline will receive the final payment.

"There are strong doubts about whether the company has restructured enough," said an industry executive.

Meanwhile, the Commission has received a complaint from TAT, the French subsidiary of British Airways, that the modern West Terminal of Paris's Orly airport is being reserved for Air France while construction on a new terminal is carried out.

One of the conditions of the rescue package was that other airlines should not be disadvantaged during construction at the airport.

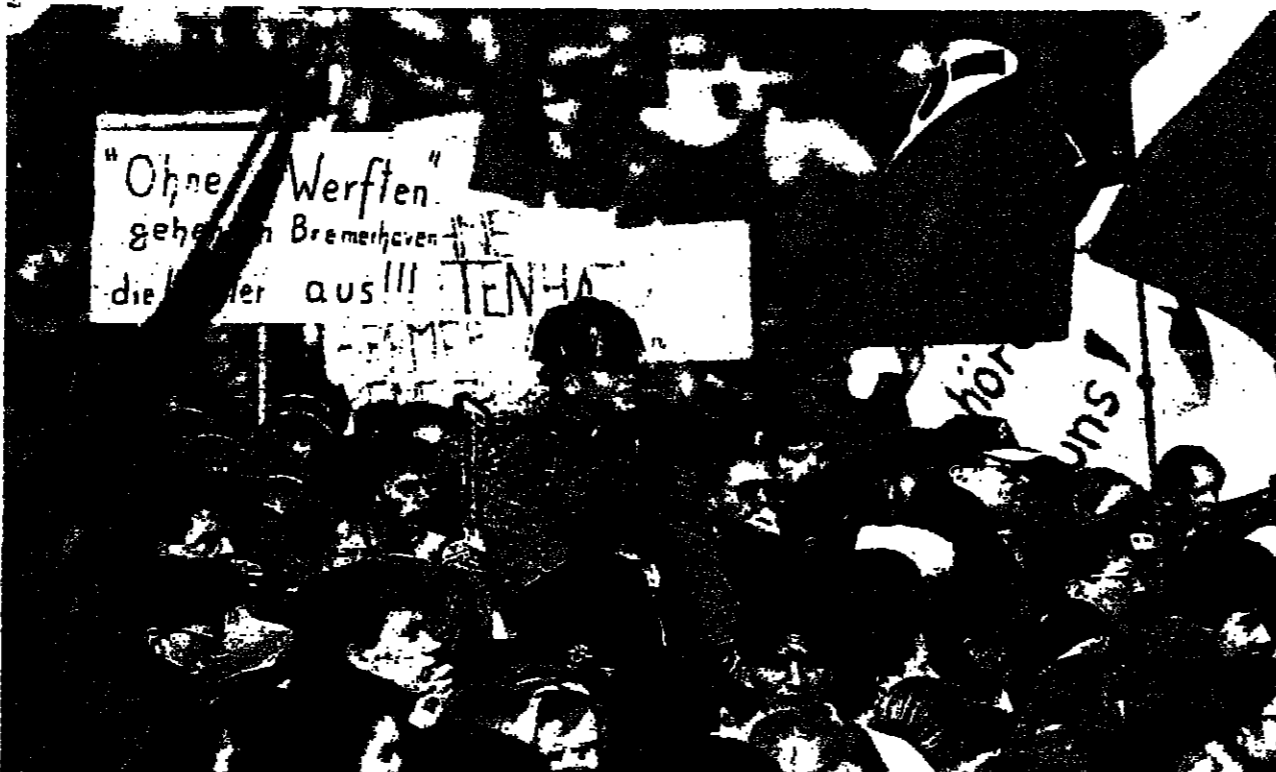
The Commission also wants to check that Air France is not abusing its position to become a price leader. The state aid was granted on condition that the company did not undercut other air fares, but on certain routes fares have been offered that are significantly lower than others.

TAP, the Portuguese national airline that received E180bn (\$1.2bn) in 1994, is less contentious and appears to be on course to meet the Commission's conditions.

Last, Brussels is investigating the sale of Alitalia's majority stake in the Rome airports company.

It is worried that the sales price was inflated and therefore constituted a hidden state aid.

Bremer Vulkan suggests plan to save yards



About 20,000 people demonstrated in the German port of Bremerhaven yesterday against the threatened shipyard closures.

By Judy Dempsey in Berlin

Bremer Vulkan, Germany's biggest shipbuilder, which this week applied for protection from its creditors, may have off several divisions and retain only its core shipbuilding business, Mr Hero Brahm, head of the company's supervisory board, said yesterday.

Mr Brahm, a former board member of the Treuhand privatisation agency, which sold two east German shipyards to Bremer Vulkan in 1992, told German radio the management would try to keep its five shipyards, which employ about 23,000 people. But the machine construction division - which accounted for 16 per cent of the group's DM16bn (\$1bn) turnover in 1994 - would "have to go its own way", he said.

Mr Brahm was referring specifically to Dörries Scharmann, which is expected to report an annual loss of more than DM200m, as well as the group's two non-shipbuilding subsidiaries in east Germany - Dieselmotoren and Neptun Industrie, both in Rostock. Mr Brahm said he would try to win backing from the federal and state authorities to keep all the shipyards together. But he may face opposition from the Mecklenburg-Vorpommern government because of the way in which Bremer Vulkan diverted DM600m of DM850m earmarked as investment for the east German state's shipyards into the group's other operations.

The German government yesterday insisted it was not prepared to grant fresh loans to Bremer Vulkan. The group expects losses of DM1bn for 1995 in addition to outstanding bank loans of more than DM1.5bn. It also requires DM2.2bn this year to pay its bills, provide working capital and meet investment commitments to its east German shipyards.

Mr Günter Rexrodt, Germany's economics minister and an advocate of reducing state subsidies, told German radio: "Anyone who thinks he can restore the company to health with fresh money from Bonn is mistaken."

But the city-state of Bremen, anxious to curb unemployment - currently standing at 14 per cent of the workforce - yesterday said it would be interested in taking a stake in STN Atlas Elektronik, one of the few profitable divisions of Bremer Vulkan.

According to Bremen Radio, STN obtained a DM75m cash injection from its creditors and expected a further DM200m by the end of this week.

German yards could look to Poland for way forward

By Christopher Bobinski in Warsaw

The fate of Bremer Vulkan, holed by high German labour costs despite large-scale subsidies, contrasts with a revival in shipbuilding just across the border in Poland, where lower wages and tough restructuring have ensured survival without subsidies for shipyards such as Szczecin and Gdynia.

If Vulkan's troubles lead to closures of capacity, competitive pressure on the Polish shipyards would be eased, but most contracts won by

the Polish yards to date have been at the expense of Korean and Japanese shipyards.

However, the Szczecin shipyard - the star performer among Polish yards - has been a direct rival for some orders with yards such as Volkswert Stralsund, the east German yard Bremer Vulkan bought after the fall of the Berlin Wall.

Szczecin has found a niche over the past three years building container vessels for shipowners as far apart as Germany, Chile and South Africa. But Poland's shipbuilders,

Szczecin included, are currently struggling with an unexpected difficulty: losses arising from strong appreciation of the zloty are eroding the profitability of dollar-denominated export sales.

Szczecin originally expected to more than double its net profit last year to \$25m from 1994's \$11.5m. But the strength of the zloty slashed net profit to only \$500,000 and pushed Gdynia, further along the coast, into a \$3.0m loss.

Szczecin has a \$1.6bn order book for 59 vessels and has long sought

to build a Japanese-style "industrial group", linking it with the Gdynia yard and key industrial suppliers. It wants to join forces with the Czesochowa steelworks and the Cegielski engineering works, which provide ships' engines.

More controversially, Szczecin management wants to transfer the skills which cut delivery times by half at Szczecin to improving efficiency at Gdynia, which is Poland's largest and most modern yard.

But both shipyards are wary of taking on the Gdansk shipyard -

the birthplace of Solidarity, and a yard where past management errors have contributed to debts of \$160m. Gdansk expects to make a profit of only \$500,000 on the 19 ships worth \$700m on its books.

Gdansk has not gone through the painful restructuring which raised productivity and quality in the other Polish yards.

Mr Richard Goluch, a senior manager at the yard, estimates that currency factors cost the yard around 100m zlotys (\$40m) and helped throw it into overall net loss of

around \$35m. In an attempt to strengthen the industry, the government is preparing a consolidation plan for consultation by the middle of the year. A final decision on the plan will only be taken after consultation with Polish banks such as Bank Handlowy (BH), whose exposure to the Gdansk shipyard alone amounts to around \$80m.

The BH and the Szczecin-based Pomorski Bank Kredytowy (PBKS) are also shareholders in the Gdynia yard following a recent debt reduction agreement.

Chrystia Freeland reports on the crucial battle for Norilsk Nickel

Russia's red barons may derail sell-off

The Soviet-era managers of Norilsk Nickel, the world's largest nickel producer, yesterday stepped up their fight against the Moscow bank which acquired a controlling stake in the enterprise in a controversial privatisation scheme last autumn.

Less than four months ahead of presidential elections which could put a Communist president in the Kremlin, battles between "red baron" directors and nouveaux riches financiers have erupted at companies across the country.

But observers say the high-profile struggle over Norilsk Nickel, one of Russia's most valuable companies, could undermine last year's wave of privatisations.

Norilsk Nickel managers yesterday repeated their demand that the enterprise, which last year accounted for 20 per cent of the world's nickel production and 40 per cent of platinum output, revert to state ownership.

Oneximbank, one of Russia's leading banks, last December acquired control of 51 per cent of the voting shares in Norilsk Nickel through the controversial shares-for-loans privatisation programme. But Norilsk Nickel managers have challenged the legality of the scheme, and on Tuesday a Moscow civil court is due to announce its verdict on the issue.

Like Soviet-era industrial bosses throughout the country, the Norilsk Nickel managers look to the state for financial support and still see themselves as local patriarchs who must provide food, housing, schools, roads and medical care as well as jobs for their 155,000 workers, who live in one of the most remote and physically hostile places on the planet.

"We think the state should own and manage a majority stake in Norilsk Nickel," said Mr Boris Kazakov, the vice-president of Norilsk Nickel.

"The need to support the population in the extreme conditions of the far north means we must remain part of the state." The red barons and their local allies depict Oneximbank as a ruthless capitalist newcomer interested only in selfish gain.

become fashionable to say, but a man must live for 30 years in the far north and feel the extreme conditions on his own skin in order to be good for the ordinary Norilskian (Norilsk employee).

Local government officials agree.

"How can the controlling stake in such an enterprise, whose revenues were \$3bn last year, be sold for \$170m? Whom does it benefit?" asked Mr Alexander Zabevorota, head of the local government assembly.

"It benefits a small group of people, who control three or

Stake for sale in aircraft repairs

Russia's Sverdlovsk region will hold a closed tender for a 26.5 per cent stake in one of Russia's biggest aircraft engine repair plants, a regional property fund official said yesterday, Reuters reports from Moscow.

The official said the tender for 33,140 shares in Ural'skiy Zavod Grazhdanskoi Aviatsii would be held on February 29. The shares would be split into two lots, of 12.5 per cent and 13 per cent. The starting price for each share of R20,000 nominal would be R20,000. The rest of the company, based in the Ural city of Yekaterinburg, is privately held.

four banks in Moscow. It is exactly like the primitive accumulation of capital which we were taught about in Marxist classes at school."

But Oneximbank officials, and other Muscovite financiers who are afraid the case could establish a dangerous legal challenge to privatisation, argue that it is the red barons who have been pursuing personal enrichment at the company's expense.

"The directors of Norilsk have been running the enterprise like their own financial cookie jar and they don't want any adults to supervise," an Oneximbank spokesman said.

The greater danger, the Oneximbank official warned, was that if the Norilsk managers won their case no private property in Russia would be secure.

"If these red directors can lobby this thing back against a very politically well-connected, influential and powerful bank, then who can hold on to their property in Russia?" he said.



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Powell, Kemp and Giuliani shake their heads over conservative policies of pace-setter

Republican leaders warn against Buchanan

By Jurek Martin, US Editor, in Washington

The victory by Mr Pat Buchanan in the New Hampshire presidential primary this week has brought the Republican party establishment, including recent recruit General Colin Powell, out in force to warn of the consequences of his becoming the US presidential nominee.

Gen Powell, former chairman of the joint chiefs of staff, said in a Wednesday night TV interview that he could never vote for Mr Buchanan. He "gives out a message of intolerance which I think is very unfortunate," he said. But Gen Powell did not hint he might be persuaded to reconsider his own decision not to run.

Mr Jack Kemp, former housing secretary, described Mr Buchanan's policy prescriptions as pessimistic, negative and exclusionary, but he conceded "legitimate concerns" about job losses and trade. Mayor Rudolph Giuliani of New York, whose state's



And Pat might make five: Buchanan visits the four graven presidents of Mount Rushmore with his wife Shelly

Republican primary is on March 7, said Mr Buchanan was "extremely hostile to New York" and pledged "everything we can" to stop him.

Mr Haley Barbour, the party's national chairman, tried to preserve his neutrality by saying it was too early to draw conclusions about the nomi-

nee. He was confident it would be someone "Republicans can unite behind" well in advance of the election in November.

Another to sit on the fence was Governor George Bush of Texas, site of a vital primary on March 12. The son of the former president, however, was implicitly critical of Mr Buch-

anan's protectionism.

Mr Bush's backing in the nomination race has been actively sought by Mr Lamar Alexander, former governor of Tennessee, for whom the Texas primary looms as a make-or-break contest if his lagging fund-raising is to be revived. This barrage did not deter

Mr Buchanan during a four-state campaign swing yesterday. "I'm not in the business of weeding anybody out of the Republican party," he said in Denver, Colorado. His goal was to broaden its base by bringing in minorities and the working classes, traditional backers of the Democratic party.

On Wednesday, Mr Buchanan visited Mount Rushmore in South Dakota, which, with North Dakota and Arizona, is to hold its primary on Tuesday. He posed in front of the monumental faces of the four presidents carved out of the rockface and proclaimed: "Washington, Jefferson, Lincoln and Theodore Roosevelt all believed that the American economy was designed for the American worker and the American family."

But it may not have helped Mr Buchanan that his one notable endorsement yesterday came from Mr Vladimir Zhirinovskiy, the Russian ultranationalist.

Elsewhere, Senator Dick Lugar of Indiana, who was fifth with 5 per cent in New Hampshire, said he would concentrate on New England, five of whose states hold primaries on March 5. Senator Bob Dole, the Senate majority leader, would like Mr Lugar to withdraw, confident that most of his support would move over.

But the majority leader continues to garner bad reviews. A New York Times editorial yesterday called him "somnolent", while one in the Wall Street Journal said it was "amazing" that "he still can't find the words" to endorse the Republican "revolution" of 1994.

Greenspan set for third term

By Michael Prowse in Washington

President Bill Clinton was yesterday expected to nominate Mr Alan Greenspan to a third term as Federal Reserve chairman and Ms Alice Rivlin, the US administration's budget director, to the Fed vice-chairmanship vacated last month by Mr Alan Blinder, the Princeton University economist.

Mr Laurence Meyer, an economics professor at Washington University in St Louis, was also expected to be nominated to a second board vacancy, created by the resignation last year of Mr John LaWare, a Boston banker.

Such announcements would end months of indecision over Fed personnel. The White House had reservations about Mr Greenspan, who, it felt, could have done more to promote economic growth. But it could find no alternative candidate of comparable standing acceptable to Wall Street and to the Republican-controlled Senate banking committee, which must confirm Fed nominees.

Ms Rivlin had indicated that she did not want a Fed appointment. However, she emerged as a last-minute can-

didate for the Blinder vacancy after the withdrawal of Mr Folger Rohatyn, the New York investment banker. Republican senators had vigorously opposed Mr Rohatyn, long a passionate advocate of higher social spending and government intervention to stimulate growth.

Ms Rivlin, a Washington insider, should win Senate approval. She is seen as a heavyweight economist but as a less polarising figure than Mr Rohatyn. Before joining the Clinton administration, she won the respect of Republicans and Democrats in Congress as the first director of the non-partisan Congressional Budget Office.

Mr Laurence Meyer, an economics professor at Washington University, heads his own economic forecasting company, Laurence H. Mayer & Associates. He has a PhD in economics from the Massachusetts Institute of Technology and has been a visiting scholar at the Federal Reserve Banks of New York and St Louis.

Mr Clinton had been under growing pressure to fill the Fed vacancies. Mr Greenspan's second term expires on March 2, and the Fed has rarely functioned with two vacancies on the seven-member board.

Argentine 'mafia' charge revived

Cavallo defends his tax record

By David Pilling in Buenos Aires

Mr Domingo Cavallo, Argentina's economy minister, has strongly defended himself on both legal and ethical grounds, after revelations about his tax payments in 1994. For that year, he paid tax equivalent to only \$5,009 on income of nearly \$260,000.

Mr Cavallo, in a television interview, also reopened his running battle with Mr Alfredo Yabrán, the postal entrepreneur who, he alleged, had leaked Mr Cavallo's tax return to discredit him. "They want me to lose my moral authority to fight tax evasion... and to fight crime and mafias," the minister said.

Last September, Mr Cavallo's accusation that "mafias" were close to the government led to a crisis within the Peronist administration and a sharp fall in Argentine stocks and bonds. Mr Cavallo said in the interview there were "absolutely no irregularities" in his sworn declaration of income. "I paid all the taxes I was meant to," he said. He admitted that he earned, like all other ministers, a *sobresueldo* (top-up salary), but said this was about \$8,000 a month, not the \$9,000 that had been deducted from a misreading of his tax return.

The minister also said he had long argued against the top-up system, suggesting that such payments be incorporated into regular salaries, but the administration had demurred because the public would not

tolerate an apparent tripling or quadrupling of ministerial pay. Mr Cavallo also defended his right to own stocks and bonds. These were managed for him by Banco Roberts. He in no way used inside knowledge to speculate, he said.

It was the subject of Mr Yabrán, however, that captured headlines yesterday. In an interview with the magazine *Gente*, Mr Cavallo appeared to suggest that the businessman might try to kill him. *Gente* quoted him as saying: "If Yabrán has me killed, or sends one of his henchmen to kill me, everyone will know what happened."

In the television interview, Mr Cavallo said his words had been taken out of context. In *Gente*, he had been speaking of a hypothetical situation, he said. "I never said that Yabrán wanted to kill me."

Last year, Mr Cavallo launched an attack on Mr Yabrán in order to block a post office privatisation bill which, he alleged, had been tailored for the businessman. This implication that members of the government were open to corruption unleashed a battle within the cabinet and sent markets tumbling. It was only when Mr Cavallo dropped the subject that rumours of his imminent dismissal faded.

Argentine President Carlos Menem's application for wide-ranging tax and spending "superpowers" moved closer to fruition when the Senate approved one element of a two-pronged bill.

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AMERICAN NEWS DIGEST

Brazil carnival deaths increase

Brazil's carnival weekend, which climaxed on Tuesday night, was the most violent yet, with 219 murders recorded in São Paulo state alone, an increase of 42 per cent from last year. In Rio de Janeiro, there were 58 homicides, a 32 per cent increase.

São Paulo police blamed the increase on drug and alcohol abuse related to the festivities. Drug traffickers, long visible in Rio de Janeiro, are increasingly penetrating the poor outskirts of São Paulo, where they are fighting one another, and police, for control.

Authorities said the São Paulo total, measured between last Friday and Wednesday morning, included 81 murders where the police had no clues. *Angus Foster, São Paulo*

US navy grounds F-14s

The US navy grounded all its F-14 fighter aircraft for 72 hours yesterday, after one crashed into the sea off the aircraft-carrier *Nimitz* in the Gulf region, a spokesman said. He said both crewmen survived. The crash was the third involving F-14s recently. The aircraft were built by Grumman, now part of Northrop Grumman.

"The pilot and radar intercept officer ejected and were recovered from the sea by the ship's rescue helicopter, both with minor injuries," the spokesman said. *Reuter, Washington*

Tidal wave hits Peru

A tidal wave hit Peru's northern coast and killed 10 fishermen, after an earthquake on Wednesday in the Pacific, authorities said on yesterday.

Civil defence officials said that, soon after the tremor, a 20-foot wave hit the coast near the port of Chimbote, 250 miles north of Lima.

An earthquake measuring 6.7 on the Richter scale, and originating 15 miles beneath the ocean, shook northern Peru early on Wednesday, but local officials had initially said there was no damage or injury.

An earthquake struck central Chile yesterday, knocking out telephone lines in the capital, Santiago, paricking chimneys and causing some minor damage but leaving no injuries. *Reuter, Lima and Santiago*

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UK and Irish leaders seek new formula

By John Kampfner and Jimmy Burns in London and John Murray Brown in Dublin

The UK and Irish governments were yesterday seeking to put the finishing touches to a new formula leading to all-party negotiations in Northern Ireland which they hope to announce at a summit next week. Senior officials said the plans aimed to merge Dublin's plan for preliminary talks, the proposal for elections to a constitutional convention favoured by British ministers and unionists, and the idea of a referendum set out by moderate nationalists.

A summit is now expected between Mr John Major, the UK prime minister, and Mr John Bruton, his Irish counterpart, next Wednesday. The meeting has been delayed because both governments are adamant it must lead to a substantive announcement demonstrating their common approach to a political settlement despite the resumption of IRA violence. However, with security chiefs predicting further IRA bombings on the British mainland, ministers are extremely cautious about the prospects of progress.

Of the many pitfalls, the governments have yet to decide how to treat Sinn Féin, the IRA's political wing which has refused to condemn the bombings or the end to the ceasefire. Both governments have allowed officials to continue to meet Sinn Féin leaders, but ministerial contacts have been suspended. "There is a priority to get the ceasefire restored. At the same time, the governments are moving to get a political framework into which Sinn Féin could enter once the ceasefire is restored," an Irish official said. Sir Patrick Mayhew, Northern Ireland secretary, suggested to MPs that parties would be obliged to endorse the principles of the 1993 Anglo-Irish declaration - seen as leading to the first ceasefires - to enter the talks. He told the House of Commons: "Any restoration of a ceasefire - and one should occur straight away - has got to be credible."

Dublin is also keen to include in any declaration next week a firm date for the start of all-party talks, however British ministers are wary of committing themselves in advance. Mr Major held more talks with Mr David Trimble, the Ulster Unionist leader, who this week published his party's constitutional proposals. Mr Major is today due to see former

Senator George Mitchell, whose report on paramilitary decommissioning in January had been seen as a vital element in tying Sinn Féin to the political process. The prime minister was criticised by nationalists for ignoring Mr Mitchell's main proposals and opting for elections instead. Mr Mitchell yesterday ruled out a new role for himself in Northern Ireland, adding: "I was surprised to see some reports and analysis suggesting that Mr Major rejected our report. That simply was not the case and we didn't see it that way." Mr Mitchell later travelled to Dublin for talks with the Irish government.

Business turns down in face of consumer confidence

By Gillian Tett, Economics Correspondent

After several years of an economic recovery in which businesses have boomed while consumers remained gloomy, the tables are turning. Business profits showed the sharpest quarterly drop in the fourth quarter of 1995 for five years, official figures yesterday showed. However, employee incomes grew at the fastest rate since 1990. This rise in consumer spending power will be welcome news for the UK chancellor, who hopes that the "feelgood" factor may be returning soon. However, the weaker business profits, and flat industrial output, underline the patchy picture of the UK economy. Measured overall, the Central Statistical Office said that UK economic output was a seasonally adjusted 0.5 per cent higher in the fourth quarter of 1995 than the third quarter, and 1.9 per cent higher than a year before. This was slightly higher than the CSO's first estimates of growth last month, when it thought that quarterly growth was 0.4 per cent, while yearly growth was 1.5 per cent. These upward revisions surprised the City, not least because many economists had thought that growth was slowing sharply towards the end of last year. But in spite of the better than expected figures, the City remained cautious about the growth outlook - not least because a breakdown of the data revealed a very patchy performance. On a sharp distinction, for example, came from the split between manufacturing and services. Services, which account for about two-thirds of economic output in the UK, showed a healthy rise of 0.8 per cent in the quarter. Manufacturing, by contrast, fell back by 0.2 per cent in the quarter, with industrial production remaining flat.

Inquiry into tanker salvage



Oil toll: cleaning up west Angle Bay after the oil spillage from the Sea Empress. In a move which may deflect criticism of his own role in the affair, Sir George Young told MPs that his "disappointment and frustration" that early salvage attempts had failed. Labour called on Sir George to resign, and insisted he should have intervened to ensure that powerful tugs were on hand when the salvage operation went wrong. The Sea Empress was moored at a disused jetty in Milford Haven inlet yesterday as divers inspected its hull and salvage experts began moving additional equipment on board in preparation for pumping its remaining oil cargo into other tankers, an operation which will begin today or tomorrow.

Challenge laid by UK mortgage lender's new rates

By Alison Smith and Gillian Tett in London

Nationwide Building Society, the UK's third largest mortgage lender, yesterday launched an aggressive scheme of improved rates to attract savers and borrowers which challenged competitors to meet. In a move which it estimated would cost £200m in a full year, the society cut its home loan rate by 0.45 percentage point to 6.99 per cent, while increasing rates for savers by an average of 0.25 percentage point. Typically, mortgage lenders have operated on a net interest margin of more than 2 percentage points, but the pressure of competition is driving the margin down towards 1.5 points. Other large building societies, which have committed themselves to remaining owned by their savers and borrowers welcomed the move. They said it underlined the benefits of staying mutual instead of becoming public limited companies, which had to pay dividends to shareholders. "If Nationwide were a public limited company, we would not be doing this," said Mr Brian Davis, its chief executive. Neither of the two largest lenders responded with a mortgage rate cut, which would have forced the rest of the market to follow. Instead, both Halifax Building Society - which plans to become a bank next year - and Abbey National, the home loans and banking group, cast doubt on whether Nationwide could sustain its move to narrow its net interest margin by 0.7 percentage points. "It's a tactic - perhaps a bit panicky - by Nationwide, as a short-term marketing initiative," said Mr Charles Toner, managing director of Abbey's retail division. "We have stress-tested this scheme," said Mr Alistair Dales, finance director. "We could still make a major acquisition and we could cope even if provisioning for bad and doubtful debts had to rise as it did a few years ago."

'Backtracking' angers brokers

The London Stock Exchange is being accused of backtracking on a recent change to rules allowing greater transparency in share dealing. Exchange officials have introduced a technical adjustment on share trade reporting which could negate regulations that came into force at the start of the year. The adjustment means, for example, that marketmakers trading shares in Shell Transport - a multinational company which also has its shares dealt in New York and Amsterdam - will not have to publish details of deals for up to an hour afterwards if the individual trade is greater than 150,000 shares. This compares with an estimated average individual trade of 100,000 shares. It will apply to other FT-SE 100 companies such as SmithKline Beecham, Enterprise Oil and Cable & Wireless and is regarded cynically by some observers as coming when many of the UK's marketmaking firms are resisting order-driven electronic trading. The stock exchange says that the change is the result of a purely mathematical calculation which occurs every quarter and has no connection with a shift towards greater transparency. Peter John and George Graham, London

Foreign banks look to London

Foreign banks continued to expand into London last year, with a record 541 new maintaining branches, subsidiaries or representative offices. According to statistics compiled by Noel Alexander, a London-based management consultant specialist in banking, 35 banks opened new offices in London last year. They include four Russian banks, which have all opened representative offices, and four more from the US. At the same time, 15 foreign banks left London, although six of these departures were prompted by mergers or takeovers of the parent bank. Consolidation in the US and Japanese banking industries is expected to continue over the next few years, producing knock-on effects on their representation in London. George Graham, Banking Correspondent

Farm land prices rise

Arable land values. Farmers are scrambling to buy land, pushing prices back up to 1983 levels in real terms, the Royal Institution of Chartered Surveyors says in a report published today. Farm land values in the last quarter of 1995 reached an average of £5,888 a hectare, a rise of 2 per cent on the previous quarter in what is traditionally the quietest period of the year for sales. Demand more than outstripped supply, even though the amount of land sold was 54 per cent more than in the last quarter of 1994. "Farmland coming on to the market is being snapped up by farmers as the push to maximise income during one of the most profitable phases of agriculture has seen its continuation into the winter," said the institution. Arable land, which is attracting high levels of subsidies from the European Union, is proving the most popular, but demand is also high for grazing land. Alison Maitland, London

Devonport dockyard privatisation on track

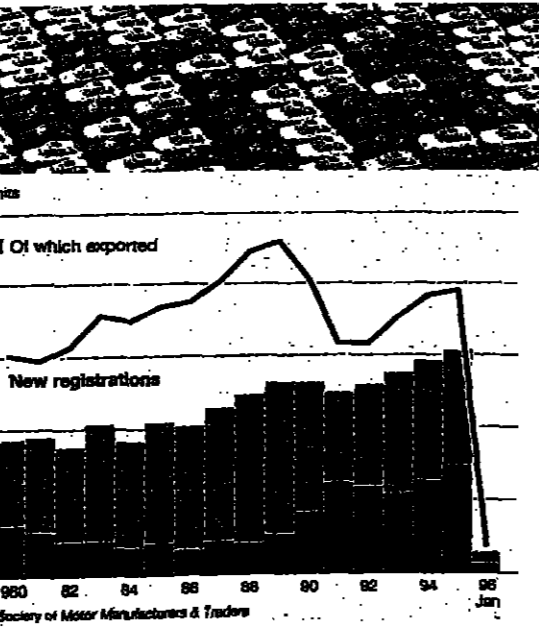
By Bernard Gray, Defence Correspondent

The Ministry of Defence and DML, the company which runs the Devonport dockyard in Plymouth, Devon, for the government, are on the point of agreeing privatisation of the yard and the installation of facilities to retrofit Britain's Trident submarines. Provided a few remaining details are resolved and the plan is accepted by ministers, the sale will be announced in parliament in the next weeks. In a sign that the negotiations have run their course, Mr Michael Leece, DML's chief executive, resigned yesterday to make way for a new head once the dockyard is sold. Mr Leece will remain at DML until privatisation is complete. In arguing Devonport's case with the MoD, Mr Leece is thought to have made a number of enemies over the last three years of negotiation over the yard's future. A change of chief executive is thought necessary to strike a new relationship with the MoD. Devonport's management also needs to be reformed for a very different role as full owner of the yard rather than as a government contractor. Ownership of DML is split equally between Brown & Root, the US contracting engineers Weir Group and cable company BICC, but Brown & Root is to take a 51 per cent shareholding on privatisation. The price for the new Trident facilities is also likely to be much higher than the £236m (\$368m) quoted when Devonport beat Rosyth in a bid for the Trident contract in 1993. The final bill for the complex of dry docks and refuelling facilities is likely to be around £325m, much higher than Rosyth's original bid. Opposition MPs will object strongly to the spiralling costs. The MoD is likely to argue that some costs were excluded from the competition, tougher nuclear safety standards have been imposed, and DML will have to bear the risks of cost overruns and of getting a nuclear site licence for the facilities. However, if ministers reject the final plan, the MoD will be left with no option but to complete the new facilities itself and abandon the sale. Mr Michael Portillo, the defence secretary is thought to be deeply reluctant to sanction such a retreat from privatisation.

Mixed reasons for higher output

Poor domestic sales are expected to be lifted by exports writes Haig Simonian

Britain's carmakers cannot decide whether to laugh or cry. Prospects for domestic sales this year are poor, partly because of political and economic uncertainties. Big fleet discounts and lavish retail incentives will be needed to move the metal. Yet whatever the outlook, production is rising relentlessly. Output of new cars in January soared by more than 13 per cent to the highest level since the mid-1970s. Production jumped to 135,428 units, compared with 119,412 units in January last year. Commercial vehicle output rose by 13 per cent to 19,974, compared with 17,651 units in January last year. Car industry executives are at a loss to explain why production surged last month. "It's an extremely good question. We're still looking for an answer," said Mr Mike Hollingsworth, head of policy at the Society of Motor Manufacturers and Traders. The leap has triggered speculation that carmakers may be building up stocks. That could be deliberate, in expectation of stronger demand, or because they have not yet bitten the bullet of temporary lay-offs to bring supply into line with demand. "I don't think stock levels are that high," said Mr Hollingsworth. He doubted that manufacturers were expecting any significant rise in the market this year. The SMMT's forecast is for a modest 1.3 per cent increase to about 1.97m units. Nor, however, does the SMMT believe carmakers are building up stocks unwillingly. Jaguar earlier this month announced a one-week stop-



page to reduce stocks. Others have indicated that they may need to follow suit. Ford has said it may resort to brief short-term working at its Halewood and Southampton plants. The main reason for January's production surge is exports. Although foreign carmakers have captured a rising share of UK sales, car companies based in Britain have also been selling more abroad. The main contributors to the higher output and exports have been Nissan, Toyota and Honda. The three Japanese companies now have substantial car and engine facilities in the UK. Their output has built up from scratch to about 500,000 units last year and should rise to about 650,000 by the end of 1996. Honda plans to increase output from Swindon to about 110,000 units this year and hopes to reach its 150,000 units target by the end of 1998. The Japanese carmakers have been using their new plants to supply Britain and continental Europe. Although partly complementing models exported from Japan, much of their production has replaced cars which would in the past have been produced in Japan and which are now uneconomic because of the high yen. Mr Ryuchi Tsukamoto, Honda's managing director of UK manufacturing, says he hopes to supply 60 per cent of Honda's UK sales with cars from its Swindon plant this year. Exports to continental Europe have also been rising steadily. Mr Tsukamoto has also become responsible for production for sale to the Middle East and Africa recently, alongside his existing responsibilities for western and eastern Europe. However, the Japanese are not the sole reason for the boom in UK production. After years of shifting output to continental Europe, Ford and Vauxhall are sourcing more units from the UK. Their supply policies have been influenced by several factors, notably Britain's relatively low labour costs compared with continental Europe, and an unusually long period of labour stability. That has helped to attract significant investment into plants that might once have appeared doomed. Vauxhall's once-troubled factory at Ellesmere Port now builds Astras for sale as Vauxhalls in the UK and as Opel in a variety of foreign markets. Ford has decreased its UK car production in recent years, although this has been compensated by greater output of commercial vehicles. Instead, its investment has concentrated on new engines at both its giant Dagenham site and at Bridgend in Wales. Last year, however, Mazda, in which Ford has a 25 per cent stake, selected Dagenham to build its new 131 model for sale in Europe. The fact that Mazda opted for the UK was a further sign of the attractions of the country now has as a manufacturing base and the likely increase in car production that will imply.

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RECRUITMENT

JOBs: North American companies are facing new challenges with their latest crop of graduates

Polished skills out in the field

Some years ago an experienced recruiter in the UK armed services told me how his most successful recruit had managed only a third-class degree in computers. The student had spent most of his time "playing" at making his own programs.

In this case, the recruiter backed a hunch, but some US companies, particularly in the computer sector, deliberately go out of their way to recruit college drop-outs. Michael Dell, founder of Dell computers and Bill Gates, the co-founder of Microsoft, were both drop-outs and neither of them have forgotten this when looking for new recruits.

The unconventional approaches of Microsoft and Dell are highlighted in a comprehensive study of graduate recruitment practices among north American employers. The study, carried out by Yellowbrick, a Glasgow-based consultancy, looked at graduate recruitment among 21 US and Canadian employers.

Graduate recruitment in some of the top north American companies is becoming increasingly focused and sophisticated. Graduates are also changing, taking a more entrepreneurial stance, often opting for smaller companies

where their jobs might have the opportunity to grow with the business.

The trend is beginning to show up in research. Six years ago, a quarter of new MBAs from New York's Columbia University joined large manufacturers. By 1994 the proportion was down to 13 per cent.

Some bigger companies are responding to this trend by adopting small-company values: shedding bureaucracy, dress codes and rules, providing variety in job content and opportunities for early responsibility. They are also providing regular input to and from senior executives.

The top graduates are becoming more selective over their applications, doing their homework and researching target companies. "In this environment, the glossy recruitment brochure - often emphasised in the UK - has a rather limited role to play," says the Yellowbrick study.

Colin Graham, chief executive of Yellowbrick, says that more than 80 per cent of the graduates interviewed for the report were using the Internet to find information about potential employers. Many were also questioning former students about their experiences in specific companies.

The top three factors influencing graduate decisions were company reputation, range of opportunities and the training programme.

Businesses were also becoming more selective. EDS, the computer systems specialist, refused its recruitment efforts nearly four years ago. At the time it was searching across 500 universities. It narrowed down the field, using a scoring system based on criteria identified by managers. The criteria included past recruiting success, retention of students, ratings by various guides, the percentage of minority students enrolled at a campus and the cost of recruitment.

Just 34 target universities emerged from the exercise, and each was allocated a "campus relations officer" whose first job was to seek out the most influential individual at the university. The officer would then work on educating the

students about the company. Financial contributions, scholarships, running campus events and teaching in classes alongside professors all helped to make the company's presence felt.

Some businesses spoke of selected universities or courses as if they were a private treasure trove. A recruitment manager at Price Waterhouse, the accountancy firm, said: "If you can identify the school or the programme that isn't known nationally but the students that are coming out of there are doing very well with us, that's where we want to focus our money."

Other employers have favoured hunting grounds in certain specialisations. Harvard is prized for general management, while Kellogg School at Northwestern University has a reputation in marketing. Recruitment tactics in the US are also changing. Some companies are moving to "just

in time" recruitment of graduates to meet immediate staffing needs and to cut down recruitment time and costs. They are also working on their "campus image", improving the way that they are perceived by providing good quality summer jobs or projects, inviting student groups into the company to see how it works and asking recent recruits to make presentations back at their old campus.

Students have become clued up about the implications of corporate re-engineering and are beginning to look at what a job will offer them in terms of career development over two or three years. The report identified a "three year itch" among graduate recruits when they often reassessed their careers. Companies needed to talk to young employees about future options at this stage before they looked elsewhere, says Graham.

Job security remains an issue among graduates. Many are rebelling against increased work expectations, and are talking, instead, about lifestyles. A manager in the Royal Bank of Canada said: "They're not interested in working a 60-hour week because they've seen their parents or whoever else working that and being chewed up and spat out in the last recession or through downsizing."

The report also looked at MBA graduates, weighing their greater experience and ability to quickly meet the demands of the job against the greater cost of recruiting them and their tendency to move on. It quoted a study of the class of 1974 Harvard MBAs over 20 years which found that, on average, they stayed in their first position for 18 months and with their first employer an average of three-and-a-half years. Many MBA graduates interviewed said they wanted

to run their own business in the medium to longer term. "The value of MBAs, therefore, continues to be a hot source of debate," says Graham.

The report, *Delivering the Promise*, is published by Yellowbrick Training & Development, 11 Lymedoch Crescent, Glasgow G3 6EQ, tel 0141 332 3500, £295.

How do you monitor the quality of service in an industry when the client who pays for the product is not the consumer? This is a problem for companies seeking to buy outplacement services for employees they are making redundant.

Working Transitions, a Northampton-based human resource consultancy which surveyed more than 700 people in the financial services sector, found big variations in the levels of satisfaction with different outplacement providers.

The survey also highlighted what people valued most from outplacement. Some 57 per cent of the sample sought assistance with compiling their CVs but little more than a third opted for personal counselling.

This lack of take-up is significant, says Jim Horsted, director of Working Transitions,

because companies pay an outplacement fee which assumes that people will use the full service provided.

Jane Bunce, a chartered surveyor who lost her middle management job with the Inland Revenue Valuation Office, was given 20 days outplacement but abandoned the course after two days in the belief she was not getting much out of it. She recalls: "They had good facilities in terms of IT resources and access to job advertisements, but I think you were very much left to get on with it yourself." Nor was there any feedback or contact from her former employers to check how effective the outplacement had been.

Horsted says this experience was typical of many in the survey, and organisations "should insist on a metered approach, only paying for the services when they are actually used."

"At present companies are paying considerable sums of money and are unable to check the effectiveness of what they are providing to ex-employees. Choosing an outplacement provider is a difficult task without comparative data."

Richard Donkin

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If you have the necessary skills and experience, please send a full CV which will be forwarded to our client unopened. Address to the Security Manager if listing companies to which it should not be sent. Write to Rebecca Payne, PA Advertising Limited, Number Two Caxton Street, London SW1H 0QE, quoting Ref: H123/FT on the envelope.

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SENIOR TREASURY OFFICER (Funding)

(Ref. No. 96 - 06)

The incumbent, who will report to the Assistant Treasurer, Funding Division, will be responsible for assisting in the management of the Bank's annual funding operations in global and regional markets as well as assisting with the strategies in managing the Bank's outstanding liability and swap portfolios. He/She will also be responsible for transactions which involve interest rate and currency liability swaps and other derivative and risk management features. In addition, the incumbent is expected to participate in missions to market the Bank's AAA credit to investors, press and rating agencies as well as to respond to, and anticipate, rapid market developments, new evolving trends and innovations in financial technology. He/She is also expected to possess understanding and/or extensive experience in the structure and functioning of major capital markets (cash and derivatives); underwriting, distribution and trading of fixed income securities in major capital markets; treasury risk management concepts; investment practices and assets preferences of institutional investors and fund managers; and concepts of financial mathematics as well as familiarity with modern information technology applications.

TREASURY OFFICER (Financial Policy)

(Ref. No. 96 - 07)

The incumbent will (i) undertake analyses and research relating to the Bank's financial policies and projections, as well as studies on alternative financial policy options and their implications; (ii) prepare or participate in the preparation of papers and studies on financial policy questions relating to both ordinary and special operations of the Bank; and (iii) design and develop new loan products together with the necessary risk management strategy.

The successful candidate should have a University degree in Accounting, Banking or Finance. A postgraduate qualification in any of these disciplines or in Business Administration would be an advantage. The candidate must have at least three years of work experience in financial planning and accounting. The candidate must be highly self-motivated and must demonstrate a high degree of quantitative skills as evidenced by previous work and/or academic related experience and achievements. An adequate knowledge of relevant computer techniques would be desirable.

For the above positions, proficiency in written and spoken English is essential, whereas work experience in the Asian-Pacific region would be desirable. Women are particularly encouraged to apply. The Bank offers a competitive salary paid in U.S. dollars (generally free of tax except for some individuals, primarily nationals of the U.S. and the Philippines whose incomes are taxed by their respective governments) and an excellent benefits package tailored to the needs of those living outside their home country.

Interested persons may either send their curriculum vitae to **HUMAN RESOURCES DIVISION, ASIAN DEVELOPMENT BANK, P. O. BOX 789, 0980 MANILA, PHILIPPINES**, or alternatively, fax directly to (63-2) 636-2550 / (632) 636-2444 not later than 6 March 1996.

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Please apply with full C.V. and quoting your current salary to Bryan Johnson, Personnel and Management Services Department, CIS Ltd, Miller Street, Manchester M60 0AL.

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You will be responsible for checking and entering all details of investment transactions on the investment and custodian systems. This will include maintaining standing data and reconciling CEDEL to HI Portfolio. In addition, you will be controlling and processing all transactions on the CEDCOM system.

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The Examination Board of Forex Education Ltd, the educational arm of Forex Association London, has awarded passes to the following candidates in the December 1995 examinations.

Passed with Distinction

Robert Eric Steiner	Markets International Ltd.,	London
Anthony Taylor	Kleinwort Benson	London

Passed

Ashok Chhotla/Dhak	National Bank of Fujairah	Dubai
Kumaraswami Satish Kumar	Standard Chartered Bank	Dubai
Szalai Gabor	Credit Commercial de Belgique	Brussels
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Paul Walker	NatWest Markets	London
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Claude Arand	Banque Privee Edmond de Rothschild	Basel

The next examination for the ACI Diploma will be held on Monday June 10th 1996

Please see Reuters pages FALZ, ACII or Teletext 3833 for information, or call the The ACI Institute on 0171 626 4077 for an information pack. Ping Brian Green at the Forex Secretariat tel: 01804 884756 for details of training courses available in London.

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Candidate is 37-45 years old and fluent in English. Knowledge of French, Spanish or Dutch would be advantageous.

MANAGER

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The candidate has sales and client account management experience in brand consumer/durable goods industries. He/she has solid marketing and organizational skills to develop and supervise a multi-country brand sales & distribution network with local affiliate operations and/or with interested independent parties. The network will consistently market the electronic media systems in different countries for application in local event broadcasts.

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West/South West
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Interested candidates should write with full CV, quoting current rewards package, to Karen Wilson, Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London EC4A 1DY. Tel: 0171 430 9000, Fax 0171 405 5995 quoting ref HKW/15867/FT.

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Fluency in English and one or more European languages, drive, ambition and the willingness to relocate within Europe or overseas will be of equal importance to further develop your career in this prestigious global organisation.

For further information and a confidential discussion on these outstanding opportunities contact Mark Stewart, advising consultant to the company on (44) 171 209 1000 (days) or (44) 1256 810266 (after 8pm GMT) or write to him at FSS Europe, Charlotte House, 14 Windmill Street, London W1P 2DY, United Kingdom. Alternatively fax on (44) 171 813 9479. (Interviews will be held in the UK and Continental Europe).

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Financial Controller

Electronics Manufacturer

East Anglia

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The Organisation

- The UK subsidiary of an established international group, our client is well known as a leading manufacturer of branded high quality products.
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The Role

- Working closely with the Managing Director to develop and enhance the organisation's manufacturing, accounting and MRP systems. In addition, to make the best use of PC based technology.
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In the first instance, interested candidates should contact John Silk on 0171-831 7393, alternatively send a curriculum vitae, quoting reference no 3085 to:

- Analysing manufacturing variances such as efficiency, scrap and price.
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The Candidate

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- Holding company for international group specialising in the manufacture and marketing of cosmetic and beauty products through direct sales
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- Aggressive worldwide expansion programme
- UK stock exchange listed

THE PERSON

- ACA or ACCA qualified aged 27-32
- 2-5 years exp from practice or commerce
- Excellent technical accounting experience
- Strong interpersonal skills
- Knowledge of French or Spanish an advantage but not essential.

THE ROLE

- Responsibility for the preparation of group financial and management accounts for worldwide business operations
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Significant Salary

City

Role for exceptional individual to set up and run financial reporting for this high profile and complex business. The stakes are high, the challenge tremendous.

THE COMPANY

Equitas is the company being set up to reinsure all Lloyd's of London 1992 and prior liabilities. It will become one of the world's largest reinsurance run-off companies.

THE POSITION

- Set up and run financial reporting function, establishing control systems, checks and balances for complex, large volume transactions.
- Build small, high quality team.

- Develop and monitor financial policies and standards.

QUALIFICATIONS

- Outstanding senior financial officer. Keen to work in performance-driven environment.
- Must have UK insurance/reinsurance background and thorough knowledge of DTI regulatory framework.

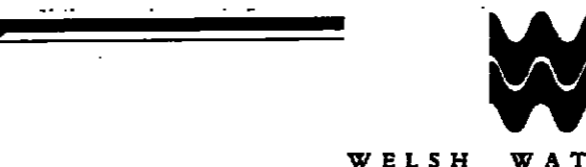
The authorisation of Equitas is subject to DTI approval.

Please send full cv, stating salary, ref FS60203, to NBS, 10 Arthur Street, London EC4R 9AY

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WELSH WATER PLC

Corporate Planning Manager

c.£70,000 + Benefits

Cardiff

Important role within major plc to assist Board in making key business decisions.

THE POSITION

- Report to Group FD. Provide sophisticated business planning and analysis capability. Produce corporate business plans and reports.
- Monitor competitive positioning. Analyse market dynamics, liaising with professional advisers, internal teams and Executive Board.
- Conduct thorough financial reviews and due diligence. Advise on investment proposals. Investigate variances. Develop support team.
- Negotiate corporate finance transactions in relation to both UK and international project finance.

QUALIFICATIONS

- Good degree. ACA. Candidate would need to have senior level experience, gained in both utility and non-utility environment.
- Strong technical grounding in finance and business. Detailed knowledge of recourse and non-recourse project finance for infrastructure investments.
- Clear thinker. Thorough, structured approach. First-class presenter. Credible. Ability to liaise effectively at all levels.

Please send full cv, stating salary, ref B1602A3, to NBS, Berwick House, 35 Livery Street, Birmingham B3 2PB

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Finance Manager

Quoted Multinational Group

c.£35,000 + Car & Benefits

Lyon, France

Commercial role, ideal for recently qualified accountant, to lead finance team of newly-established French subsidiary.

THE COMPANY

- Major division of diversified international manufacturing and distribution group.
- Divisional v/o c.£300m. Profitable. UK HQ for European operations. Growing French presence.
- Leader in sale, lease and service of high-tech materials handling equipment. Committed to quality.

THE POSITION

- Full responsibility for financial management, including statutory and managerial reporting, of £10m v/o French operation.
- Lead and motivate small finance team. Liaise closely with commercial managers. Part of senior management team.

- Drive upgrade of reports, procedures and controls to meet Group standards.
- Anticipate two years in France; post in UK on return.

QUALIFICATIONS

- Bright, ambitious finance professional, preferably with two years' PQE. Ideal first move after qualification. Fluent French speaker.
- Experience of working to French accounting standards, possibly gained on secondment.
- Flexible, hands-on team player with credibility and presence to liaise across organisation.

Please send full cv, stating salary, ref SL60206, to NBS, 7 Shaftesbury Court, Chalvey Park, Slough SL1 2ER

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Audit Manager

FF 450,000

Paris

Unique opportunity for experienced manager to gain overseas experience in Big Six firm, co-ordinating international audit assignments.

THE COMPANY

- World-leading professional organisation. Big Six.
- Profitable and successful. Rapidly developing its business in France.

THE POSITION

- Report to Partner.
- Lead audit teams, ensuring assignments are completed on time, profitably and within budget.
- Liaise with client across a range of industries, particularly insurance, industry or banking.
- Co-ordinate international audit assignments on behalf of French multinationals.

- Participate in commercial and business development.

QUALIFICATIONS

- Age 28-33. Good degree with professional qualifications gained in major audit firm.
- Strong commercial awareness.
- Up to 3 years' post-qualification experience in industry.
- Excellent grasp of UK accounting terms.
- Fluent French.

Please send full cv, stating salary, ref FT-60202, to NBS, 44 Rue du Colisée, Paris 75008, France

NBS SELECTION LTD
a BNB Resources plc company

NBS

Paris Fax 00 33 1 42 56 90 60
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مكاتبنا في لندن

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Price Waterhouse
EXECUTIVE SEARCH & SELECTION

Financial Controller

A key role at the heart of entertainment management
c.£45,000 + car + benefits West London

About Us

We are a lively and successful management company in the music and entertainment business. With a small team based in West London, we look after the professional activities of entertainers within the music business, including much of their financial affairs.

The role

This involves heading up our accounting team to ensure effective financial management throughout the group, providing financial management reports to help us run our business effectively. There will be particular emphasis on cash flow management and personal tax initiatives and effective handling of royalty accounts. Financial forecasting will also be an important part of your role as will effective monitoring of contract payments.

Your experience

This is a professional accounting role and you will need to be a qualified accountant (probably Chartered) with at least 5-10 years post qualifying experience. You will have in depth experience of commercial accounting including statutory accounts and personal taxation and staff management. The ideal candidate will also have an

understanding of royalty accounting although if you have all the other qualities, this is not absolutely essential.

Your other qualities

Experience apart, you must have a lively, but diplomatic personality - you will be dealing with a variety of people and personalities. You will be confident, robust and tenacious. You should be motivated towards making things work better and take a pride in your work.

Interested?

If you feel you are ready to take on a fascinating and exciting role at the heart of the entertainment world, please write to Maggie Hennessy, quoting reference B/1628 with your CV and telling us a bit more about you as a person and why you feel you match this requirement.

Executive Search & Selection,
Price Waterhouse,
No 1 London Bridge,
London SE1 9QL.
Tel: 0171-403 5265.

Price Waterhouse
EXECUTIVE SEARCH & SELECTION

Finance Director

Work at the forefront of international services
c.£55,000 + car + benefits Surrey

Our task and principles

As a major supplier of goods and services throughout the world, we combine commercialism with the principles of transparency. We provide a range of services to many overseas countries from procurement to distribution and from training to investment management. Our reputation for integrity is vital.

The role

Working closely with the Managing Director and other Board members and senior management, you will head up a small team responsible for financial management and control throughout the organisation. From statutory accounting through to management reporting and taxation, you will ensure our accounting withstands all external scrutiny.

What we seek in you

We are seeking a qualified accountant, who has already reached a senior level in financial management within a major organisation with experience of both project accounting and cash flow management. You will need to have proven experience of developing and coordinating effective and controlled financial and management information systems, including using computer

technology for modelling and information needs. A record of successful management and development of staff is essential. It would be helpful if you have experience of freight forwarding or logistics management and international experience and may have worked overseas in the past. Experience of governments and international development agencies would be an advantage.

Providing you have all the experience and qualities we seek, we will not be discriminating against those who are more mature. However, we are demanding energy and commitment and you must be adaptable. You will be dealing with a wide variety of people and will need excellent communication skills to do this effectively.

The next step

If you feel you have the experience and qualities we seek, write to our advising consultant David Hunter, quoting reference L/1631, with your CV and tell us why you believe you are the person we seek.
Executive Search & Selection,
Price Waterhouse,
No 1 London Bridge,
London SE1 9QL.
Fax: 0171-403 5265

Price Waterhouse
EXECUTIVE SEARCH & SELECTION

International Tax Manager

Europe, Middle East & Africa
c.£65,000 + car + benefits M40 Corridor

We are an established developer of fully integrated software whose primary focus is to help customers solve their business system problems with an appropriate combination of software products, working solutions and professional consultancy services.

Over our 18 year history, we have recorded 50% annual growth, and are determined to "manage" future growth at 25-30% pa which should take current revenues of \$400m to \$1bn by the year 2001, through both organic growth and periodic acquisition. A particular aspect of that growth has been our service to international clients, especially in Europe - hence the creation of this new role.

The rapid growth of the Company and the expansion of our European Operations now demands the need for a streetwise and experienced International Tax Specialist with exceptional commercial acumen. Reporting directly to the Worldwide Director of Taxes in the US, the role will also have a dual reporting line to the European Director of Finance and be based in the UK along the M40.

Key responsibilities will be:

- Compliance - timely tax compliance for our European operations, management of tax audits, implementation of tax reporting and accounting procedures, and management of outsourced tax advisers as appropriate
- Operational Decision Support - to European Management team
- Planning - participate in development of global tax strategy and ensure that operational planning fits/supports that strategy

Essential requirements are excellent communication skills; the ability to articulate issues and options rather than problems; and a sleeves up approach to problem solving and local tax compliance.

Our corporate goals are to maximise customer satisfaction, make a fair profit and have a heart for our employees. To that end, we have a strong and distinctive culture which we wish to maintain, and a single minded commitment to customer satisfaction across all areas of our business. Working in small groups, the role demands flexibility and teamwork, and liaising across departmental boundaries. Being part of a winning team will be more important than job titles and corporate politics.

Ideally, with a big 6 background, you are a senior International Manager or may have already made the first move to a corporate role, preferably in the Software/IT industry.

If you think that you can identify with this kind of environment and have the necessary skills and experience to make a telling impact in this role, please write with full details and in total confidentiality to Hamish Davidson, quoting ref H/1627.

Executive Search & Selection,
Price Waterhouse,
No 1 London Bridge,
London SE1 9QL.
Tel: 0171-939 5312
Fax: 0171-403 5265

Finance Team Leader - SCALA Implementation

BASED ST. PETERSBURG/MOSCOW/RUSSIA

THE COMPANY

Building on a substantial US\$ multi-million investment into the dynamic and exciting consumer goods market-place, this US\$3 billion multinational organisation is placing a visionary commitment to Russia and the CIS in manufacturing, sales and distribution of leading global and local brands. A multi-discipline implementation program of fully integrated financial software and hardware will facilitate accessing vital management information.

Leading a highly motivated and talented team of SCALA finance and IT specialists, you will manage the implementation of this multi-discipline program across the vast majority of SCALA facilities available. Preferably you will be a qualified accountant with a minimum of 5 years experience with sound Western GAAP and ideally Russian accounting knowledge. This experience will be combined with a sound understanding of commercial information systems designed to support business operations.

THE PERSON

With an unlimited "ideas and solutions" oriented approach and the drive to get projects completed above expectations, you will be a catalyst to motivate and guide others. Career development for the highest calibre employees is assured.

Please send a full resume with covering letter quoting ref: FT10196 to:
Alice Court, 116 Putney Bridge Road, London SW15 2NQ. Tel: +44 (0) 181 874 2744. Fax: +44 (0) 181 871 2211.
ANTAL MOSCOW: Moscow 121170, PO Box 79, Tel: +7502 222 1468. Fax: +7502 222 1467.
All applications will be treated in the strictest confidence.



ANTAL INTERNATIONAL
"Serving New Europe"

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ZENECA Specialties

Business Controller

Netherlands Substantial Executive Package

Zeneca Resins is a highly successful international business within Zeneca Specialties - part of the major biotechnology group Zeneca plc. The business is a leading supplier of high performance resins for the surface coatings, inks and adhesives industries, worldwide. They are well placed to take advantage of market opportunities and now seek to appoint a high calibre Business Controller.

Reporting directly to the Business General Manager, you will assume full responsibility for all financial and management reporting and the further development of management information systems and controls. You will be a key member of the management team and will be expected to provide advice on global business strategy and commercial direction, as well as strong financial leadership throughout the business, which has major locations in the Netherlands, US, UK, Spain and Singapore.

Candidates, probably aged early to mid 30s, will be graduate qualified accountants who can demonstrate a high degree of commercial acumen, gained preferably in an industrial sector, along with strong technical ability. In addition, you will need to show evidence of an international outlook and an innovative approach, coupled with the interpersonal skills and maturity to make a significant contribution to the future success of the business.

This role is perceived as a significant career opportunity and the successful candidate will have access to the wide career development options available across the Zeneca Group.

Interested candidates should send a comprehensive curriculum vitae to John Phillips ACA at Michael Page, Clarendon House, 81 Mosley Street, Manchester M2 3LQ or by fax on 0161 236 6961, quoting reference number 272793.



Michael Page International

International Recruitment Consultants
London Paris Amsterdam Dusseldorf Frankfurt Hong Kong Sydney

FINANCIAL CONTROLLER

This leading logistics company is part of a major UK Plc and is at the forefront of the distribution industry in Europe. Utilising advanced systems provided by an in-house computer software company, they are well poised to exploit their prime position by further acquisitions and organic growth. Employing over 1600 employees throughout France their clients include some of the most prestigious international and European companies.

The Opportunity

In this new position you will work closely with the General Manager of the largest of the two operating divisions providing commercial and financial advice to the profit responsible managers. Your input on budget preparation, variance analysis and profit forecasts will be invaluable in identifying commercial trends and further strengthening the company's leading position. Travelling extensively throughout France you will be seen by the managers in providing added value to the organisation in the provision of valuable management information.

Paris

Your Future

Fluent in French and English, you will have at least five years' commercial experience in a leading international company. You will demonstrate maturity together with an innovative approach to problem solving and be able to quickly gain the respect of the management team. Previous exposure to the distribution/logistics sector will be an added bonus. Relocation package available together with a generous bonus scheme.

Interested candidates should forward a detailed CV in English together with a covering letter demonstrating how you meet the above criteria to Neil Holmes, at Hays Executive, 141 Moorgate, London, England, EC2M 6TX. Tel: (44) 171 256 5849. Fax: (44) 171 638 7509.

Hays Executive
STRATEGIC SEARCH & SELECTION

THE TOP OPPORTUNITIES SECTION

for senior general management positions.
For advertising information call:

Robert Hunt 0171 873 4095
Toby Finden-Crofts 0171 873 4027
Andrew Skarzynski 0171 873 4054

Senior Finance Professionals

Major UK FMCG Group / West London

This major FMCG based organization has an impressive portfolio of premier brands. A UK leader in a fiercely competitive and ever changing marketplace, it continues to embrace a strategy of substantial investment in the development of new and existing products. Forming part of a household name UK Group, turnover exceeds £400m.

Two opportunities now exist for experienced, ambitious finance professionals to join key areas of the business. Both positions will report directly to the UK Finance Director and should be viewed as entry points into a constantly evolving environment.

A qualified accountant aged to 35, you will have gained an impressive record of commercially-focused achievement within a blue chip FMCG organisation. You are committed, energetic, tenacious and capable of working in an environment that is characterised by a competitive sales and marketing culture.

In addition to an attractive starting package, you will have the opportunity to develop an outstanding career in a true meritocracy.

Interested candidates should apply to Jonathan Jones of Jones Christopher, enclosing a full CV, remuneration details and relevant reference number.

Jones Christopher, 4th Floor, Linen Hall, 162-168 Regent Street, London
W1R 5TB. Tel: 0171 306 3202. Fax: 0171 734 6280.

JONES • CHRISTOPHER

Divisional Finance Manager (Ref. 2670)

To £50,000 + Quality Car + Executive Benefits

The main focus of this position will be to provide broad, commercially-oriented financial guidance for a £200m turnover unit. Specifically, this will include:

- Regular analysis of Customer and Product productivity
- Weekly estimated profit reporting
- Approval of Capital Investment decisions and commercial development proposals including Pricing, Advertising and Discounting
- Development and Provision of accurate monthly management and financial information.

Finance & Planning Controller (Ref. 2671)

To £55,000 + Quality Car + Executive Benefits

In this role, you would lead the development of forecasting, planning and accounting systems and procedures that meet the needs of the business. Specifically, this will include:

- Leadership and motivation of a Central Finance team of 15, whose responsibilities include the monthly consolidation of Unit results
- Review of actual performance to ensure that key variances are identified and appropriate action plans in place
- Driving the planning process including top quality presentations to senior management
- Supervising the finance team which supports the Sales Force
- Driving the process to ensure delivery of projected profits.

GROUP FINANCIAL DIRECTOR

Entrepreneur Diplomat

A Most Rewarding Role

I suppose consultants shouldn't have favourite clients, but if I did, this is probably it. It's a medium-sized group, about £400m turnover, made up of four individual engineered products. Although there's a common thread between them, the one thing they have shared is that they are only now clawing their way out of a coincident and painful downturn and restructuring of their key markets. Historically and potentially very profitable, recent times have been the sort that concatenate the stated most wonderfully.

It needs a Group FD with an unusual blend of experience and abilities. An ideal CV might combine experience in one of the class-act sectors, such as the auto industry or retailing, with the difficult realities of the world of complex capital goods. However, the key will be the ability to give serious added value to the efforts of the management teams of the four businesses, so that the group role is seen as a constructive addition rather than a dead hand. The whole group is going through the most profound reshaping in its history, and the culture has only partly taken that on board, so there's a great deal of "new job description" contribution in support of that process.

Hence the diplomat. Hence the entrepreneur. Why 'favourite'? Because it would be hard to combine more interesting businesses, with so much to be done, and the scope and main board support to do it.

Do write to me, Gerry Sarson, if this might appeal to you.

GSE

Executive Search & Selection,
The Manor, Hasleley, Warwick CV35 7LS.

INTERNATIONAL POWER PROJECTS

BUSINESS DEVELOPMENT - FINANCE

Asia Pacific

PowerGen is one of the world's foremost power businesses, with a developing international portfolio of projects. Their commitment to providing solutions to energy needs across the globe is underlined by recent restructuring, to empower and drive regionally-based management teams. Demand for power throughout the Asia Pacific region offers tremendous growth potential and PowerGen International are therefore reinforcing their presence here with a series of strategic appointments.

Attractive Salary

As a member of the regional management team, reporting to the Regional General Manager based in Kuala Lumpur, there are opportunities for experienced professionals to participate in an exciting period of growth and change. In the first instance these will be on local contracts but there are genuine long term opportunities for candidates who can contribute effectively. Terms and conditions of employment will reflect not only the importance of these roles but also PGI's commitment to excellence.

Benefits Package

Initial interviews will be held in London and in cities throughout the Asia Pacific region. Interested candidates should write with full CV, quoting current rewards package, to Richard Roberts, at either of the addresses shown, quoting the appropriate reference number and stating the preferred interview location.



Hoggett Bowers

EXECUTIVE SEARCH & SELECTION

THE PSD GROUP

BUSINESS DEVELOPMENT DIRECTORS

With primary responsibility for securing market entry opportunities and for developing comprehensive solutions for new projects, including appropriate financial input, you will:

- build effective senior level relationships with potential clients and partners, to:
- acquire knowledge and awareness of needs, trends and project opportunities, which will help you:
- position PGI as preferred developer or partner, and;
- negotiate and deliver complete power solutions.

You will therefore have considerable experience of business development in this sector or another which is equally complex. Your market knowledge and contact base means you will be able to show a significant record of success in winning high value projects. There are three posts covering South East Asia (ref 11513), Australasia (ref 11514) and East Asia (ref 11516), so please make sure you specify which you are applying for.

7-9 Broad's Buildings, Chancery Lane, London EC4A 3DF. Tel: 0171 450 9090. Fax: 0171 405 9995 or
Skilltek Business Centre, 565 Oxford Road, #15 - 02/04 Far East Shopping Centre, Singapore 0523. Tel: +65 253 5573. Fax: +65 253 5936.

REGIONAL FINANCIAL CONTROLLER

With overall responsibility for the KL-based regional finance function, your key role is to provide timely, meaningful analysis, advice and support to regional and central management. In particular you will:

- prepare business plans and budgets, reporting and monitoring subsequent performance;
- evaluate investments, with complex financial models and sensitivities, for regional approval of projects;
- ensure tight regional financial controls, including treasury, tax and foreign exchange, for operations and for investment activities.

A qualified accountant, preferably ACA/CA, who has worked internationally, you are familiar with project finance criteria for large capital projects and with the detail of the financial modelling and subsequent loan administration to manage them. Confident of your own abilities, strongly proactive and entrepreneurial, you will lead a multicultural team covering both the financial analysis and accounting functions, operating under very tight time constraints (ref 15412).



Financial Controller

World Leading Engineering & Electronics

c.£35,000 + Car & Bonus

Croydon

Outstanding development opportunity for young, qualified accountant to head function in profit-responsible business.

THE COMPANY

- £3m turnover, autonomous unit within leading UK multinational industrial group.
- Manufacturer of advanced electronic and engineering products with outstanding profit performance.
- Established reputation for product excellence and innovation. Blue chip customer base.

THE POSITION

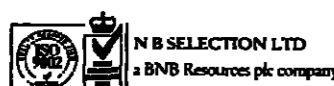
- Reports to MD. Integral part of senior business management team.
- Preparation of budgets, forecasts and strategy plans. Monthly management accounts, statutory reporting, costing and bid/tender reviews.

- Responsible for the development and maintenance of integrated IT systems throughout the site.

QUALIFICATIONS

- Qualified accountant, aged 25-32, preferably with previous manufacturing experience, ideally in electronics or engineering. Second European language would be an advantage.
- Must have good knowledge of job costing and excellent computer literacy. Previous exposure to corporate reporting would be an advantage.
- Self-starter, team player and good manager. Potential to develop and drive to take on opportunities either in UK or internationally.

Please send full CV, stating salary, ref LG60206, to NBS, 54 Jermyn Street, London SW1Y 6LX



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Edinburgh • Glasgow • Leeds • London
Manchester • Slough • Madrid • Paris

ASSISTANT TO FINANCE DIRECTOR

ACA with business background

City

£45,000c.

Ockham Holdings PLC is an emerging financial services Group that currently owns insurance underwriting businesses and a regional private client stockbroker. The Group is engaged in a series of major strategic developments designed to change the Group's focus and rapidly develop shareholder value.

Organised at both Group and a business unit level the finance function is taking a lead role in the execution of this business strategy. The Finance Director now requires an assistant to carry out special project work, encompassing model building, acquisitions and divestment's and assisting in the development of top level strategy with the Group Chief Executive.

This demanding role will suit an ACA with at least three year's post qualification experience, preferably in financial services. An MBA from a leading business school will be an advantage.

In return there is an opportunity to gain a wide range business experience, work at the highest levels of an expanding organisation, assist in managing both structural and business change and contribute to the growth of future profitability.

Interested candidates should send a full CV to Warwick Womack, Group Personnel Director, Ockham Holdings PLC, Cutler House, 3b Devonshire Square, London EC2M 4YA.

OCKHAM HOLDINGS PLC

IPS ACCOUNTANCY RECRUITMENT

Financial Controller

London

£40-45,000 + Benefits

Our client specialises in the development, management and control of the world-wide insurance and risk financing programmes for its parent, a FT-SE Top 100 group, operating through an international network of dedicated insurance subsidiaries.

The role of Financial Controller is pivotal and requires a high level of technical expertise in financial and management control and the development of a comprehensive understanding of the parent's business risks. Reporting to the Finance Director, the successful candidate will manage a team of 16 with responsibility for:

- Internal and external financial and management reporting

Interested candidates should write, enclosing their full Curriculum Vitae and details of their current package, to Nigel Patrick, quoting Ref. A84424, at the IPS Group Limited, Lloyd's Avenue House, 6 Lloyd's Avenue, London EC3N 3ES Fax: (0171) 481 0994 or Tel: (0171) 481 8111



INTERNATIONAL INTERNAL AUDITOR

Employers Reinsurance Corporation (ERC) located in Kansas, USA, a subsidiary of GE Capital is the third largest reinsurance company in the world. ERC has experienced significant growth in the last few years outside the USA and has operations in Europe, South America and Asia.

The International group (ERI) expanded significantly in 1995 with the purchase of two well known German reinsurance companies, Frankona Re and Aachen Re.

The Life business of the group is managed and administered out of the UK, together with an established UK Non-Life operation.

We are seeking an International Internal Auditor to join the International audit team whose members are based in the UK, Denmark and Germany. The position is based in Folkestone, Kent, the centre of the Life business, but will also require a presence in London where the Non-Life operations are located. Travel to the company's branches around the world is also expected.

The successful applicant will report to the Chief Internal Auditor for the International operation and is likely to meet some combination of the following requirements:

- Ideally either a qualified accountant/auditor with up to 2 years' P.Q.E., or with experience in insurance/reinsurance, or from a financial institution, especially if multi-national
- Excellent communication skills (oral and written)
- Knowledge of US GAAP
- Flexible and willing to travel when required, initially in Europe, but later further afield
- Committed to developing role to meet the needs of the business
- Team player

The position offers an opportunity to work for a dynamic international organisation, with wide ranging and interesting scope of work and significant future prospects for personal development.

Letters of Application, together with CV, should be sent to: Tom Forster, Human Resources Manager, Employers Reinsurance International Limited, Portsoaken House, 155-157 Minories, London EC3N 1BU.

Prospective applicants who wish to discuss the posts informally in the first instance should telephone Hans-Jorgen Andersen, Chief Internal Auditor, on 00 45 33 979408.



EMPLOYERS REASSURANCE INTERNATIONAL LIMITED

THE PROPERTY MARKET

Swedes stick with London

Simon London on a new wave of Scandinavian investment

Swedish investors featured prominently throughout Europe in the run-up to the last property crash.

Skandia, the largest Scandinavian insurer, this week announced the acquisition of two adjacent buildings in Hanover Square, in London's West End, for £21.3m (\$32.5m).

SPP Investment Management, as LET is now known, is part of the consortium developing Spitalfields, the large site on the northern fringe of the City of London.

In Birmingham, SPP is pressing ahead with plans to redevelop the Bull Ring, in what could be one of the UK's largest retail property schemes.

But while the east is familiar, the investment style has changed. Joint ventures and risk-sharing are favoured over the bold acquisition-led strategies of the 1980s.

SPP has indicated that it is likely to approach the Bull Ring scheme in a joint venture, probably with Hammarson, the large UK property company.

The deal which typified the first wave of Swedish investment was the acquisition in 1990 of London & Edinburgh Trust for £491m by SPP.

The Swedish insurer paid heavily for its poor sense of timing, culminating in LET's £400m loss in 1992. But the most prominent sites in the old LET development portfolio are now coming back to life.

Square, will probably go the same way.

But Skandia is keen to invest more of its policyholders' cash in international property. The Hanover Square acquisitions are the first stage of this process.

Not all Swedish property owners are still buying. Securum, the state-backed holding company set up in 1992 to buy the distressed assets of Nordbanken, is gradually liquidating its property holdings.

This week Securum sold a retail and office building at 32-33 Old Bond Street to a German investor for £13m. It also announced its intention to sell its 100,000 sq ft Friars bridge office complex, close to Blackfriars bridge, and hopes to raise £30m from the disposal.

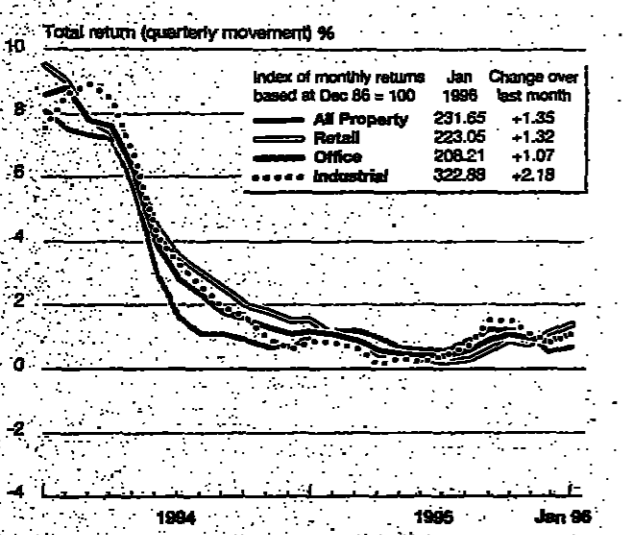
Other assets such as the futuristic Ark building in Hammersmith, west London, which was recently let to Seagram, the Canadian drinks and media group, will also be sold over time.

But Securum is different from other Nordic property owners. Its role was always to extract value from assets and pay back as much as possible to Swedish taxpayers.

The London market, in particular, should be thankful that long-term Swedish investors did not abandon international property altogether after their painful first few years.

With many UK funds increasingly disillusioned with bricks and mortar, the market needs all the participants it can get.

IPD monthly index for January



Good start to year

This year has started on a more positive note than 1995, with the IPD all property rate of total return increasing from 0.3 per cent in December to 0.6 per cent in January.

WWF advertisement with a grid pattern background. Text: 'TO SAVE ALL THESE TREES WE HELP CHOP DOWN THIS ONE.' Below is the WWF logo and 'World Wide Fund For Nature'.

COMMERCIAL PROPERTY

Advertisement for AXA Equity & Law Investment Managers. Features a photo of a building and the text: 'Be well. Property Development Programme. AXA Equity & Law Investment Managers have a major Headquarters Office Development Programme...'.

FRANCE advertisement: 'We specialise in marketing commercial property in France...' with contact information for R.M. INVESTISSEMENTS.

Property listings: 'MAYFAIR LONDON W1 SUPERB OFFICE SUITES TO LET', 'BERKELEY SQUARE', 'OLD BOND STREET'.

* Baker Street * Portman Sq London W1. Air conditioned office suite, car parking, new lease, 2300 sqft.

A Prime Site for your Commercial Property Advertising. Advertise your property to approximately 1 million FT readers in 160 countries.

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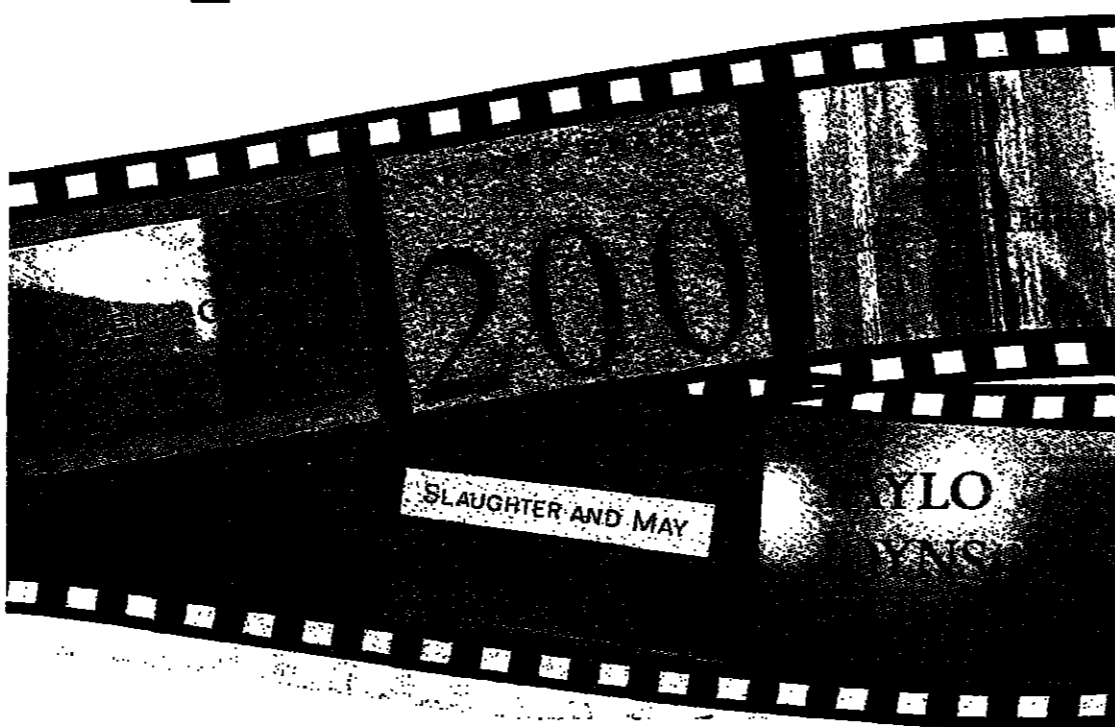
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MANAGEMENT

London law firms may have to restructure if they want to hang on to their rising stars, says Robert Rice

The pitfalls of partnership



It is still fashionable in legal circles to talk about City of London law firms as being unmanageable and to blame the partnership structure.

"It's a bit like trying to run a PLC with all the shareholders standing in your office," says Geoffrey Howe, managing partner of Clifford Chance, the UK's largest law partnership.

While the continuing commitment of the leading firms to the partnership ideal contradicts such statements, they are not made entirely in jest.

Back in the mid-1960s when the maximum number of partners was limited by legislation to 20, management by consensus was still practicable. But as law firms began to grow dramatically in the 1970s and 1980s and competition increased, the weaknesses of partnership - conservatism, slowness of response and decision taking - forced them to adopt corporate management systems within the partnership structure.

"It became necessary to effectively disenfranchise partners on management decisions," says Bill Tudor John, senior partner of Allen & Overy. "Management by committee had become unworkable."

Most firms agree that there is no right or wrong way of managing law firms. But a pattern has emerged.

The partnership as a whole remains the supreme decision taking body, but the issues on which all partners must vote have been substantially reduced. Partnership votes tend to be confined to the election of new partners, profit share and changes to the partnership deed, although some firms still require a full vote on significant capital expenditure such as new premises or the opening of overseas offices.

Below the partners is the partnership board or council usually chaired by the senior partner, with the managing partner taking the chief executive or managing director role. Other members of the board are elected from the partnership to represent different areas of the practice. Partnership boards concentrate on strategy, finances and the big picture.

Executive management has devolved to the managing partner assisted by outsiders brought in to perform specific tasks. Most firms employ an accountant as finance director and non-lawyer experts in personnel, administration, marketing, information technology and training. Responsibility for practice management or client care falls on the various different practice groups or departments within which partners enjoy considerable autonomy. Within this broad framework there are differences of approach, however.

At Taylor Joynson Garrett, a 65-partner City firm, extraordinary power is given to the managing partner, Richard Marsh, who presides over a small executive board of just seven.

He receives little formal help from the senior partner who has no executive role and does not even sit on the board. "He's a sort of elder statesman, that's all," says Marsh, who, referring to his own position, admits that to the outsider it might seem "odd to appoint someone who has spent the last 20 years as a litigator as chief executive of a large organisation with little or no training for the job".

At Freshfields the partnership council is unique in including two non-lawyer outsiders as non-executive members. At present the non-executives are Brandon Gough, former senior partner of accountants Coopers & Lybrand, and Herbert Jacobi, chairman of Trinkaus & Burkhart, the German investment bank. According to John Grieves,

Freshfields' outgoing senior partner, their role is to add the outsider's perspective by challenging internal thinking and "give us the benefit of their experience in other businesses".

Freshfields' current structure is also about to change with the election of Anthony Salz as Grieves' successor. Salz's desire to carry on practising rather than moving full time into management has forced the firm to split the senior partner's current role as chairman and chief executive.

Some question whether Salz can successfully combine the two. Edward Walker-Arnott had similar aspirations when he was elected senior partner of Herbert Smith. He told his partners he would only do the job if he could continue to devote 70 per cent of his time to clients. In reality he has rarely managed more than 55-60 per cent.

Among the others, Slaughter and May - with its commitment to letting partners informed and allowing

them a say at every turn - epitomises the old-fashioned approach to partnership, and Allen & Overy and Clifford Chance are closest to the corporate model.

Judging by the financial success enjoyed by these firms even through the recession with revenues above £1m per partner and average profits per partner close to £400,000, their continued faith in the partnership model seems justified.

Giles Henderson, senior partner of Slaughter and May, believes it works because it not only gives partners a financial interest in the business it allows them to have an element of control over the way it is run as well.

But not everyone is convinced. Maurice Allen, a former Clifford Chance partner now running the London office of US law firm Weil Gotshal & Manges, believes most City law firms are very poorly managed. They make money despite themselves, he says, and because they do not really compete against

each other ("they confer a lot") there is very little incentive to change.

Allen sees big problems ahead. The most immediate is that they have no means of meeting the expectations of their up-and-coming young lawyers. "They can't take them all into the partnership, so they are losing them and they seem to accept that, which is astonishing."

"To keep them they must motivate them and the only way to do that is to change their structures, he says. "If you can't make them all partners then you've got to change their role and give them a stake."

Weil Gotshal plans to pay its young lawyers bonuses related to the financial performance of the London office.

Allen also believes the partnership structure is unsuited to the increasingly competitive legal services market. In particular the "lockstep" system which rewards partners according to seniority, capping or "locking" their earnings after 10 or 15 years, acts as a disincentive to competition.

"If you can't benefit from your own efforts the temptation is just to look out for yourself," Allen says. "There are too many partners just coasting in the City firms and as partners have a job for life, this is not an easy problem to address."

Most firms do not even try. A few, such as Allen & Overy, conduct partner appraisals, but most regard it as slightly infra dig, preferring to rely on peer pressure to sort out under-performance.

Again, Allen believes the solution is to change the structure. Law firms need to adopt hierarchical structures which let natural leaders come to the fore and partners have to accept that they need to be managed, he says.

By contrast, most US law firms foster a more competitive environment by encouraging their lawyers to compete against each other for a bigger slice of the pie. Far from being divisive, as many UK firms maintain, he believes the "eat what you kill" approach benefits firms by encouraging lawyers to go out and compete for new business in the marketplace.

While City firms may disagree with his analysis there is no doubt these issues are at the forefront of their minds. "Internally the big issue is how to give young lawyers the career path they seek," says Bill Tudor John, a view with which Giles Henderson agrees.

"Keeping the firm together and keeping profits up is the real challenge," he says. "Lawyers want a healthy return for putting up with the pressure, so if profits sag, the temptation will be to go elsewhere where the comparative rewards are greater or to look for work with less pressure."

Are you a procrastinator? Adrian Furnham offers a quiz and prospects for treatment

A colleague and I have a problem: I am a time contractor, she is a time estimator. When we agree to meet at a restaurant at 8pm, I mean 8pm exactly. She thinks 8pm is an estimated time of arrival and there is no reason for me to get upset if she arrives at 8.25pm because that's about 8pm, which was a good estimate.

I believe British Rail are time estimators, and a significant number of the travelling British public are time contractors. But worse than the estimator is the procrastinator. For those of us who believe in time-management, meeting deadlines, on-time performance, procrastination is not just a curious and amusing habit. It is a dysfunctional aberration that ensures that procrastinators and others dependent upon them, waste time and miss opportunities.

- 5. I frequently rush madly to meet deadlines.
6. I usually pay my bills on time.
7. I really need a time-management course.
8. I generally return calls promptly.
9. I think most people who know me expect me to be late.
10. When it's time to get up, I usually get straight out of bed.
11. Frankly, I am not good at meeting deadlines.
12. I usually accomplish all the things I plan to do each day.
13. A letter may sit for days before I post it.
14. I get most important things done with time to spare.
15. I always end up buying presents (birthdays, Christmas) at the last minute.
16. I am prompt and on time for most appointments.

Give yourself one point for each even-numbered item you marked true, and one point for each odd-numbered item you marked false. Score 12-16: No time-related problems, possibly impulsive. Score 8-11: Fairly normal with a hint of sloth. Score 1-7: A full-blown, incurable procrastinator.

- 1. I often say: "I'll do that tomorrow".
2. I do routine maintenance on things as often as I should.
3. I waste time on trivial matters, avoiding big decisions.
4. When planning a party, I make

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ARTS

An orchestra tuned in to its public

Martin Hoyle finds public funding in harmony with private sponsorship in Stockholm

The international image of Sweden as the considerate state funder and provider of a civilised society is so entrenched that a foreigner is surprised to find cultural organisations in hot pursuit (and competition) for private sponsorship...

the hall as venue of the Nobel prize-giving. By one of those calculated oversights, the orchestra omitted to drop the title for some months after their return to Stockholm...

a reminder that Sweden does not envisage American-style tax concessions for sponsorship. Stockholm county council has obligingly increased its grant of SEK50m by another SEK5m. The flexibility of various authorities is reflected by the co-operation of public and private...

Bank Centre's in its researches: a surprisingly large number of the uninitiated would attend high culture if the incidentals - access including parking, information, prices, suitable dates and times - could be improved.

The orchestra has noted that a far from hide-bound public welcomes novelties. A yearly festival alternates Swedish with international composers as a theme. The Schuttke festival in 1989 was the first large-scale cycle of the musician's works in the west...

mainly to the 25-30 age group. "He didn't exactly tap dance but he was in a great mood," one orchestra official observes with pride. Meanwhile the orchestra intends to experiment with presentation, lighting, electro-acoustic music, flexible prices and open days that take the public backstage...

Neeme. At the concert I heard conducted by Davis both players and public reacted warmly to a moving version of Elgar's First in a programme that opened with a resonus, bracing piece by the Swedish Daniel Bårtz. The hall looked almost full though my hosts were not satisfied. Over a weekend marked by a deceptive thaw and a wicked cold snap that sent the temperature down to Arctic levels...

Theatre/Alastair Macaulay

The Long and the Short and the Tall

Not only, but also. While the Duke of York's Theatre has been housing a six-month season of "Royal Court Classics", other theatres keep staging other plays that the Royal Court once made famous too. Two weeks ago, I reviewed the Birmingham Rep staging of John Osborne's The Entertainer...

Albert Finney, who had appendicitis; O'Toole's understudy was Michael Caine. None of them then were stars, and the play's original run in the West End lasted only three months. Nonetheless, the play had made its impact, and many other productions round the country followed.



Mark Arden, Kevin Dignam and Burt Kwouk in Willis Hall's 1957 play

Concert/David Murray

Schubert sings through the Takács

The Takács Quartet - half Hungarian, half British - always enjoys a warm welcome here, for it has earned it honestly: above all in Bartók, but since then in the classical and romantic repertoires too. When the quartet began its cycle of Schubert's "complete string quartets" at the Wigmore last Tuesday, both of its February concerts were already sold out...

There are no melodic flights; the Takács quartet is a luminous line-drawing later, though plenty of assiduous workings-out and many a routine professional trope keenly imitated. What is striking is his large-scale dramatic sense: canny, purposeful contrasts of texture and dynamics create steady excitement, suspense and satisfaction, even when we expect no real surprises.

'Rigoletto' and 'Werther' hit the road Richard Fairman reviews English Touring Opera

As English Touring Opera prepares to pack its bags for its spring season, it will be hoping for a good send-off. The trouble is that ETO has to start by helping itself. The company's new production of Verdi's Rigoletto, unveiled before its London audience at Sadler's Wells Theatre on Tuesday, is a late example of the grim, modernist style of opera production that one hoped had died out when the fall of the Berlin wall crushed its Eastern bloc progenitors some years back.

have sadly resorted here to an abstract wasteland of a set, in which symbolism is everything. Gilda is kept locked away in a white box. There is no furniture, not even a CD player on which she might listen to a more stylish performance of the score.

performer in Glenville Hargreaves, but he fails to make the role add up to more than a succession of clichés. Michael J. Pearson's gruff Sparafucile has to deliver his entrance scene from the sloping roof of Gilda's box, causing a trisom of tension as one waits to see if he will slide off into the wings.

most part without flexibility. He hardly ever allows expressive freedom and, on the rare occasion when he does, it does not sound idiomatic.

less for Charlotte, but she brings some animation to the later stages of the role. Roderick Williams's well-sung Albert and Maureen Brathwaite's Sophie dispatch their lesser challenges with splendid assurance.

ENO appoints Paul Daniel Paul Daniel has been appointed as the new music director of English National Opera. Daniel, 37, is currently music director of Opera North. He will take up his appointment at the London Coliseum in August 1997, assuming artistic leadership of the company with general director Dennis Marks.

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Philip Stephens

The Lazarus effect

The Tories could win the next election, given some heroic assumptions. And some people have to take those seriously

Time to think the unthinkable. John Major's government could win the general election. No, I am not kidding.

Granted, this may seem a curious moment to raise such a prospect. The House of Commons has yet to vote on the Scott report into arms sales to Iraq. Win or lose on Monday, Sir Richard Scott's conclusions have done the Conservatives serious damage. The voters may not grasp the precise import of these ministerial misdemeanours. They do not need much convincing that this government is sleazy.

Then there is the left-leaning Peter Thurnham, poised it seems to reduce Mr Major's precarious majority even further by resigning the Tory party whip. It may only be a matter of months before the government depends for its survival entirely on the unpredictable allegiance of the Ulster Unionists.

I could offer further qualifications. This week a colleague attended the British oil industry's glitzy annual dinner. There were 10 well-beeled executives on his table, capitalists to the core. Only three would admit they would cast their votes for the Tories. So I am talking about possibilities rather than probabilities. Note throughout the careful conditions.

But screen out for a moment the day-to-day static of politics. Take a small leap of imagination and assume that the Conservative party manages somehow to maintain its fragile facade of unity until polling day.

The case for a Lazarus-like recovery then starts with the economic determinism of Michael Heseltine. The deputy prime minister has long been a touch cynical in his view of human motivation. If the voters have plenty of money in their pockets during the 12 months preceding an election, they will more likely than not decide to re-elect the government of the day. Look back over the postwar period and it

is clear that this relationship between cash and power is not inviolable. But the track record is not at all bad.

So what cheers Mr Heseltine is the prospect that the voters (unless they are poor or unemployed) can now look forward to a sustained rise in incomes. Earnings are rising faster than prices, the cost of mortgages is falling. Tax cuts, rebates on electricity bills and payouts by the building societies as they abandon mutual status promise a further boost.

Even those economists who judge the Treasury's forecasts of economic growth as far too optimistic think there will be plenty of cash. Goldman Sachs, the investment bank, for example, predicts that real personal disposable income will rise 2.3 per cent in 1996 and 2.7 per cent in 1997. Add in the impact of the various one-off windfalls, and actual consumer spending may rise by an additional percentage point this year.

The strategists in charge of Mr Major's election campaign detect a corresponding shift in the opinion polls. Put aside the responses to the standard question on voting intentions and focus instead on what the pollsters call the "feelgood factor". Gallup defines this as the difference between the proportion of voters who expect their financial situation to improve

The Tory message is clear. However incompetent we may have been, do you really think Labour will do a better job of managing your money?

over the next 12 months and those who think it will deteriorate.

In Gallup's February poll for the Daily Telegraph, the balance was minus 5.8 per cent. Not wonderful, you might think. But as recently as December the figure stood at minus 12.1 per cent, and in the dark days of 1993 it was a startling minus 28.6 per cent. The plus 12.3 per cent recorded at the time of the 1992 election is not completely out of sight.

Not all his colleagues share Mr Heseltine's faith in such a mechanistic model. Kenneth Clarke sees rising living standards as a necessary, though not a sufficient, condition for electoral success. But the chancellor agrees that, for all the recent slowdown, the economy offers the government a fighting chance. He intends to make the most of it. The conventional wisdom at Westminster has it that Mr Clarke is now a beleaguered figure, hated by the Eurosceptic right and at odds with Mr Major. It is true that he often seems to have more enemies than allies in his own party. But the more relevant reality is that Mr Clarke's position has never been stronger. He is unshakeable. If he resigned, the government would collapse around Mr Major's ears. From now until polling day, prime minister and chancellor must sink or swim together. Mr Major knows it. So does Mr Clarke.

The chancellor is not planning to stoke up a boom. Unlike many of his critics on the Tory backbenches, Mr Clarke does not think the voters are stupid. Sure, he will get away with as much as he can on interest rates and tax cuts. But the chancellor sticks to the view that good economics and good politics are indivisible. Lower interest rates and taxes will be tested against his assessment of whether the financial markets, and the voters, judge them credible.

That does not preclude another cut in interest rates

early next month. The Bank of England's belated admission that inflation is not the problem of the moment has removed the last remaining obstacle. There is also a mood in the Treasury in favour of changing interest rates, acting more decisively in the past few years. The most common mistake of successive chancellors since 1979 has been to do too little, too late when the economy is booming, and too much, too late when it stalls. Mr Clarke appears minded to heed the lesson - in both directions.

But assume for the sake of argument that he gets it right. Why should anyone thank the government for a modest improvement in living standards after all the pain, broken promises and breathtaking incompetence of the past few years? The answer is that the government does not expect, or need, thanks.

The important point is that the voters are persuaded they have something to lose by backing Tony Blair. Tory strategists would not put it like this, but the message is clear enough. However much you hate us, however incompetent we may have been, do you really think Labour will do a better job of managing your money? Mr Blair may be every mother's ideal son-in-law, but would he really be able to stand up to the Old Labour interest groups who would barge in behind him the moment he stepped over the threshold of 10 Downing Street?

I am sure that by now you will have spotted the flaws in this argument. It is predicated on Mr Major's holding on to office until April 1997. It depends on a fairly rapid narrowing of the opinion poll gap to lift the air of despondent defeatism which hangs over the Tory party. And it presumes that the electorate never looks further than its wallet. All heroic assumptions. But I do know one person who takes them seriously. Tony Blair.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to "fax"). e-mail: letters.editor@ft.com Translation may be available for letters written in the main international languages.

Knowing the drill for where oil flows

From Mr Harold Krivoy.

Sir, I am writing to claim priority for a theory developed in Stephanie Flanders' article, "The poverty of geology" (December 4, 1995). My idea, though much more subjective, derived from geophysical exploration in the early 1960s. While working for two different oil companies in a three- or four-year period, my family and I had to live in Monahans, Texas.

I cannot give credit to many others who came up with the same dichotomy, but we were ahead of Stephanie Flanders with the observation: "Oil occurs in a place you'd least like to live."

However, Nigeria would probably win "hands down" over Monahans.

In the 1970s, when I worked for the US Geological Survey in Reston, Virginia, Nigeria was fast becoming a big producer. And with its first 4bn or 5bn debt dollars, it was talked into an environmental study in preparation for moving the capital from Lagos up into the cooler hill country.

I don't think the Nigerians ever moved their capital, and I don't plan to visit that part of the world - Dallas is enough. The months since you printed Stephanie Flanders' article on the Harvard economic study have been a painful reminder of the implications of the oil flows.

I do have a fond memory of all the Nigerian geologists I met here in America. They were excellent scientists - a tribute to the colonial educational system.

Harold L. Krivoy, 1700 Richland Dr. Richardson, TX 75081, US

Bundesbank's pivotal role in Emu

From Dr Jürgen Pfister.

Sir, Professor Willem Buiter's comment (Letters: "Emu too influenced by Bundesbank", February 20) is a good example of the British sense of humour and should be welcomed as such at the end of the German carnival season. Of course, the Bundesbank plays a pivotal role in German public debate on Emu - a result of more than 40 years of success and the still vivid traumatic experience of two hyperinflations in the first half of the century. What is more, Germany and France are indeed slightly more important than other EU members in this respect - reflected in the commonly held view that without one of these countries Emu will not happen.

It may be true that the fiscal criteria in the Maastricht treaty are not very convincing from a purely economic point of view. But it should be understood what function they serve: obviously the signatories of the treaty held the view that the success of

the future European central bank cannot be guaranteed by making it responsible for price stability alone, giving it an independent status and writing the other rules into its statutes. This should be accompanied by binding rules for fiscal policies as the temptation might arise to take advantage of the reduced costs of fiscal irresponsibility by one country in a monetary union.

The appropriate response to the obvious weakness of the fiscal criteria is to replace them with more sensible ones. For this reason, the German government proposed preparing limits for the structural deficit (1 per cent of gross domestic product) which would be strictly binding once Emu has begun, and not just for a single year.

Professor Buiter's suggestion, which comes close simply to ignoring the criteria, runs the risk of casting doubt upon the core of the treaty as well, namely the promise of a stable currency.

Bundesbank chief economist

Otmar Issing's suspicion that the Maastricht treaty is hardly read carefully seems to be true. First, ironically, for the least sensible criterion - the government debt to GDP ratio - the qualifications in the treaty are hardly "sufficient" because they may include the Irish case - a rapid approximation to the reference value - but not the German case, where the ratio is moving in the wrong direction and may well slightly exceed the 60 per cent mark. Second, the European central bank is, according to the treaty, the same non-elected, unrepresentative special interest as the Bundesbank. A look at the fiscal policies in many EU countries, which are decided by elected representative bodies, should make us welcome this with a sigh of relief.

Jürgen Pfister, senior vice-president and head of economic research, Commerzbank AG, D-60261 Frankfurt, Germany

More credible factor behind 'globalisation'

From Mr Neville Craig.

Sir, Mr Phil Mullan (Letters, February 16) postulates that "globalisation" seems to be a sign of economic decay. He cites the move by UK interests to foreign direct investment and the rapid turn to overseas production by Germany and Japan.

In your February 17 issue, Barry Riley ("There's profit in stagnation") appears to offer a more credible explanation. "Foreigners have filled... the

capital vacuum (in the UK) with the Japanese... bravely building £20bn worth of plants. The resulting profits have ranged from average at best to poor or negative in most cases. We could have told them."

As one of the large body of scientifically qualified British managers who has worked outside the UK for much of his working life, I would suggest that Mr Mullan should consider the higher profitability achieved by

British shareholders out of Britain in countries where "adding value" is more important than "demanding one's rights". Arrogant trade unionism drove many British interests (investors and managers) out of the UK. Those who filled the "capital vacuum" did so partially in ignorance.

Neville Craig, PO Box 30056, Nairobi, Kenya

Democratic vote for Pat's further success

From Ms Eileen O'Connor.

Sir, I am a Democrat, which was hardly in vogue during the US presidential election of 1992 (or 1988, 1984, or 1980). Following Pat Buchanan's win in the New Hampshire Republican primary election,

all I have to say is "GO PAT!" Keep up the good work! As long as your "peasants with pitchforks" keep fighting off the big bad "knights and barons" ("Primary win for Buchanan seen by TV networks", February 21) we

"Democrats" will continue to run the country through to the year 2000.

Eileen M. O'Connor, 20 Edgewood Road, Glen Ridge, New Jersey, US

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Europa • Dominique Moïsi

Remembrance of times past

Western Europe's elites have found a sense of identity elusive since the end of the cold war

As Europe contemplates the slowdown of its economy, the communists are returning to power in most of the countries of eastern and central Europe which liberated themselves from Soviet domination in 1989. There is the awesome possibility that the communist might once again rule Russia.

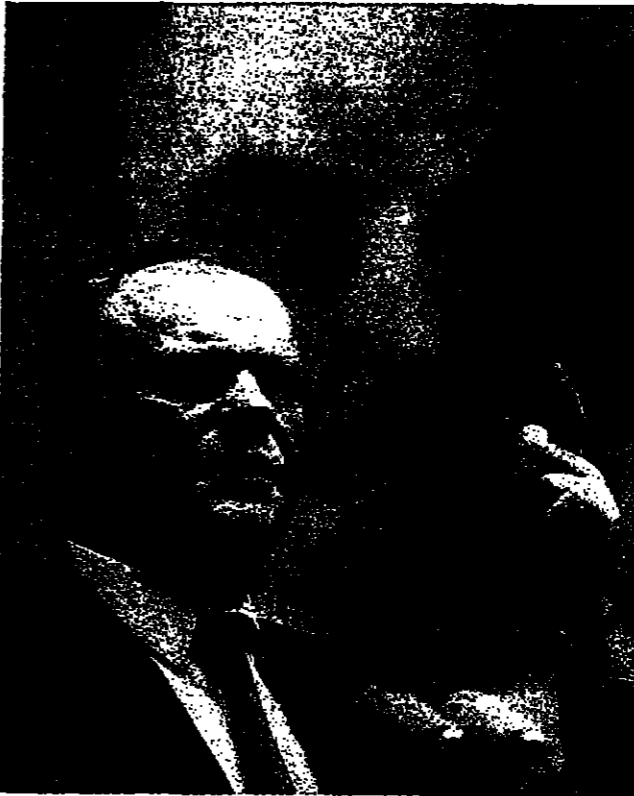
What has gone wrong in the five years since the collapse of the Soviet Union? What has happened to our hopes for a new European order based on values of stability, peace, justice, prosperity and freedom? What was missing from the process of democratic change - the right men, the right concepts, the right values?

Men do, of course, make a difference, as seen by the influence of F.W. de Klerk and Nelson Mandela in South Africa, or Yitzhak Rabin, Shimon Peres and Yasser Arafat in the Middle East. But in the complex, often grey, transition such as Europe is now experiencing, charismatic leaders do not necessarily arise in the way that they do in more brutal events such as the French or Russian revolutions.

Conceptually, the last few years have been extremely difficult to grasp and to understand. Looking back, the events since 1989 look like a speeded-up film - the images passing so quickly that they cannot be understood properly.

Seen in historical perspective, recent events appear to encapsulate in condensed form all the dilemmas Europe has experienced since the end of the Napoleonic wars and the Congress of Vienna of 1815.

In bringing to an end the Napoleonic era and the international dynamism of the French revolution, the Congress of Vienna sought a principle of legitimacy that would bring order and stability. In 1815, that was the monarchical system. Today, a similar search brings us to a combination of democracy and the market economy.



Shadowy spectre: Lenin's portrait behind Gennady Zyuganov

defeated party in a new European order. Just as for France in 1815, so it has been for Russia since 1991. The policy conclusion in each case was the same: engage the defeated country if you can, contain or curb it if you must.

After the first world war, the Treaty of Versailles opened the way to a series of pacts installing a new order after the defeat of Germany and the collapse of the Austro-Hungarian and Ottoman empires. This saw the triumph of the principle of national self-determination that was repressed in Vienna.

From the world of Versailles, we have also inherited the contradictions between democratic rhetoric and the passive realpolitik that allows democracies to stand by their own peoples. In 1939, this led to the second world war, and in 1991 such a passive stand led to the "death of Yugoslavia".

The end of the second world war and the onset of the cold war brought bipolar division to Europe. From this era, we have inherited not only the weapons of mass destruction, but also a nostalgia for a world defined in clear, simple - even unambiguous - terms.

From this century, we have also inherited the darkest

pages, from the holocaust to ethnic cleansing in the former Yugoslavia. The differences between Auschwitiz and Srebrenica are of course qualitatively and quantitatively enormous - in the latter the women and the young children were spared. But it is not the kind of progress Europe should be proud of.

The UN and Nato forces in the former Yugoslavia used each others' presence and the nature of their respective mandates as alibis for their passivity and impotence. It was not an encouraging experience for Europe at a time when the advantages of a European pillar of security to replace the Atlantic alliance were under discussion.

Confronted with a fast-moving world that defies simple analysis, some westerners seem to contemplate the possible return of the Communists to power in Russia with fatalism - even relief. Since western Europeans seem to have been incapable of giving themselves a positive sense of identity in the absence of a communist threat, they may even welcome its return.

This could be seen at the recent World Economic Forum in Davos, in the reception given by western elites to Gennady Zyuganov, the leader of

the Russian Communist party and present favourite in the polls for the presidency. Mr Zyuganov is very different from the former communists who have been returned to power in eastern Europe and much more similar to the original Communist model. But he has learned to address a western audience, and speaks with an authority and calm that appeared to have bewitched them.

"Maybe he is not that bad. Maybe he incarnates what Russia needs above all, order and stability," seemed to be a common response.

This reassuring logic may do no more than cloak western impotence - there is little the west can do to influence the results of the Russian presidential election. But I detect another implicit reading, if not a hidden agenda: the return of confrontation with Russia that could give western Europe the sense of identity and purpose it badly needs.

Containing Russia would of course be different from containment of the Soviet Union. The struggle against ideology would be replaced by a struggle against an assertive nationalism reminiscent of that of the late 19th century.

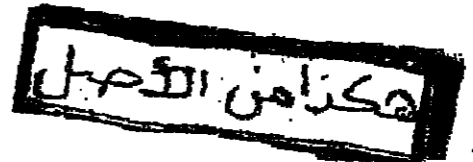
History would thus be an open and free Europe united by democracy one would return to the awesome reality of a Europe divided once more by national interest, if not ethnic rivalries.

This sombre scenario is not inevitable, nor should it become so. History is made at the margin and its verdict is still open.

It is not too late to resuscitate and mobilise the spirit of 1989 in central and eastern Europe and of 1991 in Russia. This would mean a European Union much more confident of itself and of its values.

Just because the pace of change has accelerated and become complex, there is no need to become resigned to the inevitability of a return of a simplistic and divided Europe. But if we allow it to happen, the failure would be ours, because we are the generation of 1989.

The author is deputy director of the Paris-based Institut Français des Relations Internationales and editor in chief, *Politique étrangère*. He writes as a personal capacity.



COMMENT & ANALYSIS

A struggle to fly to the top

Michael Skapinker on the future of the Airbus project and the intense competition it is likely to face from Boeing in the next century



ing costs are controlled by the market. Airbus establishes the price at which an aircraft will sell and then calculates the amount it is prepared to pay the partners for manufacturing components. As the selling price of aircraft falls, Airbus drives a harder bargain with its component manufacturers, forcing them to cut costs if they want to make a profit.

The critics counter that Airbus cannot threaten to go to another manufacturer if it does not get the price it wants from one partner.

Airbus wants, however, to move ahead on its second important decision: to build the A33X, which could carry from 550 to 600 passengers. Mr Leahy says he wants Airbus to announce it will go ahead with the project by the end of 1997.

Airbus sees the jet as essential to counteract the dominance Boeing has achieved in larger aircraft. That dominance allows Boeing to offer discounts on smaller aircraft, where it competes directly with Airbus, and charge full prices for its 400-seat 747, a sector of the market from which Airbus is absent. Observers believe this was the strategy Boeing used to win Malaysia's order.

Boeing has already said it expects to announce before the end of the year that it will begin work on the Boeing 747-600X, which will carry over 500 passengers.

Few doubt that Airbus has the technical skills to build the A33X. Mr Leahy puts the cost at \$60m, although Mr Bischoff said last week that the sum could be as high as \$120m. Mr Christopher Tarry, an analyst at Kleinwort Benson, says final development costs are unlikely to be much higher than this. Creating a new aircraft costs \$10m to \$15m a seat, suggesting that a 550-seater could be developed for as little as \$5.5bn.

Even at this level, however, analysts believe private investors are unlikely to be interested.

Airbus will have to look elsewhere for the development cash. Under a 1992 agreement between the US and the European Union, governments can fund one third of the development cost of a new aircraft. While some might find the idea of the cash-strapped French and German governments putting up the money unlikely - and the thought of the UK stumping up cash laughable - Mr Avery of Paris believes the notion is not that far-fetched.

Governments have seen a good return on the money they invested in the Airbus A320, Mr Avery says. Airbus says partner governments funded 75 per cent of the \$1.7bn cost of the aircraft, which is being paid back.

Airbus says some of the development costs for the A33X could come from new partners brought in for the project. There are several Asian countries which want to expand their aerospace sectors. Mr Bischoff believes partners could be found in Russia too.

The difficulty is that Boeing will be able to develop its "super-jumbo" much more cheaply, as it will base it on the 747's technology. Mr Avery believes Boeing's development cost could be as little as \$1bn. Boeing also appears to have gone further in talking to potential customers, such as British Airways, Singapore Airlines and Lufthansa of Germany.

What Airbus does have is the cash flow from its existing models to help fund future development. As its executives point out, this is a better position than the one from which they began a quarter of a century ago, with no customers, cash flow or products.

FINANCIAL TIMES

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Friday February 23 1996

Mr Bildt's burden

If one thing is clear to most observers of Bosnia's peace process, it is the fact that a vast, possibly unbearable, burden rests on the shoulders of Mr Carl Bildt, who was chosen last year as the European Union's envoy to the conflict zone.

As "high representative" with responsibility for non-military aspects of the Dayton peace accord, he is supposed to oversee the physical, and more important, the political reconstruction of Bosnia as a democratic state. It is widely agreed that NATO's military efforts could go to waste unless Mr Bildt is successful, and that his effort has proceeded more slowly than the designers of the Dayton accord had hoped.

Yesterday's news of a mass outflow of Serbs from the suburbs of Sarajevo will depress morale at Mr Bildt's makeshift and overstretched headquarters in the Bosnian capital. Despite his best efforts, it has become clear that neither the Bosnian government nor the Bosnian Serb leadership has the will to establish post-war Sarajevo as a multi-ethnic state. The exodus of the Serbs is something worse than an embarrassing setback for Mr Bildt. It is a reminder that Bosnia's reconstruction as a functioning entity could still fail.

Mr Bildt has justifiably criticised both Moslem and Serb leaders for not co-operating with his efforts to create a climate of trust in Sarajevo. He could well suffer the greatest political damage, tarred with the brush of failing to

reunify Bosnia. Some US officials have started a whispering campaign against him, suggesting he was slow to get started and has focused too heavily on Sarajevo.

This back-biting bodes ill for transatlantic co-operation, in Bosnia and beyond. It is true that Mr Bildt has faced an uphill struggle to co-ordinate the work of international bureaucrats and the Bosnian factions.

But that is partly because the division of labour agreed at Dayton might almost have been designed to make Mr Bildt look bad, and the US-led NATO operation in Bosnia look good. NATO's mission has lavish funding and fairly simple tasks, while Mr Bildt is coping with a vast and open-ended job on a shoestring. But NATO's bosses are wrong if they think their organisation can enhance its reputation in Bosnia while that of Mr Bildt and the EU founders. A messy failure in Bosnia would tarnish NATO too.

In the short term, NATO should do more to help Mr Bildt with his practical problems, such as transport round Bosnia. In the long term, EU leaders might reflect on the deeper reason why their man in Bosnia has failed to match the political authority of Mr Richard Holbrooke, who retired this week as US envoy to the region. Lack of funding is part of the reason for Mr Bildt's travails. But perhaps the underlying problem is the reluctance of Europe's jealous nations to invest one individual with sufficient authority to speak in their name.

Training the UK

Education and training are the motherhood and apple pie of 1990s economic policy, particularly among parties of the left. Boosting the nation's human capital is a worthy aspiration - the trick comes in finding plausible ways to match aspiration to reality.

The UK Labour party has faced up to several policy realities in scrapping its longstanding policy of imposing a compulsory training levy on companies which do not spend a minimum amount on training. The first, less laudable reason is that these days any compulsory levy, even one supplemented by rebates for the well-to-do, would be labelled a "tax" to be run up to the ceiling.

There would be nothing wrong in Labour deciding to increase government spending on training, even if that meant higher taxes to pay for it. But there is a second, much better reason for dumping the old scheme - that it would not work. A similar system of levies and subsidies run by the Industrial Training Boards of the 1960s and 1970s was abolished in 1981 for being overcomplicated and ineffective. Employer pressure had led to mounting exemptions for small firms and other "special cases". This meant that trained labour often migrated to the unaffected industries or exempted firms - causing even more resentment among those companies forced to pay.

Training levies would have even less chance of succeeding in

today's labour market. Quite apart from the likely administrative costs, the system would end up excluding the growing share of the workforce employed in small, non-manufacturing companies or on short-term or part-time contracts - who often need training the most.

Labour is still debating the details of its new training policies. But they look set to centre round a new set of tax incentives for training: "individual learning accounts" for training funded jointly by companies and employees, and "Tessa"-type savings accounts for individuals who put aside money for more general training.

This approach makes sense for two reasons. First, it is voluntary. International evidence suggests that, particularly among older workers, training or re-training programmes rarely succeed when individuals have been forced to sign up. Second, it recognises that training policy these days needs to focus more on individuals and rather less on their, often temporary, employers.

For Labour, the drawback of the new approach will be that it will take time, and money, to have a significant effect on training levels. The UK will not be turned into a nation of human capitalists overnight. And individuals and employers will need not just generous tax incentives to train, but proof that the training and qualifications available are worth the effort.

India's scandal

Even to a country long familiar with corruption, India's latest scandal has turned into something out of the ordinary. It has now led to charges against more than two dozen politicians from various parties, including seven serving ministers. More are expected to follow.

At one level, this is a catastrophe for the country's political class. At another, it is an opportunity to bring forward political reforms to match those already introduced in the economy.

India's problem is that, like many developing countries, it is not one society but two. There is a backward-looking, feudal India in which patronage plays a large part. Superimposed on that is a modern industrial democracy struggling to develop values of its own. The latest scandal is a clash between the two. Although it seems unlikely to lead quickly to radical reform, it is important that modern values win through over time.

Poor rural voters, who make up the mass of India's electorate, are used to seeing politicians as larger than life. They are expected to dispense favours in return for money. It matters little whose money they are actually using. That is simply how politicians behave.

But economic reform is bringing change. Gone is the so-called licence raj, when almost all forms of economic activity were subject

to permit which often had to be bought. In its place are growing numbers of deregulated industries for which politicians are less important. It is testimony to the impact of this change that the scandal has taken on such large dimensions.

It has shaken the Congress party at national level to its very foundations. Moreover, the supreme court has insisted on the investigation proceeding regardless of the vested interests of leading politicians. Its determination shows how, in contrast to China, the rule of law can be made to prevail in India.

Still, India needs to adapt its political institutions to the modern world. State funding of parties and higher ministerial salaries would be just a start. There are opportunities for graft even in the liberal economy, but India's business-minded middle classes have a growing interest in impartial and transparent government. Without basic reforms on party funding, India will never break free of its patronage culture.

India still has to tackle some important economic issues - like deregulation of land use which is inhibiting development of its cities and driving up rents, and the provision of adequate infrastructure, including power supplies to industry. Its leaders will be painfully slow to deliver if they remain mired in wasteful corruption. Good government is a precondition for lasting prosperity.

France's announcement this week that it is to begin restructuring its defence industry will give heart to those who hope that a re-ordering of Europe's civil aircraft industry will not be far behind.

The decision to begin merging Aérospatiale and Dassault, France's two aerospace manufacturers, comes at a time of growing concern over the future of Airbus Industrie, the European civil aircraft maker in which Aérospatiale plays a leading role.

Over the next year, Airbus will have to take two decisions which will determine whether it remains a substantial competitor to Boeing of the US in the next century.

The first is whether to change Airbus's corporate structure, making it a profit-making entity in its own right rather than a co-ordinator of other companies' manufacturing efforts.

The second is whether to spend up to \$12bn building a double-decker "super jumbo" which can compete with Boeing in the large aircraft market. Finding this money will not be easy as investors are likely to be unenthusiastic. "They're going to think back to the last big infrastructure project - Eurotunnel," says Mr Chris Avery, an analyst at Paribas Capital Markets.

Just a year ago, Airbus - which is owned by Aérospatiale, Daimler-Benz Aerospace (Dasa) of Germany, British Aerospace and Casa of Spain - was celebrating a rare triumph over Boeing, the world's leading aircraft manufacturer. In 1994, Airbus won more orders than Boeing, the first time that the US company had lost the top spot since the advent of the jet age.

Last year, however, Airbus suffered the humiliation of falling to third place. Not only did Airbus win only 106 aircraft orders to Boeing's 346, it also took fewer orders than McDonnell Douglas, believed by rival executives to have no long-term future in civil aircraft production. McDonnell Douglas won 110 orders.

Boeing has beaten Airbus to two substantial Asian orders in recent months: late last year, Singapore Airlines placed an order for 77 Boeing 777s. Last month, Malaysia Airlines ordered 15 Boeing 777s and 10 Boeing 747-400s.

Airbus's defenders say, however, that the gloom over its prospects should not be overdone. One year's orders cannot be taken in isolation. Airbus has, over the past few years, managed to win more than 30 per cent of the civil aircraft market.

Airbus delivered 124 aircraft to airlines last year, only a small increase over the 1994 figure of 123. But Airbus's turnover last year was a record \$9.6bn, an increase of \$1.1bn compared with 1994. This was because the consortium last year delivered a higher proportion of wide-bodied A330s and A340s than in 1994.

Airbus has also built up a large customer base since its foundation 25 years ago. There are already 1,334 Airbus aircraft in service with 150 operators.

Mr John Leahy, head of Airbus sales and marketing, insists the consortium's position in the Asia-Pacific region is still strong, in spite of Boeing's successes in Singapore and Malaysia. Mr Leahy says that in the battle between the Boeing 777 and the Airbus A330 and A340, the European consortium has taken 41 per cent of the Asian market against Boeing's 34 per cent. Airbus, he says, can still achieve its goal of winning 50 per cent of

the world market by 2000. To do this in a market where price-cutting is common, Airbus needs to cut manufacturing costs.

Some in Airbus believe cost reduction is hampered by the consortium's structure. Airbus is a *Groupeement d'Interet Economique*, which means that any profits or losses it makes accrue to its partners rather than to itself. Work on Airbus aircraft is shared out in accordance with each partner's stake in the consortium. Aérospatiale and Dasa each hold 37.9 per cent, BAE has 20 per cent and Casa 4.2 per cent. Critics of the GIE structure say Airbus does not even know what its costs are. Only the four partners know how much it really costs to make Airbus parts.

In June, a committee under the leadership of Mr Edzard Reuter, for-

mer chairman of Daimler-Benz and head of Airbus's supervisory board, will report on whether the GIE structure should be abandoned, allowing the consortium to become a limited company.

As a limited company, Airbus could take one of several forms. It could be responsible for product development, sales and marketing and final assembly of aircraft, putting out the manufacture of components to tender. Alternatively, it could take responsibility for all the partners' Airbus manufacturing facilities.

Placing a value on the different manufacturing facilities would raise serious difficulties, however, not least because BAE has done much more to reduce costs than Aérospatiale or Dasa.

BAE is more confident than the

other partners that it could thrive in a more competitive environment. Although the French and German partners have declared themselves in favour of a move away from the GIE structure in principle, many aerospace executives from the two countries appear reluctant to allow anything to happen soon.

Mr Manfred Bischoff, Dasa chairman, said that while a new system might one day be required, the existing structure had demonstrated its advantages, allowing Airbus to establish its substantial presence in the market. He said: "The existing Airbus system must be competitive, otherwise we wouldn't have reached the position we have."

Several senior Aérospatiale executives are also, privately, against any change. Some defenders of the existing set-up say Airbus's manufactur-

OBSERVER

Tut, tut... Tutu

■ South Africa's Truth Commission, headed by the irrepressible Archbishop Desmond Tutu, is about to start its two-year task of investigating, and hopefully laying to rest, the gross human rights abuses of the past 30 years.

Investigating these abuses, and granting amnesties to those who fully confess, is a formidable task to complete in such a relatively short time, even for a man with Tutu's energy. It's also going to be costly.

So this week members of the commission have been out, cap in hand. So far they have successfully persuaded the Swedes to part with a million rand to help set up a sophisticated computer base. Ambassadors from other European countries have also been called in and asked to make a contribution.

But is the Truth Commission telling its potential foreign benefactors the whole story? Because the commission was so slow in getting off the ground, it has just lost \$47m allocated to it by the ministry of finance this year. And the men at the ministry, who are battling to find ways of cutting the budget deficit, are adamant that the money will not be rolled over into the next financial year.

Perhaps the Truth Commission needs first to secure an amnesty of

its own so that it can tell the whole story about its own financial affairs.

Heir disapparent

■ The fantasy world of Mickey Mouse might have provided the inspiration for EuroDisney, but the rather more pragmatic million of the French hotel sector seems to be turning into the principal source for the theme-park's senior executives.

Philippe Bourguignon, who displaced an American to become chairman of the park in 1988, hopped across after a career with the French hotel group Accor. Now Gilles Pellisson, who defected to EuroDisney from the same group last year, is taking over as president from Steve Burke, who returns to his native US.

All good news for EuroDisney, perhaps, but not so great for Accor. After all, Gilles, freshly fortified by his latest promotion, is now even less likely to return to the group - where he spent 12 years and - as the nephew of Gérard Pellisson, the co-chairman of Accor - had been tipped as the "dauphin" to take over from his uncle.

No-hiding place

■ Rogue trader Nick Leeson may have been able to slip into Frankfurt airport last year. But Jürgen Schneider, the disgraced

German property tycoon, never had a chance. When he returns today he will be accompanied by the world's press.

RTL, one of Germany's two leading private TV networks, has been gearing up for months to make sure it had an exclusive ahead of SAT1, its rival. It even paid a Lufthansa pilot for a photocopy of Schneider's ticket and promptly booked the rest of the aircraft to make sure SAT1 reporters could not get a seat. But in the excitement RTL was told Schneider was arriving on the 22nd, whereas in fact he was only touching down in Frankfurt on the 23rd.

Money no object, however, and RTL has begged all the seats on the next flight so that its reporters, complete with cameras mounted in baseball caps, can record Schneider's return to justice.

Peanuts return

■ Just in case the German public, not to mention creditor banks, start to tire of today's Schneider TV extravaganza, the sorry saga has been made into a film. Satirical in tone, it features well-known actors in the lead roles and will be shown across Germany next month.

But there is a twist. The story has been exaggerated and the names changed. Schneider (misnamed latter) becomes Jochen Schuster (shoemaker) and his wife

Claudia becomes Cilli, with distributor Warner Bros coyly saying any similarity with "living, fugitive or imprisoned people" is purely accidental, if unavoidable.

However, the title of the DM5.8m production, "Peanuts - the bank pays everything", should leave audiences in no doubt.

This harks back to the unfortunate statement by Hilmar Kopper, head of Deutsche Bank, the main creditor, that the money owed to workmen when Schneider fled the country was "peanuts" compared to the DM5bn of debts he left behind.

Positive thinking

■ Times have changed in Albania, the last east European country to overthrow communism. Britain is re-opening its embassy in Tirana after a 50-year gap and companies are queuing up to do business in an economy growing at 8 per cent a year.

However, as Britain's foreign secretary, Malcolm Rifkind, reminded guests at Wednesday's annual dinner of The Royal Society for Asian Affairs, not so long ago Albania (pop 3.4m) only had one real friend - China (pop 1.2bn).

Nevertheless that did not stop Albania's late president Enver Hoxha boasting that the combined populations of Albania and China were the equivalent of a quarter of the world's population.

Financial Times

100 years ago

Tehuantepec Exploration Co
The Chairman said at the first general meeting of the company, held in London: The property we are developing consists of 15,000 acres of the finest land selected on a spur of the Sierra Madre near the important town of Suchil. The property is in proximity to the newly opened Tehuantepec Railway, which connects the Atlantic with the Pacific coast. The future of the line is assured by the fact that the cotton spinners of Japan who desire to find a quick method of reaching the cotton districts of the United States, and the Japanese Government, have consented to subsidise a line of steamers from Yokohama to Salina Cruz, the terminus of the railway, with the object of carrying cotton from New Orleans and Galveston.

50 years ago

Far East war damage
A difficulty is the distinction between destruction perpetrated by the Japanese in the course of military operations and that done by Imperial [Allied] troops, or the companies themselves (under orders) as part of a "scorched earth". The whole matter bristles with difficulties, but it vitally affects the interests of two basic industries of the British Empire, rubber and tin.

Another 14 accused as investigation continues

More Indian politicians face corruption charges

By Mark Nicholson in New Delhi

The net of India's biggest corruption case spread wider yesterday as a further 14 senior politicians were charged with taking illegal payments from a Delhi businessman.

The Central Bureau of Investigation, a federal agency, said it was also seeking prosecution of Mr Madan Lal Khurana, chief minister of Delhi state and a leading member of the opposition Bharatiya Janata Party. Mr Khurana resigned yesterday.

The fresh charges and any prosecution of Mr Khurana would bring to 25 the number of top politicians from India's main parties accused in the Rs600m (\$16.5m) political payments affair.

The scandal has rocked India's political establishment and bitten deeply into the governing Congress party, which has now lost seven sitting ministers and several other political heavyweights to the case.

This second batch of charges, made at the Supreme Court, included four ministers who resigned earlier this week, three former Congress ministers and Mr Sharan Yadav, a leader of the leftwing opposition Janata Dal party. Also charged was Mr N.D. Tiwari, an ex-Congress minister who last year spearheaded a breakaway faction.

Ten politicians, including three ministers and the leader of the BJP, Mr L.K. Advani, were charged in January. This was on the basis of allegations in notebooks and testimony from Mr Surendra Jain, a businessman on bail for charges of dealing in illegal currency transactions, offering payments for favours and acting as a conduit for "kickbacks" to win deals for third parties. Mr Jain's evidence forms the basis for the latest charges.

At least 22 more politicians, including ministers, remain under investigation by the bureau, which said it was preparing further charges.

The Indian Express newspaper yesterday quoted bureau officials as saying allegations against Mr P.V. Narasimha Rao, the prime minister, were "devoid of truth".

The scandal has enmeshed leaders from all but India's communist parties, but the toll has been heaviest in the Congress party. The loss of seven of the government's more than 60 sitting ministers may prove manageable, but the affair has caused deepening unease in the governing party, with elections due in April.

An internal party row over whether Congress MPs touched by the scandal should be allowed to contest the polls is brewing.

Editorial Comment, Page 21

Thomson chief quit before he could sign GEC deal

By Bernard Gray and Hugo Dixon in London

Thomson-CSF, the defence electronics arm of Thomson, and the UK's General Electric Company were on the point of signing a worldwide joint venture to pool their sonar businesses when Mr Alsin Gomez, the French defence group's president, resigned earlier this week.

Mr Gomez and Lord Weinstock, GEC's managing director, were also in advanced discussions about forming a joint holding company encompassing the sonar business, a venture for future airborne radar and several other operations where they could combine their expertise.

The rapid pace of these international talks is thought to have provoked hasty announcements from the French government over the proposed sale of Thomson, and that Dassault and Aerospatiale, the two French aircraft makers, were to merge. Many senior figures in the French defence industry were away from Paris when the announcements were made.

Both GEC and Thomson-CSF saw such ties in particular business sectors as precursors to an overall joint venture which would pool all of their defence electronics interests.

However, the French government wants to rationalise the electronics industry to improve its negotiating position before forming international alliances. The sudden decision to sell Thomson as a whole was widely being interpreted as a direct snub to GEC yesterday.

While the government would like to negotiate a sale of the whole of Thomson SA, which includes consumer electronics as well as defence equipment, electronics industry executives yesterday cast doubt on whether the combined company could be sold.

Neither of the two mooted French buyers - Lagardère Group, the defence and publishing company, and Alcatel, the telecoms group - are thought to have sufficient capital to buy the company unaided. A stock market flotation of Thomson, including the loss-making consumer side, may also prove difficult.

Given the difficulties of sale, GEC is unlikely to abandon its ambitions to form an alliance with Thomson-CSF. GEC has cash resources which the French industry needs. But the French government's refusal to enter into joint ventures with international partners which France does not control is likely to remain a barrier.

Defence executives in Britain and Germany are sceptical that the proposed changes would do a great deal to improve the competitiveness of the French defence industry.

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Sale of two halves, Page 17

THE LEX COLUMN

Growth pains

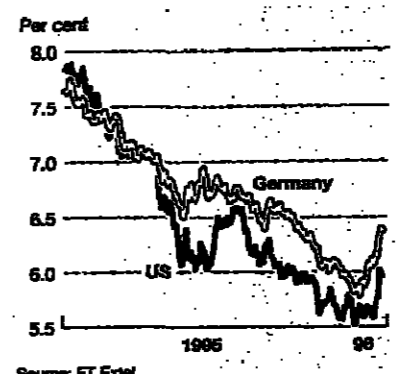
The recent weakness in the world's bond markets is making investors nervous, and for good reason. The pattern bears a worrying resemblance to the first quarter of 1994, when the last bull market suddenly turned bearish. That downturn, the start of a dire year for financial markets, was prompted by a reversal in US monetary policy. But there was another reason for the sharpness of the turn: markets had performed particularly strongly in 1993.

So far this year, there has been no sign of any turnaround in monetary policy. But the increasing emphasis on generating economic growth has shaken the world's markets, largely because inflationary fears had been so fully discounted. The fear is that targeting growth will allow inflationary pressures to reappear, causing rates to rise sharply. And bonds and equities are vulnerable to such concerns because they are already looking expensive. Furthermore, investors have nowhere to hide: low short-term rates make the prospect of sitting it out in cash unattractive one.

Having said that, 10-year US bond yields, now back at 6 per cent, already look more sustainable. Provided the US treasury market provides a stable backdrop, other markets may continue to move ahead - and probably to outperform. But a reversal in US bonds would be a difficult trend to buck.

FT-SE Eurotrack 200:
1645.1 (+15.1)

10-year bond yields



Source: FT Econ

reason for gas producers to budge until the separated BGE is clearly facing big financial problems. In the meantime it is conceivable that British Gas will persuade the Monopolies and Mergers Commission or the government to ride to its rescue. But investors would be mad to count on it.

Rank

Mr Michael Gifford is bowing out from 12 years as chief executive of Rank Organisation on a solid set of figures, and he leaves his successor, Mr Andrew Teare, well placed for a profits upswing. Declining sales of Lottery scratch cards suggest the worst is over for Rank's bingo business, which was hit hard by the onslaught of the National Lottery. Meanwhile interest rate cuts and building society hand-outs should encourage greater UK leisure spending.

Nonetheless, this recovery is in the price. The shares are trading at a 15 per cent premium to the market on 1996 forecasts, if one includes just dividend income from the Rank Xerox stake. Of course, capital expenditures are rapidly accelerating, but the ongoing development of Oasis villages is costly - at up to £100m a pop - long-term and the concept is as yet unproven.

There is much Mr Teare could do to boost Rank's shares. More detailed disclosure would identify value within Rank's current loose business groupings. Disposals or flotations of individual businesses could realise higher valuations on operations from casinos to film studios. And, after all, if Planet Hollywood is worth \$1bn, Rank's Hard Rock cafe subsidiary looks like a hidden asset.

Rentokil/BET

Rentokil's offer to buy only 75 per cent of BET in return for a recommendation from BET's board is a clever bit of public relations. Having rushed into a hostile bid, Rentokil is trying to reclaim the high moral ground and save itself time, trouble and fees. By rejecting the overture, BET looks churlish. Its argument - that a partial offer would crystallise capital gains tax liability - could be overcome, if Rentokil bought the whole then spun off the ramp. BET's real objection is that the ramp would be too small to satisfy its ambitious management.

Additional Lex comment on Nationwide, Page 29

Emu fears hit German bond issue

Continued from Page 1

bids. The bid volume of DM4.2bn was lower than usual. Of the full issue, DM1.2bn is for direct sale to investors, with the Bundesbank taking up DM4.6bn for market smoothing operations.

Mr Mark Fox, European strategist at Lehman Brothers, the US investment bank, called it a "somewhat bizarre saga". There were errors in how the auction was handled, and bids were disappointing. "I suspect domestic investors are not buying because they worried about Emu."

But the bond market's decline had also affected sentiment, he said.

Other economists said banks had fewer inhibitions about making low bids for Bobis because they did not have to support their role in a consortium.

Paris makes nuclear cuts

Continued from Page 1

the globe. Chirac's announcement of the closure of the Pierre-laite plant, which produces enriched uranium and plutonium, was intended to unblock negotiations in Geneva for a Comprehensive Test Ban Treaty and was his second major initiative to achieve a total end to nuclear tests, diplomats said. France, which ended its nuclear tests in the South Pacific on January 27, is the first of the five official nuclear powers - the others are the US, Russia, Britain and China - to have gone so far in bids to cut the nuclear threat.

British Rail accused of stifling access to Channel tunnel

By Charles Batchelor in London

Freight operators yesterday accused British Rail of trying to stifle competition on routes between the UK and continental Europe by trying to snatch all the available "paths" between London and the Channel tunnel.

Railfreight Distribution, the BR subsidiary which operates trains through the tunnel, is understood to have reached a provisional agreement with Railtrack, owner of the track and signalling, to acquire all the 35 daily "paths" in the railway timetable.

The route covered by the agreement runs from Railfreight Distribution's depot in Wembley, west London, to the Dollands Moor freight terminal at the entrance to the tunnel.

As BR is privatised, operators of freight and passenger trains must bid for "paths" - slots in the timetable - and pay Railtrack access charges depending on the type of train used and the time of day. At the moment, "paths" are used according to a deal reached with BR in 1994.

The Rail Freight Group, which represents freight operators and their customers, says if the rail regulator approves Railfreight Distribution's new deal, its members and the private companies operating freight terminals would be shut out of the routes for the next three years. Railfreight Distribution would have an effective monopoly over shipments through the Channel tunnel, it argues.

Selling all the available train paths to one operator would contravene European Union regula-

tions, which require international rail links between member states to be open to competition. The European Commission last week told the UK and France ways to give up 25 per cent of their share of tunnel capacity to rival freight or passenger operators. Railfreight Distribution had no comment on confidential contracts but it thought other paths were available to its rivals.

At present no other freight operators provide services through the tunnel - shippers have to buy space on wagons run by Railfreight Distribution. But new companies entering the industry may want to start services, one freight expert said.

"We are considering running our own trains and would want our own paths at some stage in the future," one freight mover said. "We objected to Railfreight Distribution's agreement."

Wisconsin Central Transportation of the US is due to complete the acquisition of BR's heavy haul freight operations tomorrow while two other companies, British Nuclear Fuels and National Power, began domestic freight services at the end of last year.

Railfreight Distribution is running about 20 trains a day each way through the tunnel. But while traffic volumes are increasing it is unlikely to require all 35 paths for long. Signing up all 35 would, however, make the company more attractive when it is sold to the private sector.

The rail regulator's office said it was still considering the agreement between Railfreight Distribution and Railtrack and it expected to give a ruling soon.

FT WEATHER GUIDE

Europe today

Frontal systems moving in from the Atlantic will influence conditions in western Europe. The British Isles and western France will have rain and strong but mild south-westerly winds, while a weaker frontal system across Norway, the North Sea, the Benelux and eastern France will bring cloud and some snow. Germany, Poland, the Alps and the Balkan states will remain cold with frost and some snow. Most of Spain and Portugal will have widespread sunshine, with temperatures reaching 15C along the coast and the Algarve. Rain will persist along the north coast of Spain. Heavy rain is expected over Turkey, the Black Sea, the Ukraine and Russia, and Greece, former Yugoslavia and southern Italy will remain unsettled with thundery showers.

Five-day forecast

High pressure from the Atlantic will move eastwards over southern Europe, bringing more settled conditions to central Europe and the Mediterranean. During the weekend increasing south to south-westerly winds will draw milder air towards western Europe, bringing cloud and rain, especially over the British Isles, western France and Portugal. Eastern and northern Europe will remain frosty.

TODAY'S TEMPERATURES

Abu Dhabi	fair	24	Belgrade	snow	-3	Caracas	fair	30	Faro	sun	14	Madrid	fair	11	Rangoon	fair	32
Accra	fair	32	Berlin	fair	-1	Cardiff	rain	9	Gibraltar	fair	11	Malorca	fair	12	Reykjavik	blizzard	-1
Algiers	cloudy	13	Bermuda	fair	22	Casablanca	fair	14	Glasgow	sun	13	Melbourn	cloudy	8	Rio	rain	33
Amsterdam	cloudy	4	Bogota	fair	20	Chicago	cloudy	11	Hamburg	cloudy	-1	Manila	cloudy	30	S. Francisco	fair	12
Athens	sun	12	Bombay	sun	31	Cologne	cloudy	11	Helsinki	snow	7	Montreal	cloudy	8	Seoul	fair	6
Atlanta	fair	24	Brussels	cloudy	4	Dallas	windy	25	Hong Kong	rain	11	Moscow	rain	4	Singapore	cloudy	30
B. Aires	showery	32	Budapest	cloudy	-4	Delhi	sun	28	Honolulu	fair	25	Mumbai	fair	7	Stockholm	fair	-6
Bham	cloudy	7	Cairo	cloudy	0	Dubai	fair	23	Islamabad	rain	10	Nairobi	fair	30	Strasbourg	cloudy	2
Bangkok	fair	33	Chengde	fair	24	Dzhanibek	rain	7	Jakarta	showery	30	Osaka	rain	4	Sydney	cloudy	23
Barcelona	fair	11	Cape Town	fair	20	Edinburgh	rain	7	Jersey	rain	7	Paris	rain	-2	Taipei	sun	14
									Kuwait	fair	30	Perth	sun	36	Tokyo	fair	22
									L.A. Angeles	fair	21	Prague	sun	16	Vancouver	cloudy	5
									Lima	sun	26	Warsaw	sun	10	Wellington	fair	17
									London	cloudy	8	Washington	cloudy	-3	Whangwei	fair	-2
									Luxembourg	cloudy	0	Zurich	cloudy	0			
									Lyon	sleet	1						
									Madeira	showery	15						

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Managers
Barclays Bank PLC
Bayerische Vereinsbank AG
The Fuji Bank, Limited
Lloyds Bank Plc
Société Générale
Standard Chartered Bank

Struggle to fly to top, Page 21
Sale of two halves, Page 17

مكتبة الأهل

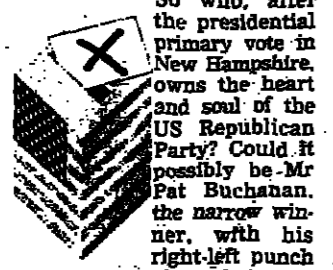
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Fighting for the party's heart and soul Fed chairman shows 'born again' spirit

Jurek Martin finds Republicans fragmented over the battle for the presidential nomination

Fed chairman shows 'born again' spirit

Shrewd Greenspan gives Clinton extra cause to back him for third Fed term, Michael Prowse writes



So who, after the presidential primary vote in New Hampshire, owns the heart and soul of the US Republican Party? Could it possibly be Mr Pat Buchanan, the narrow winner, with his right-left punch of moral absolutism and economic nationalism?

congressman from Minnesota and a Dole supporter, put it on behalf of the Republican establishment: "Do we really want to beat Bill Clinton? Are we going to get serious about nominating the next president or are we going to continue to play games?"



The winner in the first primary: Pat Buchanan, leading "peasants with pitchforks"

support the North American Free Trade Agreement and the resolution of the trade negotiations on the Gatt, and he must be deeply disappointed that Mr Buchanan has come as far as he has without preaching the virtues of a balanced budget and lower taxes.

And what about Speaker Newt Gingrich, principal author of the Republican party's Contract with America, which hardly raised its head above New Hampshire's granite parapet?

Yesterday morning's answer is: none of the above. Just as the only unanimity discernible outside the Buchanan camp is the conviction that the commentator-politician has no prayer of winning the party's presidential nomination, let alone the White House itself.

New Hampshire Republican primary results

Pat Buchanan	27%
Bob Dole	23%
Lamar Alexander	23%
Steve Forbes	2%
Richard Lugar	5%
Alan Keyes	3%
Monny Taylor	1%

*Final reporting counts in 277 of 300 precincts, or 92% of the vote.

It is a populist argument that economists may rebut, but without being heard on the hustings. The cover of the latest US edition of Newsweek magazine tells it all. Corporate Killers, the headline screams, with snapshots of the chief executives of AT&T, IBM, Scott Paper and Digital Equipment.

The Buchanan blue-collar constituency migrated briefly to the Republicans when Ronald Reagan was president, but in 1992 it went back to the Democrats or was siphoned off by the independent candidacy of the Texas businessman Mr Ross Perot. It still may not amount to a majority - the combined New Hampshire total on Tuesday for Mr Buchanan and others of similar views came to less than a third of the vote - but it is noisy.

His regal dismissal Mr Alexander: "It's a two-man race for now and it's a two-man race soon." Addressing Mr Buchanan - but never by name - he finally spoke of the "fight for the heart and soul of the Republican Party" between "fear or hope, anger or optimism about the future."

Already he has begun to promise a "more aggressive" policy on US trade policy, differentiated only from Mr Buchanan's unilateralism in that a Dole administration would use "the weapons given to us by Congress" to force "fair trade."

example, he picked up Mr Wallop's theme and tarred Mr Buchanan with the liberal Democratic brush for pursuing "the labour policies of Ted Kennedy, the trade policies of Dick Gephardt and the foreign policies of George McGovern."

What the hitherto silent Mr Alexander, whom some in the White House are said to fear, catches real fire.

The two self-styled revolutionaries could hardly be more different, odd though it is to cast Mr Gingrich in any conventional mould. But he did

Evidence restores probe of Colombian campaign cash Samper case re-opened

The inquiry into alleged drug cartel funding of Colombian President Ernesto Samper's election campaign in 1994 is re-opening the case, in response to evidence from Mr Alfonso Valdívieso, prosecutor-general, writes Sarita Kendall in Bogotá.

The congressional commission had closed its inquiry in December for lack of proof of involvement by Mr Samper, but Mr Valdívieso has accused him of electoral fraud and illicit enrichment.

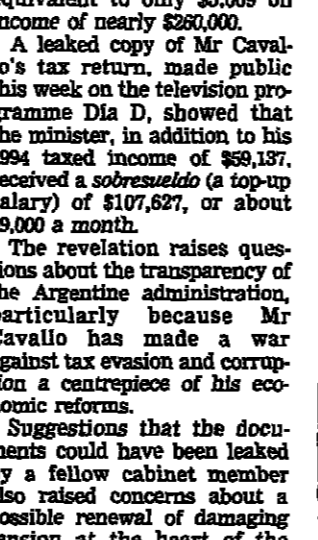
any criminal charges. The whole process could take months.

The charges prompted Mr Samper, who denies any wrongdoing, to call for a quick hearing and urge Congress to accept a bill presented by his government to make the inquiry public.

Argentine minister in salary top-up rumpus

By David Pilling in Buenos Aires

Mr Domingo Cavallo, Argentina's economy minister, has found himself at the centre of controversy after revelations that, in 1994, he paid taxes equivalent to only \$5,000 on income of nearly \$260,000.



Cavallo: took extra allowance

above board. All ministers, whose regular salaries had tended to be low, received a "protocol allowance", he said.

Mr Cavallo's return showed he paid no tax on the top-up, received as a "protocol allowance". Government officials were divided yesterday as to whether such an allowance, paid in accordance with a presidential decree of 1994, should be exempt from taxation or not.

Mr Cavallo is probably the cleanest member of the cabinet, agreed one investment banker yesterday. "He's probably one of the few ministers who could show his tax statement in public."

Mr Cavallo described as "lies and slander" suggestions that his actions were anything but

CONTRACTS & TENDERS

MINISTRY OF TRANSPORT, POSTS AND TELECOMMUNICATIONS OF THE SLOVAK REPUBLIC

THE INTERNATIONAL PUBLIC TENDER - GSM

- The Ministry of Transport, Posts and Telecommunications of the Slovak Republic (hereinafter the Ministry), acting on the powers received in the Telecommunication Act n. 110/1964 and its amendments n. 150/1992 and n. 96/1993 hereby announces an international public tender for implementation and operation of GSM networks on the territory of the Slovak Republic and provision of GSM services.
- On the basis of current legislation and GSM Recommendations the Ministry intends to grant 2 (two) Licences to provide public mobile telecommunication services according to the Global System for Mobile - GSM - communications standards using equal number of frequencies in the frequency bands of 890-908 MHz and 935-953 MHz.
- The Invitation to Tender will be provided to Bidders against a non-refundable payment in amount of USD 500 (or equivalent amount in convertible currency of Slovak Crowns in case of Slovak Bidders) in favour of the Ministry of Transport Posts and Telecommunications of the Slovak Republic.
Bank name: the Slovak National Bank, Bratislava
Bank account number: 19-9926-002/0720
- A complete set of Bidding Documentation in English language may be taken over in the Telecommunications Department of the Ministry from February 29, 1996 upon the presentation of a receipt of payment as stated in 3.
- Bidders may obtain further information about the bidding documents at the following address:
Official address: Ministry of Transport, Posts and Telecommunications
nám. Slobody 6
P.O. Box 100
810 05 Bratislava
Slovak Republic
Address of Telecommunications Department of the Ministry where the Bidders may receive the bidding documents:
Milešková 19, Bratislava
attention to: Ms. Erika Mala
room number: 701
tel. number: +42 7 253 752 or +427 5432 279
fax number: +42 7 526 1982
Mr. Vilam Podhorský
702
+42 7 5432 221
+42 7 526 1982

6. All Bids must be delivered to the above office on or before 10.00 a.m. local time on May 10, 1996 and must be accompanied by a security of USD 200 000 (or equivalent amount in convertible currency or Slovak Crowns in cash in case of Slovak Bidders). The Offer Guarantee must be presented in a form of a bank guarantee issued by the Slovak Post Bank.

7. Into international public tender such bidders cannot participate who:
a) did not buy Invitation to Tender (in accordance with issue 3 and 4.)
b) did not pay a non-refundable payment for Invitation to Tender (in accordance with issue 3.)
c) did not send its Bid in time including bank guarantee (in accordance with issue 6.)

Crime in US pays better than entry-level jobs, says economist

Crime not only pays, in the US it pays better than entry-level jobs, according to a Harvard University economist, Reuter reports from New York.

If employers could raise hourly wages to the point where the jobs paid more than youths can make from crime, Mr Richard Freeman believes, those employers would help to cut crime.

Mr Freeman - also head of labour studies at the National Bureau of Economic Research in Boston - said youths in that north-eastern US city can make about 25 per cent more an hour from crime - or about \$10 an hour - than they can earn from an entry-level job.

So he wants the US government to order employers to increase the \$4.25 minimum hourly wage. In return, the government would rescind the part of the payroll tax which employers meet - money used to pay the costs of an employee's Social Security and Medicare

As a shrewd political operator, Mr Alan Greenspan, the Federal Reserve chairman, is leaving nothing to chance.

On Tuesday, delivering his half-yearly monetary testimony to Congress, he emerged as a "born-again Reichman", a supporter of the "investing in people" agenda pushed hard by Mr Robert Reich, the Labour Secretary, and President Bill Clinton.

Mr Greenspan seemed to be signalling his commitment to crucial aspects of Mr Clinton's economic agenda even though the White House has indicated it sees no alternative to his appointment to a third term as Fed chairman.

Mr Clinton is not entirely happy with Mr Greenspan: he thinks the Fed chairman could have done more to promote economic growth.

The solution lay in a "renewed commitment to effective education and training, especially on-the-job training". US business needed an incentive to put greater emphasis on "human capital" - that is, the skills of the workforce.

"I closed my eyes and thought I heard the voice of Robert Reich," said a bemused Democrat on the House banking committee.

Mr Reich, a strong intellectual influence on Mr Clinton, is widely regarded as one of the most left-wing members of the Clinton administration.

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NEWS: INTERNATIONAL

Zaire's efforts to encourage repatriation has exposed the sophistication of the camps

Rwandan refugees adapt to adversity

By Michela Wrong
in Goma, east Zaire

Boulevard Makombé is eerily quiet these days. The Café Du Thé, where locals would gather for goat brochette, washed down with a bottle of Primm beer, has closed. So have the scores of other tiny restaurants, bars and clothes shops lining this once-busy avenue. Only a few sad piles of cabbages and spring onions are on offer, perched forlornly on wooden stands.

Like a city paralysed by a general strike, the Rwandan refugee camp of Kibumba, home to 190,000 Hutus, has been engulfed by annual Zairean troops took up position around it last week, with orders to close all non-essential commercial activities and stop the constant to-and-fro of refugees entering and leaving.

Groups of young men, no longer allowed to trade in the sewing settlement or to work in neighbouring fields and building sites, stand by the roadside, plunged into torpor. The government's action, aimed at triggering a mass voluntary repatriation from the settlements on Goma's volcanic soil, has exposed the extraordinary sophistication of the camps 19 months after they were established in chaos and confusion by Hutus fleeing the

Tutsi-dominated Rwanda Patriotic Front.

Aid workers say the level of commercial activity taking place in the settlements in Zaire's border region is unique in their experience. "I've worked in Mozambique, Somalia, Burundi and Yugoslavia, and I've never seen anything like this. Never," comments a UN High Commissioner for Refugees official.

A UNHCR survey carried out last year in Goma's four largest camps gives an idea of just how thoroughly the refugees have adapted to adversity. It listed nearly 82,000 thriving enterprises, including 2,324 bars, 450 restaurants, 589 shops, 62 hairdressers, 51 pharmacies, 30 tailors, 25 butchers, five ironsmiths, four photographic studios, three cinemas, two hotels and one abattoir.

Markets in the camps were so well-stocked with vegetables, grown on the tiny refugee plots, and western-manufactured commodities that Zaireans headed out to the settlements to do their shopping.

Meat here, suspected to come from rustled cattle, is cheaper than in Goma. Until last year, when the buses were seized by Zairean officers, the refugees even ran their own transport service between the camps and Goma, using buses Japan once contributed to the former Rwandan government.

Hutu gunmen who fled Rwanda after losing a civil war are fighting a local tribe to try to take over an area in eastern Zaire, aid officials and tribal leaders say. Renter reports from Minova, Zaire. Heavily armed members of Rwanda's Hutu Interahamwe militia have forced 150,000 people from their homes in the Masisi region, witnesses said.

The Interahamwe are fighting against members of the Hunde tribe who say their only weapons are spears and machetes. Hunde tribal leaders in Masisi accused Zairean authorities of allowing Rwandan Hutus to encroach on their traditional land. No reliable estimates of casualties from the clashes were available.

While the extent of private enterprise is a tribute to the resourcefulness of the Hutu community, aid workers say other factors helped contribute to the setting-up of a flourishing business community.

Many of the refugees, perhaps aware that their exile was not going to be a short one, arrived laden with war booty stripped from abandoned houses on the way in, assets later used as start-up capital.

In the first horrific month, as cholera swept through the camps and killed tens of thousands, aid organisations rushed in supplies of food, plastic sheeting and utensils, often unknowingly duplicating their colleagues' work.

"It's not applying pressure to the mass of refugees, it's applying pressure to the leaders, who are often the same people as the shop-owners," Mr Car-

roll Faubert, UNHCR special envoy to Rwanda, said.

"It's economic pressure, yes, but aimed at a particular group that for the time being is actively opposing repatriation." While such activities have been kept in check in other countries hosting Rwandan refugees, such as Burundi and Tanzania, in corruption-ridden Zaire the exiles have enjoyed unusual freedom to do as they please.

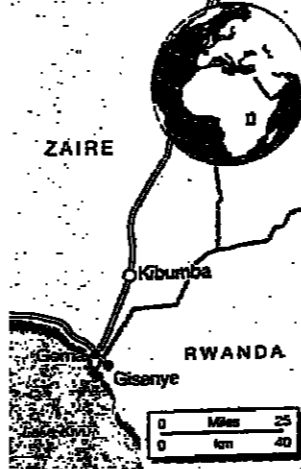
Refugees have used Virunga National Park as a woodlot, producing charcoal for their own use and sale in Goma. Three hectares of forest are felled each day, leaving denuded areas visible in satellite photos. Until last week each

got them and stockpiled. It all helped to jump-start the camp economy.

By closing the businesses, on the grounds they have not paid Zairean taxes and are therefore illegal, the authorities want to remind the Hutus they are refugees, reliant on food hand-outs and the indulgence of their host-country, while making it clear the camps are not going to be allowed to become permanent installations.

They are simultaneously targeting a community that has played a big role in keeping the refugees outside Rwanda: the exiled leaders who officially claim to support repatriation but privately tell the refugees they risk death at the hands of Tutsi seeking revenge for the 1994 genocide.

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got them and stockpiled. It all helped to jump-start the camp economy.

By closing the businesses, on the grounds they have not paid Zairean taxes and are therefore illegal, the authorities want to remind the Hutus they are refugees, reliant on food hand-outs and the indulgence of their host-country, while making it clear the camps are not going to be allowed to become permanent installations.

They are simultaneously targeting a community that has played a big role in keeping the refugees outside Rwanda: the exiled leaders who officially claim to support repatriation but privately tell the refugees they risk death at the hands of Tutsi seeking revenge for the 1994 genocide.

INTERNATIONAL NEWS DIGEST

S African MP quits after raids

Mr Abe Williams, a South African cabinet minister from the white-led National party of former president F W de Klerk, resigned yesterday after police raided his homes and offices. Mr de Klerk said in a statement that Mr Williams, minister of welfare and population development, had quit the government in the interests of the party and of President Nelson Mandela's national government.

Investigators of the Office for Serious Economic Offences raided the premises in Cape Town and Pretoria while Mr Williams was at a cabinet meeting.

A minister in the Western Cape government said the inquiry concerned the award of a R14m (\$7.5m) contract to distribute pensions in the province, awarded to a subsidiary of arms manufacturer Denel. Mr Williams asserted innocence but the raid is a fresh blow to Mr de Klerk, whose party has been hit by a series of resignations. Mr Williams is one of six National party ministers serving in the government led by Mr Mandela's African National Congress. Mr de Klerk said he was seeking more information about the raids. He did not express his support for Mr Williams. *Reuters, Johannesburg*

Qatar foils 'rebel plot'

Qatar stepped up security measures around vital locations in the capital Doha yesterday after the Gulf Arab state said it had foiled an anti-government plot by supporters of the country's deposed emir.

An officer told Reuters that military and security forces in oil and gas rich Qatar had been placed on "stand one" alert. Security measures around the ruler's palace, defence headquarters and other locations in the capital Doha have been stepped up since Qatar announced on Tuesday that it had arrested almost 100 people in connection with the plot.

Qatar, a member of the Organisation of Petroleum Exporting Countries (Opec), is the site for one of the US weapons pre-positioning centres in the Gulf. It also controls the world's third largest gas reserves.

Sheikh Hamad, after months of consolidating his power in Qatar, toppled his father, Sheikh Khalifa bin Hamad al-Thani, in a bloodless palace coup in June. Sheikh Khalifa, who was abroad when his son deposed him, returned to the Gulf area in December, vowing to regain power and emphasising that he is the "legitimate ruler". *Reuters, Doha*

Fears over Kuwait human rights

Amnesty International yesterday said Kuwait's failure to deal with hundreds of human rights violations after the Gulf war in 1991 was fanning fears that rights were being flouted with impunity in the oil-rich nation.

Kuwait imposed martial law for four months after the Iraqi army was expelled by a US-led multinational force in 1991.

The human rights group said in a report released yesterday that during that period extrajudicial executions occurred and at least 70 people accused of collaborating with Iraq disappeared. In addition, more than 180 people arrested under martial law, most of them non-Kuwaitis, were jailed after what Amnesty called "manifestly unfair" trials between 1991 and 1995.

Amnesty welcomed positive steps by Kuwait such as the abolition of the State Security Court and moves towards ratification of international human rights treaties.

"However, the Kuwaiti authorities should investigate and redress all outstanding cases of human rights violations," Amnesty said in its report. *Reuters, London*

Turks and Kyrgyz clash on joint ventures

FT, Feb. 22, 96
By Birgit Brauer

When the Central Asian republic of Kyrgyzstan gained its independence in December 1991, Turkish businessmen were the first to seek investment opportunities. The appeal of a common history, with the potential of an emerging market desperate for foreign capital, drew in 107 Turkish ventures responsible for 20 per cent of all foreign investment. Four years later, Turkish enthusiasm for the mountainous republic has faded and the Kyrgyz, who welcomed the Turks with open arms are

openly resentful.

Two Turkish-Kyrgyz joint ventures, a furniture and a leather factory, have been plagued with problems. A third joint venture, construction of a \$25m four-star hotel outside the Kyrgyzstan capital of Bishkek, has been torn apart by disputes. Still unfinished, the Ak-Keme Pinara Hotel is said to be losing an estimated \$25,000 a day.

Worse for Kyrgyzstan, nine Turkish ventures which drew on a \$45.5m credit line from Turkey's Eximbank have yet to make the required interest payments. The row at the Ak-

Keme Pinara Hotel, originally scheduled to open last December, highlights the reasons why the Turks and the Kyrgyz have failed to get along.

Both the Kyrgyz company Ak-Keme and the Turkish construction company Sistem Muhendislik, which each hold 50 per cent of the venture, have accused each other of trying to obtain full ownership of the hotel.

Mr Rustan Sarymsakov, president of Ak-Keme, claims his Turkish partner has refused to account for his expenditure. Mr Fahim Yenice, president of Sistem Muhendislik, says a

turnkey contract does not oblige him to show his bills and charges in turn that Ak-Keme owes him \$2m.

The dispute came to a head in mid-December, when Mr Sarymsakov pulled out of the joint venture and locked his former partners out of the hotel premises. The Turkish embassy wrote a stern note to the Kyrgyz foreign ministry, heavily criticising this act. Mr Yenice immediately demanded compensation and threatened to go to international courts.

Mr Asker Akayev, the Kyrgyz president, has tried to stay out of the controversy, calling

the row a purely commercial matter that needs to be solved by the former partners. But he recently vented his frustration in a press conference.

The Turkish ambassador, Mr Metim Goker, insists there are no problems with Turkish investments, which make up 30 per cent of all direct foreign investments and include 107 joint ventures.

Despite its disillusion with Turkey, Kyrgyzstan's government is trying to restore its credit rating by repaying the Eximbank credit. But without a resolution of the hotel dispute, any further significant

Turkish investment is unlikely.

The collapse of the largest savings bank of Kyrgyzstan will affect more than 1m citizens but is unlikely to affect the country's commercial banks, officials and Western bankers said yesterday. Sander Thoenes reports.

The country's central bank last week declared Kyrgyzbank insolvent, cancelled its licence and effectively took over the assets. It promised to pay back deposits in full but would only compensate part of the lost interest.

NEWS: ASIA-PACIFIC

Ramos calls for aid in fight against piracy

By Edward Luce in Manila

A series of attacks by Chinese pirates on commercial shipping in the South China Sea prompted President Fidel Ramos of the Philippines yesterday to call on his neighbours to co-operate in combating the problem.

The Philippine navy had fought armed pirate boats within the country's maritime zone on more than 10 occasions in the past nine months, Mr Ramos said. The problem posed an increasing threat to the integrity of regional seaborne trade.

Other south-east Asian nations, including Indonesia, Malaysia and Thailand, had suffered from a rise in piracy, smuggling and high seas robberies within their economic boundaries in the past two years, Mr Ramos said. South-east Asia is host to some of the world's busiest commer-

cial shipping lanes.

"No country has all the resources, all the vessels and manpower to curb the menace piracy poses to peaceful shipping and commerce of all nations," said Mr Ramos. "The control and suppression of piracy and other lawless acts on the sea call for a concerted and deliberate regional response. It is [our] hope that the regional community will rise to meet this challenge."

Mr Ramos's plea comes just two weeks after 20 Chinese pirates were arrested in Philippine waters after clashing with Philippine naval boats. The incident followed the sinking of a "pirate" Chinese naval vessel 120km off the Philippine capital in a gun battle last month.

The Chinese government denied knowledge of the incident, but Philippine officials claim they have proof that "rogue" Chinese naval gun-

boats were involved. Officials say the clash, which took place 36km from the Subic Bay Freeport, the former US naval base now the Philippines' fastest growing special economic zone, was the latest in a series of run-ins with clearly identified Chinese naval boats.

Military officials said the three boats, Huanchuan fast attack craft flying the Chinese flag, were operating from naval bases in southern China, including Shantou, Kiyung and Senwei. No official protest has been lodged with China.

As part of the effort to combat piracy, the Philippine air force said earlier this week it would acquire US air-to-surface Harpoon missiles to strengthen aerial policing of the country's 200-mile exclusive economic zone. The air force would buy 18 SF-260 TP aircraft once funds had been released under the country's armed forces modernisation law.

Australia poll fight turns to industrial relations

By Nikki Tait in Sydney

The focus in Australia's federal election campaign switched to industrial relations yesterday, with the Australian Council of Trade Unions, the leading union body, warning that any moves by a Liberal-National coalition government to remove workers' protections would be fiercely resisted.

"If they want a war, they'll have the full symphony, all the pieces, all the clashes, all the music," Mr Bill Kelty, ACTU secretary, told a rally of union members attended by Mr Paul Keating, Labor prime minister, in Melbourne.

Mr Kelty warned the coalition not to come to the ACTU "whinging and complaining" if the long-standing "accord" between the unions and federal government was scrapped. The accord is essentially an income policy, under which the unions promise some wage restraint in return for the government furthering a specified social agenda.

"Don't come back whinging and complaining when we go to the marketplace," he said. Members would push for big increases. "Don't come back to us, asking for agreements and understanding."

The prime minister's office put out a commentary on the coalition's industrial relations policy, claiming there would be inadequate safeguards for wages and conditions. It estimated 1.7m people seek new jobs each year, often the young or low-paid. They would be most vulnerable, virtually obliged to take individual contract conditions.

Separately, the battle over how parties will fund their extensive election promises continued, with Mr Peter Costello, shadow treasurer, releasing new costing assessments. Labor had previously alleged a \$65.5bn (\$2.8bn) "hole" in the coalition's costings.

The Liberal-National coalition now says it has earmarked \$66.3bn-worth of new spending over three years, but would pay for this through

revenue measures generating \$32.6bn and spending cuts of \$33.3bn. Mr Costello said he had "secured advice from financial markets" that the sale of one-third of Telstra, the large government-owned telecoms group, would be feasible by July 1997, and this would be "an optimal time for price".

The sale would raise an estimated \$65bn, \$131m of which the coalition would devote to its environmental programme. The sale would be larger than any previous privatisation or stock market flotation in Australia, and the coalition has indicated it would restrict foreign ownership to no more than 35 per cent of the publicly held shares.

Even if the sale is technically feasible, the Australian Democrats (one of the minor parties) reiterated their strong opposition to the Telstra move yesterday. The minor parties, notably the Democrats, are expected to hold the balance of power in the Senate, through which any sale legislation would have to pass.

Behind the mask of Asian harmony

Japan's joint currency operation is elaborate theatre, writes Gerard Baker

Pure kabuki - this was the considered response of one foreign financial observer to the scheme announced this week by Japan's government for a form of joint operation with its Singapore and Hong Kong counterparts in Asian currency markets.

The reference to the country's most ornate dramatic style, whose elaborate and spectacular theatricality tends to emphasise form over content, is a reasonable account of how the Japanese authorities are at present trying to achieve their aims in foreign exchange markets.

On Tuesday the Bank of Japan said it would in future trade in the yen/dollar market in Hong Kong and Singapore through the two countries' central banks. Officials hailed the agreement as a great leap towards intergovernmental co-operation in Asia. They pointed out that Singapore and Hong Kong had the world's fourth and fifth biggest foreign exchange markets, and said similar deals might come elsewhere in Asia.

Behind the mask of Asian economic harmony it was not difficult to detect a rather more prosaic objective: another attempt by Japan to push the yen lower. In fact, the decision was a further illustration of the near-obsessive importance the Japanese authorities now place on the exchange rate as a determinant of the country's economic prospects.

Having successfully brought the yen down from its heights last spring, they have watched with concern in the past few weeks as the US dollar has fallen back.

The concern is easy to understand. Last April the yen peaked at ¥79 to the dollar. Thanks, at least in part, to huge intervention by the Bank of Japan, and to a similarly spectacular series of exchange market gestures by the finance ministry last summer, the currency dropped rapidly, settling at around ¥105 at the start of this year.

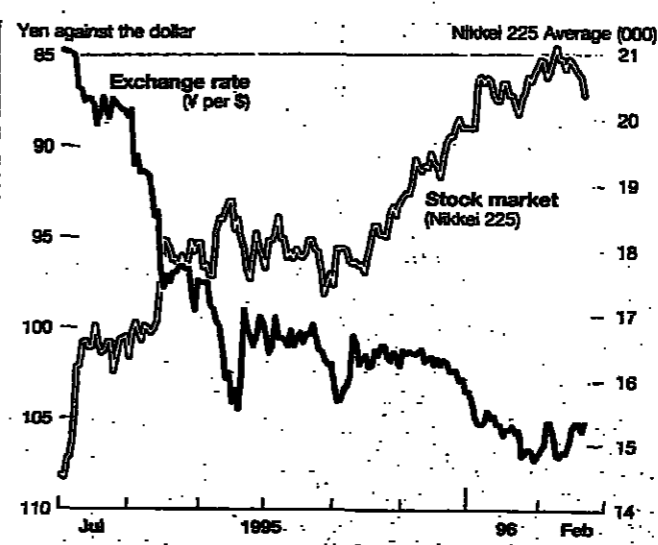
The movement was almost precisely mirrored by the stock market. The Nikkei 225 index hit bottom last summer below 14,500 and since then has risen by nearly 50 per cent.

The improvement in real economic fortunes has been even more pronounced. Since last summer, industrial production has grown more than 2 per cent as signs of a broader recovery have multiplied. This week the government's index of economic indicators showed the strongest improvement in

Currency market theatrics: pushing the yen lower



Kabuki style: emphasising form over content



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conditions for eight years. Manufacturers, who cut costs as the yen rose to its peak, now find themselves with a more comfortable cushion of profitability from which to expand production.

The authorities are anxious this fragile recovery should not lose momentum; they believe the simplest way to maintain it is to keep pressure on the exchange rate.

So, as the dollar has weakened somewhat in the past few weeks, from ¥106 to as low as ¥103 earlier this week, they have turned again to currency market theatrics. They are well aware that a number of factors may conspire in the next few weak-yen strategy, and are anxious to head them off.

Interest rate differentials between Japan and the US have narrowed as US rates

have begun to fall again following the Federal Reserve's easing of monetary policy in the past two months.

The spread between US and Japanese short-term rates has slimmed from 5.3 per cent last September to 4.2 per cent this week. The trend seems to be towards a further narrowing as US rates are expected to fall further while the next move for Japanese rates, already close to zero, seems almost certain to be up.

Adding to the pressure is the seasonal factor of end-year repatriation of overseas funds by Japanese financial institutions. Banks and life insurers have begun the complicated juggling of their financial accounts for the fiscal year-end next month; many face the usual need to bring funds back to Japan to repair their balance sheets.

The government hopes instead that a rare public display of Asian co-operation will impress traders. They want to give the impression a weaker dollar will be challenged by a united front across Asia's currency markets.

The markets may not need the display. The fundamentals driving currency levels, most notably Japan's shrinking current account surplus, point to a further weakening of the yen over the next few months in any case.

But the Japanese government's action shows how reluctant it is to take chances. It undoubtedly has many other schemes should they prove necessary, which suggests that a period of volatility seems likely. That should give the markets a chance to enjoy much more kabuki.

Seventh Indian minister quits after bribe claims

By Mark Nicholson
In New Delhi

A seventh Indian minister resigned from the Congress party government yesterday for alleged involvement in the political bribes affair that prompted three other ministers to quit earlier this week.

The scandal is widely expected to result in formal charges against more senior politicians

being filed today.

Mr RK Dhawan quit as minister of urban affairs on the eve of representations to the supreme court by the central bureau of investigation, leading to the probe. The supreme court has insisted the bureau put no-one "above the law".

Like his three ministerial colleagues who resigned earlier this week, Mr Dhawan has not been charged. But the bureau

is understood to have identified Mr Dhawan as an alleged recipient of money for favours paid by Mr Surendra Jain, a New Delhi power and steel businessman, from notebooks which, with Mr Jain's subsequent testimony, form the core of evidence in India's broadest post-independence corruption scandal. The initials of the minister figure in two coded diaries seized by the bureau

from Mr Jain, listing 115 politicians and bureaucrats he allegedly bribed between 1983 and 1991 in return for favours. Most of the politicians accused have denied accepting money. Others have admitted taking political contributions but have denied giving favours in return.

Three ministers have already been charged and since resigned. Mr Dhawan's resignation follows those this week of fellow Congress ministers Mr Kamal Nath, Mr Bala Singh and Mr Arvind Netam, in what the governing party is now advertising as a "cleansing of public life".

Mr Vitthal Gadgil, a Congress party spokesman, said the resignations will "help the image of the party", before elections expected in April. "The people will be impressed," he said.

سكيبان الترحيل

Profit for 1993 'to top \$1.5m'

The political temperature at Lloyd's of London rose sharply yesterday as fresh projections of its recent profitability failed to stop a clamour by loss-making Names for the insurance market's ambitious recovery plans.

Ralph Atkins, Insurance Correspondent

Pearson, the media group which owns the Financial Times, is to form a Europe-wide consultative forum for all its 13,000 employees, including those in the UK, to comply with the European Union's controversial law on works councils.

The group has told the staff that "best management practice dictates UK employees should be included". It adds that "not to do so would be contrary to the objectives of the directive which are to consult and inform all employees; many major UK companies are also taking this view".

Robert Taylor, Employment Editor

Work is likely to start this year on a proposed international exhibition centre in London's Docklands following a government decision not to block or delay the £100m (£54m) scheme. The London Docklands Development Corporation is expected today to approve plans for a 100,000 sq m exhibition complex, a 3,000-seat conference centre, 1,000 new hotel rooms and parking for 5,000 cars.

P&O, the shipping and property group which owns Earls Court and Olympia, has plans to build a rival scheme to the west of London near Heathrow airport.

Simon London, Property Correspondent

European Passenger Services, the UK operator of the Eurostar trains that run from Paris and Brussels to London, is to compensate many passengers delayed on Tuesday. Some spent up to 18 hours on a train before being returned to their point of departure in London.

Charles Batchelor, Transport Correspondent

The government completed the institutional selling syndicate for the £1.5bn (£2.3bn) privatisation of Railtrack, the company which has taken over British Rail's track, signalling and stations, with the selection of six investment banks.

Antonia Sharpe, Markets Staff

Beef sales are still suffering from the fall-out over bovine spongiform encephalopathy (BSE), or "mad cow disease", but there are signs of a slight recovery, said the Meat and Livestock Commission. Retail sales in the four weeks to February 11 were down 12 per cent on the same period last year.

Ailsan Maitland, Resources Staff

The Irish Independent, the biggest selling national newspaper in Ireland, will start printing in England this weekend. The paper, part of Mr Tony O'Reilly's Independent Newspapers, has a total weekly circulation of 340,000 and already sells 12,500 copies in Britain air-freighted over from the Republic of Ireland.

Alice Roushorne, Consumer Industries Staff

Advertisement for Emirates featuring an image of a person in a desert landscape and the text '38 international destinations. 84 international awards. Anyone for golf in the Gulf? Emirates THE FINEST IN THE SKY. Fly award-winning Emirates to Dubai and enjoy some of the world's most beautiful golf courses. Call us on your travel agent.'

Duke Power denies 'emphatically and vehemently' minister's statement that it has made an approach US utility rejects nuclear sell-off claim

By David Lascelles and James Bittz in London and Richard Tomkins in New York

Nuclear privatisation was thrown into confusion yesterday when Mr Tim Eggar, the British energy minister, confirmed that he was considering a purchase approach by Duke Power, a leading US utility, only to have the company flatly deny any interest.

The confusion was traced to informal contacts between merchant bankers at Schroders and BZW, the government's advisers on the nuclear sale. Although Schroders is not retained by Duke Power, it told BZW that it was sounding out UK government thinking on behalf of the US company.

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Declined to comment last night. Nevertheless, the bank is understood to be furious about the leaking of its contacts and what it sees as the misinterpretation of their purpose.

There are thought to be few companies which would be able to make a purchase of this scale - estimated at £2.5bn (£3.9bn) - with all the nuclear liabilities attached to it.

Safety and for sound financial arrangements. Labour MPs on the committee dissatisfied themselves from the report, claiming that concerns over the nature of the liabilities "underline serious flaws with the proposed plan".

Lex, Page 13

European court rebuffs minister

By Robert Rice, Legal Correspondent

The home secretary's power to decide when to release prisoners serving indeterminate sentences was called into question yesterday by the European Court of Human Rights. The decision of the Strasbourg court came in a case brought by two men convicted of murder when they were juveniles.

It could force the British government to change the procedures for determining the length of sentence to be served by prisoners detained "at Her Majesty's Pleasure", a procedure which leaves the length of sentence for juveniles in the hands of the home secretary acting on advice from the Parole Board.

The judges said the inability of the two men to have the lawfulness of their continued detention or redetention reviewed by a court amounted to a violation of the European Convention on Human Rights.

Mr Michael Howard, home secretary, said the government believed the procedures which had been condemned by the court worked well but it would carefully consider the implications of the judgment. He added, however, that the decision did "not affect a home secretary's power to set the tariff in such cases".

When juveniles are sentenced to be detained "at Her Majesty's pleasure", a minimum term or tariff is set at the outset. Once that minimum has been served the home secretary has the power to extend the sentence by executive decree until he is satisfied that the prisoner is no longer a danger to the public.

The home secretary's power to set tariff periods longer than recommended by judges is the subject of a separate challenge before the Strasbourg court by Robert Thompson and John Venables, the two boys convicted in 1984 of the murder of two-year old Jamie Bulger in Liverpool.

The court recommended that they should serve a minimum of eight years, but Mr Howard extended the tariff period to 15 years. Yesterday's decision will mean that once they have served 15 years a court and not the home secretary will decide for how much longer they should be detained. But victory for the two boys in their own court challenge could force the government to remove the minister's role in determining sentences in such cases.

Sir Ivan Lawrence, a lawyer and the Conservative chairman of the House of Commons home affairs committee, defended the home secretary's role. But he joined MPs from all parties in calling for the human rights convention to be incorporated into British law. British people were getting "a bit fed up at being told what to do by foreign courts", he said, and incorporation would allow British courts to decide such issues.

German minister issues warning on arms projects

By James Harding and Bernard Gray in London

Mr Volker Rühe, the German defence minister, yesterday issued a stern warning to Britain that it must participate in collaborative European arms projects if it wishes to join the new Franco-German arms agency.

In particular, Mr Rühe said in an interview with the Financial Times, that if the UK decided not to join the new Multi-Role Armoured Vehicle programme, it would be excluded from the agency created to co-ordinate arms needs and purchases.

The relationship with the so far German-French agency is, as I have said before, such that you cannot go through the door without any common projects," Mr Rühe said. "But with

the MRAV [Britain] will get through the door. I am optimistic that it can be achieved."

The UK Ministry of Defence's main procurement committee met yesterday to decide whether to accept the specification agreed between France and Germany for the MRAV "battlefield tank", and a decision is expected soon. The Franco-German specification is minutely detailed, whereas the UK would prefer a shorter specification of the basic requirements.

Following a meeting with Mr Rühe in London, Mr Michael Portillo, his British counterpart, dismissed suggestions that the UK should consider alternative plans to build the multi-role armoured vehicles independently. However, he gave no clear commitment that Britain would participate in



German defence minister Volker Rühe reviewing a guard of honour in London yesterday

the joint MRAV programme. The meeting between the two ministers was intended to resolve an impasse over the MRAV programme after Germany told Britain that, unless it agreed to join by the end of the month, the Germans and French would proceed on their own.

There are still doubts about British commitment to European projects, however. Refer-

ring to the British decision to buy US Apache attack helicopters last year, Mr Rühe said the UK must strengthen its European credentials. "We are not discussing philosophy here, but we are co-operating on common projects. As I have put it, with the Apache in your arms, it is difficult to go through the door."

Britain argues that there should be open competition for such contracts, including those for the MRAV. The German minister issued a stark warning that collaboration between the three countries was the only viable course for Europe's leading defence industries. "It is a luxury that we develop and build three tanks in Europe, three fighter aircraft, and three frigates, three everything."

Northern Ireland: Friends of Sinn Féin register \$1.1m

Destination of funds raised in US remains a mystery

By Jimmy Burns in London and Párla Wadman

In Washington, the Clinton administration's decision last March to allow Mr Gerry Adams, the Sinn Féin president, to raise funds in the US instantly revived the financial fortunes of the Irish republican movement across the Atlantic.

Within days Mr Brian O'Dwyer, a New York lawyer whose clients include Irish-Americans sympathetic to the Irish republican cause, confirmed that a fundraising lunch at New York's Plaza Hotel had been a sell-out, with 250 guests paying \$200 (£130) each. Fundraising has continued to grow ever since, and the potential dangers of it being diverted to the IRA are only now becoming apparent.

The \$1.1m that Friends of Sinn Féin, the republican movement's public fundraising organisation in the US, has been required by law to regis-

ter with the US Department of Justice, accounts only for funds raised by the organisation up to the end of October last year.

But, as the organisation's US accountants admitted, this gives an incomplete picture of the destination of funds and fundraising which has taken place since then.

Under the Foreign Agents Registration Act, Friends of Sinn Féin Inc is required to file financial statements with the Department of Justice at six-monthly intervals, showing funds raised in the US and how they are disbursed. According to Friends of Sinn Féin's statement for the six months ending October 31 1995, \$1.12m was raised during this period, and according to Schedule E of the statement, \$528,137 of it was disbursed under the heading "money to Ireland".

This figure is broken down, with amounts and dates, reflecting payments for the Dublin and Belfast office tele-

phones, office supplies and equipment hire. However, several of the largest entries list the recipient simply as "Sinn Féin", including one for \$249,657.20 on August 7 1995, marked "Dublin office 12 months budget". Others include \$97,783.25 for "president's office 12 months budget", and \$32,964 for "Parnell Square restoration".

Mr Lawrence Downes, president of Friends of Sinn Féin, said no transfers had been made since November 1 last year when \$18,827 was sent to Ireland.

The primary purpose of the financial reports is to enable US officials to check whether Friends of Sinn Féin is using funds raised in the US for illegal activities domestically. Under the agreement to allow Sinn Féin to raise funds in the US, the Federal Bureau of Investigation is able to monitor disbursements from Friends of Sinn Féin's bank accounts in the Republic of Ireland.

Cummins Engine to close its plant in Scotland

By James Buxton, Scottish Correspondent

Cummins Engine, the US diesel engine manufacturer, is to close its plant at Shotts near Glasgow by the end of the year with the loss of 700 jobs. The closure is part of a worldwide rationalisation programme to improve the group's profitability, the company said. Some of the engine production at Shotts will be moved to the company's plant at Darlington in northern England.

The announcement was received with anger in Scotland. Union officials at the plant said they had to calm workers who were said to be devastated.

Cummins is the leading US manufacturer of diesel engines for heavy-duty trucks. Last October it said it planned to make 2,000 workers redundant worldwide, about 8 per cent of its global workforce, and was considering selling or consolidating a number of its operations. Some 1,300 jobs have already been shed, mostly in the US.

Mr Ken Sanford, Cummins' vice-president for Europe, said the Shotts plant was profitable at its current volume but was being closed to reduce surplus capacity. He added that the UK market, which accounts for most of the output at Shotts, was mature and was expected to fall in the short term. But the closure was not dictated by the state of the current market.

Although some production will be moved to Darlington other work will be switched to sub-contractors or to other Cummins plants worldwide. The Asia, Pacific rim and Australian markets, which account for a quarter of output at

Shotts, will now be supplied from the US. The closure of the Cummins plant is likely to have a severe effect on Shotts, the Lanarkshire town of 9,000 people where it is by far the biggest industrial employer. Many of the workers at the plant have skilled engineering jobs, and the average length of service of the workforce is 18 to 20 years.

The plant was established in 1956 to help alleviate unemployment caused by the closure of the local coal mines. The town has male unemployment of 10.7 per cent, about the Scottish average.

Mr Michael Forsyth, chief minister for Scotland in the British government, called the news a bitter blow. It was "particularly hard on the workforce, who have done so much to improve productivity," he said.

Pressure for retaliation mounts

By Jimmy Burns in London and John Murray Brown in Dublin

Hardline members of pro-British paramilitary groups want to strike against nationalist targets in Northern Ireland and the Republic of Ireland in response to any escalation of the IRA's terrorist campaign, it emerged last night.

The warning followed a meeting in Northern Ireland of the Combined Loyalist Military Command, which co-ordinates policy and strategy for the Ulster Freedom Fighters and the Ulster Volunteer Force.

Although the pro-British "loyalist" paramilitaries do not have the military strength of the IRA, they do retain the capacity to strike against individuals and carry out small-scale bomb attacks.

A majority view within the CLMCM is thought to favour holding to their current ceasefire in the absence of any further IRA attacks. The leadership feels that the recent spate of bombings in London has resulted already in a big propaganda setback for the republican cause.

But pressure on the CLMCM is now such that the leadership says it may be unable to restrain a resumption of terrorist activity by groups of loyalists if the IRA carries out a further attack either in mainland Britain or in Northern Ireland.

This view was echoed yesterday by the Reverend Roy Magee, a Presbyterian minister who has acted as an intermediary for the pro-British paramilitary groups. "Attacks on the UK mainland are being viewed as an attack on the loyalist ethos and sense of identity just as much as any attack in Northern Ireland," he said.

Fund management: 'Quantum leap' was made after rapid series of high-level resignations at Dunedin Merged Scottish group aims to revive US links

By James Buxton in Edinburgh

Last week's announcement of the merger of Dunedin Fund Managers with the smaller Edinburgh Fund Managers was the culmination of months of uncertainty for Dunedin beginning with the replacement last July of its investment director.

The £83.3m (£128m) deal is seen by Edinburgh, as the company likes to be called, as "a once only opportunity in Scotland for a quantum leap", creating a business managing assets of £2.2bn and employing 280 people. The Dunedin saga, the main talk of the Scottish financial community for months, has lessons for other fund managers.

The cause of the trouble at Dunedin, says Mr Eric Sanderson, its acting chairman, was a "breakdown in links between personalities". Mr

Hamish Leslie Melville, previously chairman of Capel Cure Myers Capital Management, was brought in during 1992 by Bank of Scotland which owns 50.5 per cent of Dunedin. He improved Dunedin's investment performance and boosted its profits, but his commanding style grated against some of his more reflective staff.

Discontent mounted after the departure of Mr Gordon Anderson, the investment director. In October Mr Doug Waggoner, the American who ran the highly successful Chicago office, resigned, followed swiftly by two senior fund managers in Edinburgh. Bank of Scotland decided that to stop the rot Mr Leslie Melville and Mr Alan Kemp, his deputy, should go.

But their resignations did not persuade the fund managers to change their minds; six more decided to go. It emerged that the defectors and Mr

Anderson were creating a new Edinburgh-based business, Castle Rock, since changed to Castletown International, with the backing of FNC Bank of the US. A spur to their departure was that, unlike at other fund management companies, they could not share fully in Dunedin's success: Bank of Scotland only recently accepted the need for an incentive scheme which would have given executives shares in Dunedin.

Meanwhile, of Dunedin's total funds of nearly \$6bn, the \$20m US-owned pension funds began disappearing as US trustees took flight at management instability. Early this year, Bank of Scotland and the four Dunedin-managed trusts decided to shelve plans to find a new chief executive for Dunedin and put the business up for sale. The sale attracted interest from US-based organisations such as

United Asset Management (which owns Murray Johnstone in Glasgow), from London and from mainland Europe. But the final bidders were the two quoted Scottish investment managers, Edinburgh and Ivory & Sims.

Remarkably, Edinburgh bid about \$20m more than Ivory & Sims. Taking into account Dunedin's \$6m cash, the effective cost is £77.3m or 1.73 per cent of Dunedin's £4.8bn assets. Last week Edinburgh raised £70m through a placing and open offer to pay for it.

In the Scottish fund management community where small managers proliferate the merger creates a relatively large company, though its combined £3.2bn is dwarfed by the large fund managers in London.

Edinburgh says the merger will be earnings enhancing because of the savings to be achieved by integration. For Bank of Scotland there will be a

capital gain of \$24m and the satisfaction that, although there may be some job losses, the business will stay in Scotland.

The immediate question is whether the combined group can retain any of Dunedin's US operation. Its North American pension funds had halved and the management contracts lapse with the change of ownership, meaning that Edinburgh must compete for them. Mr Michael Bailford, Edinburgh's joint managing director, says the company priced its bid for Dunedin on the assumption that the north American funds were all lost.

Senior executives from both Dunedin and Edinburgh are now in the US to convince US pension fund trustees that the days of instability are over and that the two companies can harmonise their different fund management methods.

MP raids

human rights

money and Baker

claims

TECHNOLOGY

Shorter route to making PVC

Europe's largest PVC producer, EVC, has discovered a chemical reaction that could transform its industry by leapfrogging two stages in the production of the chlorine-based plastic.

The chlorine in PVC sets it apart from other plastics by providing a highly reactive bonding point for other chemicals. With different additives, it can be made strong, flexible, or even flame-resistant.

But getting the chlorine into the plastic in the first place is a complex process, requiring five separate chemical reactions.

Oil or liquid natural gas is broken down into ethylene. This is then combined with chlorine, before being heated to 430°C to throw off excess hydrogen chloride in a reaction with oxygen. The product is vinyl chloride monomer (VCM), which is processed directly into PVC.

Industrial chemists have long been teasing away at the possibility of converting ethane - a component of natural gas - straight into VCM. The obstacle has been the high temperature needed to get ethane to react with other chemicals.

The EVC breakthrough, discovered at a laboratory in Runcorn on Merseyside, is a non-catalytic catalyst that provokes a reaction at lower temperature. This produces VCM at 90 per cent purity.

It works with different forms of chlorine, making it possible to use recycled chlorine left over from earlier runs.

And the cost implications are sweet. There is less processing, minimal waste, and as a raw material ethane costs around 26¢ for a tonne equivalent, compared with 230¢ for ethylene. In addition, its supply is plentiful - oil producers currently burn much of it off as waste.

EVC has run the reaction in a small reactor, and applied for a patent. Its next step will be to set up a pilot plant.

Jenny Luesby

A boy guides his electric wheelchair along a pavement. As he approaches a set of traffic lights, he loses control and the wheelchair runs into the road just as a car approaches. But there is no damage and the boy is safe, because this is no ordinary street.

The boy is using a technology that could play an important role in the medical world as a tool for training, clinical assessment and stress control: virtual reality, which uses three-dimensional graphics to create worlds which subjects can explore.

Some VR systems involve the user wearing a headset with built-in stereo video screens; others use a desktop computer monitor and some form of manual control, such as a mouse, keyboard or joystick.

Virtual reality has created much interest in the games industry, where it could be used to produce a new generation of video games. But medical workers also see potential in the technology.

"VR is a powerful training tool for everyone. The idea that you can simulate a situation and practise it before you experience it, is wonderful," says Harry Murphy, director of the Centre on Disabilities at California State University, Northridge.

The US Department for Education has provided more than \$600,000 (£400,000) of funding to the Oregon Research Institute (ORI) for VR research. One project is designed to help children use a motorised wheelchair. "We see basically two types of children: those who have a wheelchair and need to develop their skills, and those without a wheelchair," says Dean Inman, a research scientist at ORI.

The latter group, Inman adds, includes children who need to achieve a basic level of competence before an insurance company will pay for the cost of an electric wheelchair, which is around \$6,000-\$10,000.

The system used at ORI places a wheelchair on a pair of rollers, which allow the back wheels to rotate while holding the wheelchair in place. The child wears a headset, which includes a pair of headphones.

The rollers give the impression of movement and their surface is irregular, so that the chair vibrates as it would on a sidewalk. If the child runs the wheelchair into an obstacle, they feel a bump. The headphones provide the sound of the wheelchair in motion.

The system is controlled by a joystick, and a barcode reader on the rollers provides a computer with data on how the child is performing. The age of the children who have used the wheelchair system ranges from three to 16.

Inman says the system uses off-the-shelf technology and ordinary



The virtual reality system allows a child to practise using a wheelchair in safety

Seeing is relieving

The practical role of virtual reality in medicine has resulted in gain without pain, writes George Cole

computers. "It would have been easy to develop a state-of-the-art system that worked well but was too expensive for schools or hospitals. Our system costs around \$10,000 and the price is falling. The hardest part was creating the virtual worlds, which took around a year."

The wheelchair system presents the subject with a series of virtual worlds, ranging from a vast area with no obstacles, to a high street pedestrian crossing. There are plans to develop a system in the future that will allow children to explore a town centre. "VR has given us a

safe environment to work in. It's a highly motivating system and the kids try very hard. We often have to prise them out of the chair," says Inman.

The ORI is also developing a VR system that will allow children with disabilities to carry out science experiments.

At the psychology department at the University of Leicester, children with physical disabilities are using a desktop VR system to develop spatial awareness.

The child is presented with a 3D graphical display of the department's rooms and corridors on a

desktop computer and the exercise takes the form of the game.

The child wanders around the virtual world looking for fire alarm boxes and fire hoses, which can be activated by pressing a mouse button.

"When we tested the children, we found that they had learned about the spatial layout of the department. We also plan to use the system inside a school," says Nigel Foreman, a member of the psychology department.

The psychology department of the University of East London is investigating the use of VR for the training and assessment of people who have suffered traumatic brain injury, for example, from a car accident, sports injury or assault.

"A big problem with neuro-psychology assessments is that they tend to be artificial," says David Rose, head of the psychology department.

"You can use a paper and pencil exercise to test someone's memory, but it doesn't tell you how they would cope if you sent them shopping at a supermarket."

Rose adds that when people suffer from severe head injuries there is the risk that they will withdraw from interaction with their environment. Virtual reality could motivate them to respond to their surroundings.

VR systems, he says, can be cost-effective when compared with conventional training systems. "Research suggests that very little time is actually spent on rehabilitation during a training session."

East London University has carried out pilot tests using normal subjects on a desktop VR system. The next stage of the project will test brain-damaged patients, and also involves hospitals in Edinburgh and east London.

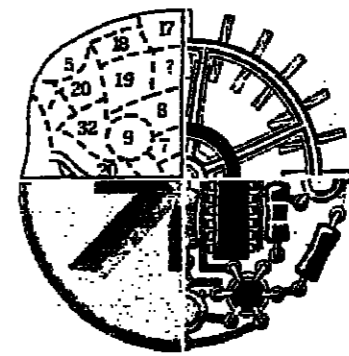
Meanwhile, the Virtual I-O company in Seattle has developed i-glasses, a lightweight headset costing around \$200, which presents users with 3D images. One application of i-glasses is to reduce the stress levels of dental patients. The patient wears the glasses to watch a film or music video whilst undergoing dental treatment.

Several dental practices in the UK are currently using i-glasses, and Virtual I-O expects the number to reach 1,500 within the next 12 months.

Some critics of the virtual reality system wonder whether skills acquired in a virtual world can be transferred to the real world. Others question the safety of VR.

Rose has few such qualms. "The evidence from flight and driving simulators is that skills can be transferred and the risks in using VR are negligible when compared with drug treatment. There is nothing to lose and everything to gain with this technology," he says.

Worth Watching - Vanessa Houlder



Digital watermark protects copyright

Scientists at the NEC Research Institute in Princeton believe they have developed "a fundamental enabling technology" for protecting the copyright of images and music on the Internet.

They have developed a secure method of producing a digital watermark, an invisible code that identifies the owner, which is permanently embedded in the multimedia data.

Attempts to remove the watermark would be virtually impossible without degrading the image quality. Moreover, counterfeiting would be almost impossible, says NEC, the Japanese electronics company.

The digital watermark is designed to be used in conjunction with cryptography, which limits access to encrypted data to legitimate users.

NEC Research Institute: US, tel 609 5201555; fax 609 9512481.

Autoimmune update

Researchers investigating a mechanism used by the body to turn off inflammation believe it could open up new avenues of research into treatments for autoimmune diseases, such as multiple sclerosis.

An international team, including scientists from the Weizmann Institute of Science and Stanford University Medical Centre, has shown that it may be possible to turn off the mechanism that initially triggers the autoimmune response without affecting the entire immune system.

The scientists used a protein fragment called the p87-99 analogue to affect cells that play an important part in the initial stages of autoimmune disease. Using the protein fragment, they were able to reverse the paralysis produced in laboratory mice that

had an autoimmune disease analogous to human multiple sclerosis.

Weizmann Institute: Israel, tel 9726343852; fax 9726344104.

Mighty magnetic microscope

Dutch researchers have designed a magnetic microscope that can reveal the arrangement of spinning atoms, and so give new insights into the magnetic properties of materials.

The microscope, developed at the University of Nijmegen, uses a scanning technique in which a sharp needle moves back and forth across the specimen being studied.

It uses a needle made of light-sensitive material which generates an electric current as it absorbs light. The magnetism of the material can be measured using polarised light, since the polarisation - or direction of rotation of the light - is linked to the direction of rotation of the atoms.

The researchers, who were financed by the NWO Foundation for Fundamental Research on Matter, have resolved magnetic details down to 0.2 microns (hundredths of a millimetre). They expect to achieve magnification up to 10 times greater in the near future.

NWO: The Netherlands, tel 703440715; fax 703850971.

Cooler combustion for fuel savings

A device that lowers the temperature of combustion can substantially cut vehicle exhaust emissions and improve fuel efficiency by at least 5 per cent, according to Eshan Adams, its Leicestershire-based developer.

The device, which can be fitted on any petrol or diesel engine, uses exhaust heat to produce steam from a water tank. The steam is drawn into the combustion chamber, where it lowers the temperature and improves the efficiency with which the fuel burns.

The technology, which is being tested on bus fleets, was developed for six years in conjunction with the department of fuel and energy at Leeds University.

Eshan Adams: UK, tel (0)1530 830860; fax (0)1530 830868.

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Mannesmann at low end of forecasts

By Michael Lindemann in Bonn
Operating profits rise 50% to DM900m but analysts see possible difficulties this year

Mannesmann, the leading German engineering and telecommunications group, yesterday reported a 60 per cent rise in 1995 operating profits to DM900m (€604m). But analysts said the improved figures were at the bottom end of expectations and suggested the group would find it more difficult in a slower moving economy this year.

Several analysts said they were surprised that new orders had risen just 4 per cent to DM34.9bn.

"Clearly the first nine months of last year were good for Mannesmann, but things seem to have tailed off considerably in the last quarter and that could make it more difficult for the group this year," an analyst said.

The group also said it had taken its loss-making household goods business, which had sales of about DM1.3bn last year, out of the trading division and put it under the control of the holding company. This was a first step towards a possible disposal, analysts said. However, the company said it was too early to suggest that the unit would be sold.

All of the group's four operating divisions reported profits but the bulk of the improved results came from the telecoms division - which doubled its unspecified profits - and the plant and engineering division, Mannesmann's largest unit with turnover of DM1.4bn. The management board said it would raise the dividend by DM2 to DM8.

The Düsseldorf-based group restructured last year, and sold its Hartmann & Braun electronics division.

The group said that new orders had risen 5 per cent, adjusted for disposals and acquisitions.

Sales last year rose 6 per cent to DM32.2bn, buoyed by increases at the telecoms, plant and engineering and automotive components divisions.

The improved profits in the engineering and plant division were helped mainly by Rexroth, the hydraulics group, which saw sales rise 15 per cent to DM3.8bn.

Profits at the automotive components division, which is made up of VDO and Fichtel & Sachs, were roughly as high as they had been in 1994 despite "continuing pressure on prices", the company said.

The group said it had plans for satellite guidance systems for cars, which it was developing. In the spring it would begin a one-year pilot project in the Rhine/Ruhr region involving about 1,000 cars, the group said.

British Gas may face three MMC referrals

By Robert Corzine
British Gas could be involved in as many as three Monopolies and Mergers Commission inquiries in the run-up to its proposed demerger next year.

The company said yesterday it might turn to the MMC, an anti-trust investigative body, to settle its dispute with North Sea gas producers over £40bn of take-or-pay gas contracts.

Mr Richard Giordano, British Gas' chairman, said the take-or-pay issue is a continuing drag on the performance of the company, which yesterday reported a "disappointing" fall in historical cost profits for 1995 to £90m, against £227m in 1994.

Two other MMC references could be made in connection with price reviews being undertaken by Ofgas, the industry regulator, on the company's remaining monopolies in gas transportation and supply to households.

The company wants producers to renegotiate the take-or-pay contracts, which commit it to buying gas if no longer needs at prices that are more than twice as high as those quoted on the informal spot market for gas.

Mr Giordano said the company is prepared to seek solutions further afield. Some British Gas executives yesterday speculated that the issue might eventually be heard by the European Court.

The company said the take-or-pay contracts are a big factor behind yesterday's warning that it stands to lose £400m this year in the industrial and commercial gas markets open to competition as a result of the current gas surplus depressing prices. It made a £150m profit in the market as late as 1994.

Mr Giordano said a possible referral to the MMC or to the Office of Fair Trading would be based on competitive issues. He claimed that the producers had formed "an accidental contract cartel" that was restricting competition in gas trading.

Two weeks ago British Gas announced a demerger motivated by its desire to protect TransCo, its profitable pipeline operation, from the liabilities associated with the contracts. Mr Giordano said the demerger, planned for spring 1997, will be brought forward to the end of this year.

He said recent visits to big institutional investors confirmed shareholder support for the scheme. "The fundamental benefits of the demerger are understood," he said.

IN BRIEF NASD fines US firm record \$10m

The US's National Association of Securities Dealers has imposed a \$10m fine, its largest ever, on Hibbard Brown, and expelled the New York securities firm from the association for "defrauding retail customers". Sanctions have also been taken against Mr Richard Brown, president of the firm, and Mr DeJuan Stroud, the compliance officer.

Nikkei's decline extends to sixth day

Concerns about a possible rise in long-term interest rates and the continuing weakness of the dollar against the yen depressed share prices for the sixth consecutive trading day. The Nikkei average, registering its longest losing streak since the market began to recover in July 1995, shed 31.29 to 20,340.94. Investors were discouraged by the fall of the dollar to rise significantly against the yen by mid-afternoon, in spite of reports of intervention by the Bank of Japan. Back Page

Bayernwerk lifts Viag result to DM2.1bn

Viag, the German energy and industrial group, reported operating profit for 1995 of DM2.1bn, in line with forecasts, and said it would increase its dividend by DM2 to DM12. Two-thirds of the rise from DM850m in 1994, was due to the first-time full consolidation of the Bayernwerk utility.

Statoll shows slight decline from record

Statoll reported net profits of NKr5.3bn (€830m) for 1995, a slight decline from a record NKr5.4bn a year earlier. The result was restrained by lower oil prices, reduced production, and "extremely poor" refining margins, the Norwegian state oil company said. Back Page

Den Danske Bank jumps on securities gain

Den Danske Bank, Denmark's largest bank, announced a sharp increase in net profits to DKr3.63bn (€645.4m) from DKr3.01bn in 1994, largely attributed to gains on its securities portfolio and reduced loss provisions. Back Page

Domestic side drives 15% rise at Qantas

Higher earnings from domestic operations and falling interest charges propelled Qantas, the recently privatised Australian airline, to profits after tax of A\$148.3m (US\$112m) - a 15.2 per cent rise - for the half-year to December 31. Back Page

Hanson loses another senior figure

Hanson, the UK industrial conglomerate which last month revealed plans to split into four, has suffered its second high-level departure since the demerger announcement with the decision of Mr David Snowden, who heads the ARC aggregates subsidiary, to leave. He follows Mr Ron Fulford, who resigned as chairman of the Imperial Tobacco subsidiary. Back Page

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Chief price changes yesterday

FRANKFURT (DM)			PARIS (FF)		
Alcatel	576	+ 18	Alcatel	510	+ 12
BASF	576	+ 18	BIC	575	+ 10
Bayer	411	- 7	Bois	901	+ 18
DLG	129	- 59	St Louis	1495	+ 51
Electricite	81.8	- 18.4	Phellie	693	- 11
Zandvoort	137	- 7.2	Worms	289	- 14
NEW YORK (US)			TOKYO (Yen)		
Digital Equip	736	+ 3%	Asahi	685	+ 15
East Data	294	+ 3%	Daikin Motor	425	+ 18
Henry & Co	549	+ 9%	Toyoko	719	+ 30
Bury Hg	144	+ 3%	Dainippon	788	- 17
Comcast	158	+ 1%	Dainippon	897	+ 83
Int'l Transport	194	- 1%	Mitsubishi	823	- 22
LONDON (pence)			SEOUL (won)		
British	163	+ 20	Hyung Ind	1.43	+ 0.15
LFMS	183	+ 10	Hyung Ind	2.4	+ 0.15
Nextel	653	+ 13	Hyung Ind	2.4	+ 0.15
Sunshine HR	653	+ 13	Hyung Ind	2.4	+ 0.15
Palco	419	- 47	Hyung Ind	2.4	+ 0.15
Sims	255	- 25	Hyung Ind	2.4	+ 0.15
TORONTO (C\$)			THAI (Baht)		
Fairfax	120	+ 5	Thai Int Bus	69.5	+ 4.5
FTI Inc	194	+ 4%	Thai Int Bus	83.0	+ 7.5
Shelco	434	+ 5	Thai Int Bus	83.0	+ 7.5
Unicom	6	- 2%	Thai Int Bus	83.0	+ 7.5
Noranda	67	- 1%	Thai Int Bus	83.0	+ 7.5
Alcan	194	- 1%	Thai Int Bus	83.0	+ 7.5

David Buchan on the French government's decision to sell Thomson as a single unit

A sale of two halves in one

The only condition that the French government has so far attached to the privatisation of the Thomson group by the end of this year is that it wants to sell it off as one unit.

So the two halves of the group - Thomson-CSF, the professional and defence electronics company in which the state-owned Thomson SA holding company has a 56 per cent stake, and Thomson Multimedia, the consumer electronics company which Thomson SA owns 100 per cent - will go to auction as a job lot. The government has not yet decided between a public flotation and a straight sale to another company.

The government's motive is obvious. It wants to use Thomson-CSF's basic profitability to carry the sale of Thomson Multimedia, which, struggling under heavy debts is finding it impossible to turn an operating profit into an overall financial one. The two halves of the group are therefore locked together, at least for the duration of the privatisation.

Much of Thomson's recent history is the accordion-like relationship between its two parts - moving apart and then back together. Inevitably, much of this has to do with the dominant figure of Mr Alain Gomez, who until his resignation was announced by the government on Wednesday was the longest serving head of a French state company. Mr Gomez was brought in by the Socialists to supervise Thomson's nationalisation in 1982. Far from falling at the first change of government, he survived seven governments and had his term renewed a record four times.

A former army parachutist, Mr Gomez always seemed to favour the military wing of his empire. He was the president of Thomson-CSF as well as of the Thomson SA holding company, Thomson Multimedia, despite its state ownership, remained under a separate presidency.

Gradually despairing of the heavy losses chalked up by Multimedia, Mr Gomez acquiesced in then Prime Minister Edith Cresson's scheme in 1992 to slice off Thomson's consumer electronics and pair it with the French atomic energy commission's industrial division, CEA Industries. That never got off the drawing board, though it did indirectly lead the French government to use CEA industries to recapitalize SGS-Thomson, the Franco-Italian chip-making company, which now turns a profit and in which Thomson-CSF holds 20 per cent.

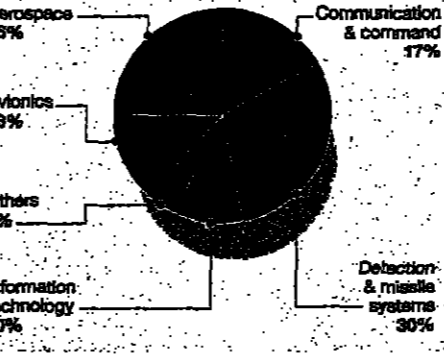
However, since then, as Multimedia has clawed its way back into operating profit, Mr Gomez has seemed more favourable to keeping Multimedia within the Thomson fold.

Mr Marcel Roulet, the new Thomson president charged with privatising the group, comes from the neutral background of France Telecom, which he headed until last year. He may be more open to the argument that synergy exists between the group's constituent parts. But in truth, these remain limited. For example, civil uses of plasma screen displays used in military aircraft, digital TV technology and a common laboratory in Rennes, which exploits Thomson-CSF's military advances mainly to serve Multimedia's research needs. Apart from this, Mr Alain Prestat who took over Thomson Multimedia in 1992 and who is expected to stay on, has operated more or less on his own, while benefiting from group help on substantial acquisitions.

The purchase in 1988 of RCA and General Electric's television operations has helped make Thomson Multimedia the market leader in the US, putting the



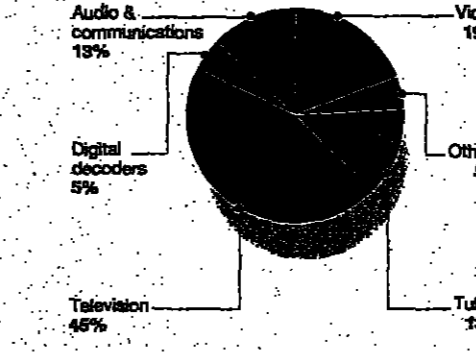
Thomson-CSF



FFr m	THOMSON GROUP	THOMSON CSF	THOMSON MULTIMEDIA
Turnover	74,421	36,388	38,148
Operating profit	2,636	2,173	804
Net profit	-2,163	-962	-696
Capital	520	13,256	1,143
Net debt	20,275	124	12,113

* Largely due to holding in Credit Lyonnais

1994 Thomson Multimedia



Cost of restructuring holds back Pharmacia & Upjohn

By Hugh Carnegie in Stockholm
Pharmacia & Upjohn, the newly merged Swedish-American drugs group, said yesterday merger and restructuring costs had pushed down net profits from \$338m in 1994 to \$79m last year. However, underlying earnings per share were ahead 8 per cent.

Reporting combined figures for the two companies, which joined in November, Pharmacia & Upjohn said net profits before restructuring and merger costs rose from \$647m last time to \$824m. Earnings per share rose to \$1.90 from \$1.66. After restructuring and merger costs, earnings per share dipped from \$1.63 to \$1.43.

In Stockholm, shares in Pharmacia & Upjohn, which had risen sharply since the merger, fell SKr5.00 to close at SKr287.50.

The new group, one of the world's top 10 pharmaceutical companies by sales, said the cost of joining the two units was likely to exceed predictions at the time of the merger by 10-20 per cent. Costs of reducing the combined workforce from 34,000 to 30,000 were higher than expected.

Mr Bob Salisbury, chief financial officer, insisted that overall the merger was proceeding as planned. "It is right on track," he said. "Everything we have seen to date shows we are going to achieve exactly what we said we would at the time of the merger."

Mr John Zabriske, chief executive, added: "We expect to realise cost savings of more than \$500m a year by the end of 1998, 85 per cent of which are expected to have a full-year effect in 1997." The group has established its world headquarters in Windsor, west of London.

Meanwhile, group sales for the company's diverse range of products, which include infectious disease, metabolic disease, oncology and ophthalmology treatments, rose 3.6 per cent, from \$8.7bn to \$9.9bn.

Growth was below industry average levels and Mr Salisbury acknowledged that, for now, performance enhancement would come from increased efficiencies. He said in 1996 sales would still be affected by patent expiries on some of the group's drugs. But after 1996 it would start seeing accelerated sales growth.

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ICI considers share buy-back

By Jenny Luesby in London
Imperial Chemical Industries yesterday said it was considering buying back some of its shares, as it unveiled an 85 per cent increase in pre-tax profits last year, to \$561m (€1.4bn).

The group's gearing had fallen to 2.2 per cent at year-end, leaving it with an under-utilised balance sheet, said Mr Alan Spall, finance director.

"This is not in line with good management policy and you can expect this to change," he said.

The prospect of a buy-back, and the group's resilience during a difficult fourth quarter for the chemicals industry lifted the

shares by 26p, to close at 857p. Prices and demand had fallen off, the group said, but margins had not, and while fourth-quarter profits of £18m were below third-quarter levels, they were up 30 per cent on a year earlier.

This demonstrated ICI was "more robust than historically" in the face of the adverse impact of the cycle, said Mr Charles Miller Smith, chief executive.

This had been helped by the group's "value gas" programme. This was on target to bring gains of \$400m a year by 1997, through a halving of fixed costs, and a 40 per cent increase in gross margins, he said.

The group's shift away from Europe had also made it more resilient, with its Asian business proving increasingly profitable.

"By 2005, Asia and America will account for 60 per cent of group sales, from 40 per cent today; and most of that growth will be in Asia," said Sir Ronald Hampel, chairman.

The group was considering a share buy-back, it said, even though, with its financial base in the UK, there were tax disadvantages. Another alternative would be acquisitions.

The company would be happy to lift gearing to around 25 per cent, which would give it £2bn to £3bn of free-power, said Mr Spall. Each 10 per cent of gearing is equivalent to about \$500m.

Sound advice on a deal is no less than you helped to plan a transaction which utilised the skills of both teams. Proving once more, that Rubicon Group plc's £94m reverse takeover of Calder, KPMG Corporate Finance went even further. We examined the strategic issues faced by the two businesses, and KPMG Corporate Finance means business.

KPMG means business

KPMG is authorized by the Institute of Chartered Accountants in England and Wales to carry on incorporation business.

INTERNATIONAL COMPANIES AND FINANCE

Nasdaq body fines Hibbard Brown \$10m

By Maggie Urry in New York
The National Association of Securities Dealers has imposed a \$10m fine, its largest ever, on Hibbard Brown, and expelled the New York securities firm from the association for "defrauding retail customers". Sanctions have also been taken against Mr Richard Brown, president of the firm, and Mr DeJuan Stroud, the compliance officer.

ates and Linkon Corporation, in 1990. Hibbard Brown sold shares to investors at more than double the prevailing market price, in almost 10,000 transactions. The crack-down comes at a sensitive time for the NASD and its Nasdaq stock market, amid allegations that its market makers have colluded to worsen prices made to investors. The Justice Department and the Securities and Exchange Commission have been investigating the allegations since autumn 1994.

A lawyer for the NASD said the size of the fine was unrelated to the authorities investigations, and that Hibbard Brown was not being made a scapegoat. Investors will only benefit indirectly from the fine, since a petition to put Hibbard Brown into Chapter 11 bankruptcy was served in October 1994. Mr John Pinto, executive vice president in charge of regulation at the NASD, said: "This enforcement action by the NASD is a victory for every investor who was defrauded by

Hibbard Brown. Although the firm is now under the protection of the bankruptcy court, this fine increases the portion of the bankruptcy proceeds that will be used to pay investors." Mr Brown has been fined \$300,000, censured, barred from associating with any NASD member or from owning a more than 5 per cent interest in any Nasdaq company, or serving as an officer or director of a Nasdaq company. Mr Stroud has been fined \$25,000, censured and barred from asso-

ciation with any member in a principal capacity for a year. The firm, and Mr Brown, admitted selling shares in FNRA to customers at prices between double and 145 per cent higher than the market price, and of shares in Linkon at 140 per cent above the market price. Customers were told that the prices were "at the market" even though the firm controlled the market for both stocks. The firm also failed to tell the SEC that it owned more than 10 per cent of FNRA's equity.

Price rises behind surge at Brazilian pulp maker

By Angus Foster in São Paulo

Aracruz Celulose, the Brazilian eucalyptus pulp maker, has announced an almost five-fold increase in profits for last year, helped by a jump in international pulp prices and a sharp improvement in financial income. Net income at the company, one of Brazil's biggest exporters, increased to US\$386.1m in the year to December 31, compared with \$67.2m in 1994. The performance marked a cyclical turnaround since 1993, when Aracruz announced a net loss. However, last year's figures were below some analysts' expectations.

Mr Luiz Kaufmann, chief executive, said last year was the "best single year performance" in the company's history. He added that while pulp sales volumes and prices weakened at the year-end due to destocking, the outlook remained favourable: "We believe a balanced supply and demand position can be achieved later in 1996 once the current destocking phase draws to a close."

Average price increases of 63 per cent helped operating revenues increase 52 per cent to \$767.3m, despite a small fall in sales volume. Aracruz produced just over 1m tons of bleached eucalyptus pulp and sales totalled 983,000 tons, a drop of 8 per cent.

Operating income more than doubled to \$348.9m after operating costs increased 6 per cent, partly due to wage pressure in Brazil.

The group enjoyed a big turnaround in financial income, which produced gains of \$88.1m, mainly from arbitraging between Brazilian and international interest rates, compared with a loss in 1994 of \$92.6m.

Earnings per share were 0.3884 cents.

Aracruz, which is listed on the New York Stock Exchange and releases results under US GAAP, also announced that under Brazilian accounting rules its net income reached R\$326.4m (US\$322m), compared with R\$304m in 1994.

AMERICAS NEWS DIGEST

Hewlett-Packard buys SecureWare

Hewlett-Packard has acquired SecureWare, a leading developer of software which enables secure banking on the Internet. The move follows technical alliances between Oracle and Verifone, and Netscape and Verifone, also aimed at creating secure transaction systems for the global public network. To date, security concerns have limited the use of the Internet for commercial transactions and leading software and computer companies are racing to create security standards.

SecureWare, a small Atlanta-based company, has developed some of the world's most secure computer systems, including those used in the Global Decision Support System for the US Air Force Mobility Command. Last year the group developed software for the first bank to conduct transactions on the Internet. The standard methods of protecting corporate networks and databases from computer hackers are not sufficient to ensure the security of banking and transaction records, Hewlett-Packard said. Firewalls - software barriers designed to prevent unauthorised entry into a computer system - have been breached on several occasions. The Hewlett-Packard approach involves elaborate defences built into the core of the computer's operating system. These "trusted operating systems" are used in military computers and eliminate the possibility of any single computer user taking control of the computer in the guise of an administrator. Louise Kehoe, San Francisco

Flat sales keep Vitro in red

Stagnant sales and a foreign exchange loss of 660m pesos (387.6m) kept Vitro, Mexico's dominant glass manufacturer, in the red, with a fourth-quarter loss of 474.5m pesos, compared with a 2.1bn peso loss a year earlier. Sales for the quarter fell 2 per cent to 5.3bn pesos, although operating income of 476m pesos compared well with the 18m pesos for the fourth quarter of 1994. For 1995, sales were 21.9bn pesos, down 1.2 per cent, while operating income rose 58 per cent to 2.7bn pesos. Net profit for 1995 was 636.6m pesos, after a 1994 loss of 1.67bn pesos. Exports increased 17.6 per cent to \$524m, and 66 per cent of total sales came from outside Mexico. Vitro has operations in six countries, but its biggest foreign subsidiary, Anchor Glass Container, which announced a net loss of \$68m for 1995 on sales of \$56.639, has been a drain on resources. Daniel Dombey, Mexico City

Anchor Glass Container, which announced a net loss of \$68m for 1995 on sales of \$56.639, has been a drain on resources. Daniel Dombey, Mexico City

Crown Cork Seal unit declines

CarnaudMetalbox, the French-based packaging group acquired at the end of last year by Crown Cork Seal of the US, yesterday reported net income down 15 per cent to FF806m (\$160.9m) for 1995. Mr Tommy Karlsson, chairman, said the lower profits reflected an inability to pass on raw material costs in its prices; start-up costs in Asia; and adverse currency movements. Turnover dropped 1 per cent to FF24.6bn, and operating profit fell 20 per cent to FF1.8bn. Net financial charges rose from FF750m to FF558m, and there were reorganisation costs of FF250m, after FF228m a year earlier. Andrew Jack, Paris

Chile investment for Nova Corp

Nova Corp of Canada, the mining group, is looking at a further US\$76m investment in its methanol plant on the Magellan Straits, near Punta Arenas. It is currently carrying out works to double the existing capacity of 800,000 tons, to reach 1,726,000 tons by the end of this year. The further expansion would make the Chilean plant the biggest in the world, at 2,700,000 tons. Imogen Mark, Santiago

Shake-up for Sprint's cable TV joint venture

By Tony Jackson in New York

The \$4.2bn joint venture between Sprint, the US long-distance phone company, and three US cable TV companies is to be restructured as part of a change of strategy. The venture, to be named Sprint Spectrum, will be run

by a four-person partnership committee, and five regional headquarters will be set up across the US.

The changes reflect an apparent scaling down of the venture. The original plan was for the cable partners - Tele-Communications Inc, Cox and Comcast - to upgrade their cable links into 10m homes to

accommodate wired telephony, which would then be offered to customers in bundled form along with wireless and long-distance services.

Instead, the cable partners have now opted to strike deals directly with Sprint in selected local markets. Though Spectrum will have the option to offer local telephony as part of

a bundled service, it will not be directly involved in the negotiations.

As part of the changes, Mr Ronald LeMay, head of the venture, will return to Sprint as president and chief operating officer. An outside candidate is being sought to replace him. Mr LeMay, formerly head of Sprint's long-distance

operations, was appointed to run the venture last March.

Sprint said yesterday that plans for Spectrum to offer wireless telephony were unchanged. The venture has already spent \$2.1bn for PCS wireless licences, and plans to spend another \$2.1bn on installing the network by the end of 1997.

Owens-Corning arm reveals takeover recipe

Pilkington purchase has taught unit some important lessons, writes Clare Gascoigne

The Pink Panther is the one of the first sights to greet a visitor to Owens-Corning's insulation factory near Manchester in the UK. The character - used extensively in Owens-Corning's US marketing to promote its pink-coloured building products, and in the UK its Supawrap loft insulation - stands guard over a notice giving the number of days since the last accident caused machine downtime.

Mr Warren Knowlton, president of the European building products operations, believes such direct, high-profile communication is an important element in the UK operation's 20 per cent sales growth since Owens-Corning spent £73m (\$113m) buying Pilkington's insulation business in June 1994.

The lessons learned were such that Mr Knowlton now gives talks to senior Owens-Corning management on the experience of an acquisition. A takeover, he says, is more

about the aftermath than the deal itself. "You have to think about integration before closing the deal," he says, quoting research that found that between 80 per cent and 90 per cent of acquisitions by US companies outside the US fail.

The deal, he stresses, is only the tip of an iceberg - making it work is the important bit. And of all the elements of making it work, communicating core messages and strategies to the workforce was perhaps the most crucial.

Indeed, one of the goals Mr Knowlton set for the acquisition was that employees should know both what was going on and what was in it for them. He faced very worried employees in 1994: worried about an invasion of Americans, worried about the security of their jobs, and worried about their future.

"People had an emotional reaction and there was a tendency to deny the evil day. Productivity drains away in this situation and people lose

sight of the customer. You have to get people refocused on the customer."

He also faced a workforce used to being a non-core division, with a consequent lack of interest. Investment of about \$15m in the UK helped persuade people that Owens-Corning was serious, followed up with constant repetition of the message of individual responsibility. "I had to say: 'I cannot guarantee your jobs. Only you can do that,'" he says.

The introduction of gain-sharing and pay for performance hammered home the same message. "People have to understand the drivers of the business and we learnt pretty quickly that if it affects their pay, people understand it," he says.

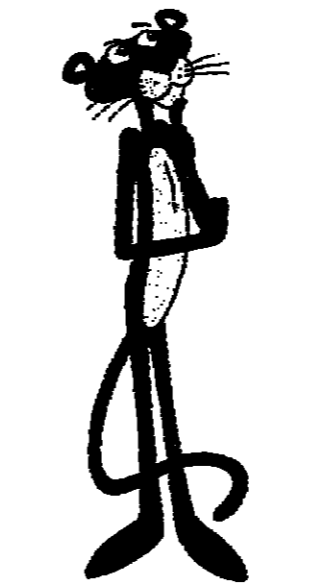
Making clear the link between factory line down-time and profitability brought the customer closer to the shop floor. "Customer satisfaction is measured by market share. You have to focus on repeat business," he says.

The other problem Mr Knowlton had to tackle was integrating the European division. Having lived in Belgium for some time he was not surprised by the lack of common European perspective, but he wanted to create a common set of values.

"There has to be a common set of expectations about how to behave so that, for example, everyone is trying to reduce cycle times," he says. "You have to speak a common language."

One of the lessons of the acquisition that he feels companies ignore at their peril is that of "soft" due diligence - relating to employees' needs and expectations, and their emotional response to the takeover.

It is important, he believes, for senior managers to be accessible - but not only during official office hours. Being seen in the social club, going to sporting events or dances are just as important, being around when people are at



Pink Panther: used extensively in the group's US marketing

their most relaxed can make a significant difference to the feel-good factor.

1995: ELF is on good course

Current net income per share increases by 57% (FF 20 per share)

1995 Results

New goals for the Group

Principal results for the year ended December 31, 1995 (in billions of french francs) (Unaudited figures)		1995	1994
Current net income			
(In french francs per share)		20.0	12.7
Funds generated from operations			
(In french francs per share)		107.5	93.9
Sales		208.3	207.7
Operating income		15.5	1.1
Operating income excluding special items		15.5	1.1
Consolidated net income		5.0	(5.4)
Net income excluding special items		5.3	3.3
Funds generated from operations		28.6	24.4
Investments (including Exploration)		26.0	28.0
Principal acquisitions		-	6.5
Debt ratio		38%	46%

Philippe Jaffré, Chairman and Chief Executive Officer of Elf Aquitaine commented on these results:

"The second half of this year has been characterized by the flagging of favorable trends for chemicals recorded at the beginning of the year. Crude oil prices have remained strongly volatile. Refining margins continued to deteriorate. These developments are not surprising to us.

We will maintain our policy of rigorous asset management and cost cutting. Thanks to the efforts of our personnel, these policies have largely contributed to the improvement of our results, which I consider encouraging but still insufficient.

Elf Aquitaine has the capacity and the will to increase its profitability by combining rigorous management and ambition in developing. The Group is on good course.

Elf Aquitaine has found sound growth again around its four core activities. The work accomplished during the past two years has allowed us to set new goals for the Group by 1998: to find again, then maintain a return on equity of at least 10% and to increase the share of the consolidated net income (including minority interests) in funds generated from operations."

Financing of operations: funds generated from operations progressed by 17% to french francs 28.6 billion. The debt ratio continues to decrease: from 46% at the end of 1994 to 38% at the end of 1995.

Dividend: The board of directors will propose a net dividend of french francs 13 per share at the Annual General Shareholders' Meeting to be held on June 5, 1996. The dividend will be paid in cash.

This announcement appears as a matter of record only.

PT THE UNIVENUS COMPANY
(A Subsidiary of Asia Pulp & Paper Co. Ltd., Singapore)
Incorporated in the Republic of Indonesia

US\$ 50,000,000

MULTI-TRANCHE FACILITY

Arranger
ING BANK JAKARTA

Co-Arrangers
BANK BIRA
BANK BNP LIPPO INDONESIA
PAN INDONESIA BANK

Lead Managers
BANK PDFCI
ING BANK JAKARTA
BANK BIRA
BNP LIPPO INDONESIA
PAN INDONESIA BANK

Senior Managers
BANK FINCONESIA
BANK NUSA INTERNASIONAL

Managers
INTER-PACIFIC BANK
MULTICOR BANK

Agent
ING BANK JAKARTA

December 1995

Handwritten signature in Arabic script.

هنا امنه لخط

In the fight against disease, this could be the most powerful weapon yet.



It's not magic. But it may yet work miracles.

This is the trademark of a completely different kind of pharmaceutical venture.

The recently-merged Pharmacia & Upjohn.

It's a partnership that has created a company of quite remarkable depth and scope: over 30,000 people working in 50 countries and serving 200 million people around the world.

And it's for those 200 million people that this announcement should come as very good news.

Because the merger will give two pools of specialised medical talent the opportunity to work together for the first time ever.

Resulting in real, tangible benefits in the fight

against cancer, AIDS, infectious diseases and many other medical conditions.

This merger is not simply a matter of shared resources, however.

It is also about shared ideals.

Our trademark stands as a symbol for humanity, hope and inspiration.

Values that we intend to apply to every single aspect of the way we do business.

You are surprised to hear such sentiments coming from a global pharmaceutical company?

This is not the last time we'll be surprising you.

You can be sure of that.



Pharmacia
& Upjohn

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Impregilo cuts loss to L15bn for year

Impregilo, the largest Italian construction company, returned to net profit in the second half of 1995 and expects a small surplus this year, despite poor prospects in the sector within Italy. The company, which relies on non-European countries for more than half its contracts, ended 1995 with a net loss of L15bn (\$953,000), against a L47bn deficit the previous year, after making net profits of L17bn in the second half.

Mr Franco Carraro, chairman, said Impregilo was selling its IPT real estate interests to concentrate on core activities, thereby reducing net debts from L910bn to L660bn. Impregilo forecasts turnover of L2,900bn in 1996, against L2,400 this year.

Pliva plans global offering

Pliva, a Croatian pharmaceutical manufacturer, confirmed plans to sell about 30 per cent of its share capital in the first global equity offering by a Croatian company. Pliva hopes to raise about \$100m from the sale of shares held by its majority shareholder, the Croatian Privatisation Fund. The offering, which should come to market by the end of June, will be divided equally between international and domestic investors.

Fiat silent on Garuzzo rumour

Fiat yesterday would neither confirm nor deny Mr Giorgio Garuzzo, the group's chief operating officer, would depart at the end of this month - a few days before Mr Gianni Agnelli is due to hand over Fiat's chairmanship to Mr Cesare Romiti.

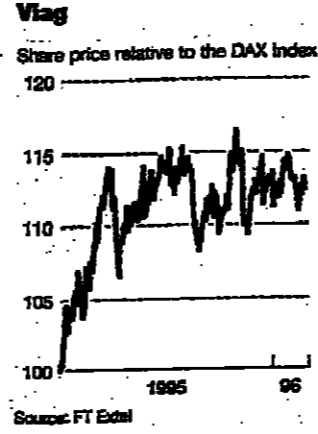
Hungary to privatise hotel

Hungary is to sell a 95 per cent stake in the Forum, one of the last top class state-owned hotels to come up for privatisation. APV, the state privatisation agency, said it would invite 15 potential investors to participate in a closed tender to be published on February 29, with the bid deadline in April.

Banque Indosuez, the banking arm of the Suez, the French financial and industrial holding company, is closing its market operations in Frankfurt as part of its strategy of refocusing its activities.

Enlarged Viag meets forecasts

Viag, the German energy and industrial group, yesterday reported operating profit for 1995 of DM2.1bn (\$1.45bn), in line with forecasts, and said it would increase its dividend by DM2 to DM12.



Statoil slips as prices and output fall

Statoil, the Norwegian state oil company, yesterday reported net profits of NKR5.3bn (\$833.4m) for 1995, a slight decline from a record NKR5.4bn a year earlier. The result was hit by lower oil prices, reduced production, and "extremely poor" refining margins.

Steady year at Henkel

Henkel, the German consumer goods and chemicals company, yesterday reported another steady year, with 1995 turnover up 1 per cent to DM14.2bn (\$9.7bn), and net profits ahead 5 per cent to DM488m.

Stena blames Eurotunnel for profits downturn

Stena Line of Sweden, the world's biggest ferry operator, said yesterday that intense competition from Eurotunnel, the Anglo-French operator of the Channel Tunnel, was partly to blame for a sharp drop in its 1995 profits.



Bo Lerenius: sees Eurotunnel becoming the biggest player

Stena said it had also been hit by the aftermath of the sinking of the Baltic ferry Estonia in 1994 because this had deterred overnight travel on some of its Scandinavian ferry routes.

Valeo

1995 RESULTS

Net income: FF 1 billion

Stockholders' equity: FF 10 billion

Consolidated sales are confirmed at FF 25.2 billion in 1995, up 9.5% over 1994. On a constant currency basis, sales increased by 12.8%. 63% of sales were generated outside of France, against 61% in 1994.

In a worldwide automotive market which grew by less than 1% last year, the Group's Original Equipment market sales in local currencies rose by 15%.

Aftermarket sales increased by 5%, accounting for 29% of consolidated sales.

Gross margin and operating income less financial charges were affected by the sharp increase in raw material prices and negative currency fluctuations against the French franc. In addition, exceptional charges relating to numerous product launches, reflecting Valeo's increased penetration on new models, had an impact on the year's performance.

Net income, after minority interests, exceeded FF 1 billion, 4% of consolidated sales. This figure takes into account FF 399 million in exceptional rationalization costs and FF 154 million in capital gains on the disposal of assets.

Cash flow increased by 6% to FF 2.6 billion, 10.1% of sales. It covered investments for the year, which rose by 12% to FF 2.1 billion, enabling the Group to pursue its innovation and international development strategy.

Valeo further reinforced its balance sheet structure, with **stockholders' equity** amounting to FF 10 billion. The ratio of net income to equity stands at 10%, while cash flow to equity exceeds 25%. Net borrowing remained low at FF 171 million.

The General Meeting of Shareholders will be asked to approve a **dividend** per share of FF 2.70, or FF 4.05 including tax credit. This represents an increase of 23% over the previous year.

Valeo has set the improvement of its margins as its priority objective for 1996. The Group will also continue to offer increasingly innovative products and strengthen its international presence to take full advantage of opportunities arising in a rapidly changing automotive market.

in FF millions	1995	1994	% change
Consolidated sales	25,230	23,050	+ 9.5%
Gross margin	4,955	5,119	- 3.2%
Operating income less financial charges	1,285	1,622	- 20.8%
Net income after minority interests	1,010	990	+ 2.0%
% Sales	4.0%	4.3%	
Cash flow	2,550	2,407	+ 5.9%
Capital expenditures	2,118	1,895	+11.8%
Stockholders' equity	10,000	9,308	+ 7.4%
Net borrowing	171	124	

This announcement appears as a matter of record only.

CHAPECÓ

S.A. Indústria e Comércio Chapecó & Chapecó Companhia Industrial de Alimentos

Brazil

U.S.\$72,500,000

Financing of Capital Investment Program

U.S.\$20,000,000

Senior Term Loan to Chapecó Companhia Industrial de Alimentos

Provided by International Finance Corporation and through participation in the IFC Loan by Rabobank Curaçao n.v.

U.S.\$37,000,000

Convertible Debentures

U.S.\$15,500,000

Common and Preferred Equity

Issued by Chapecó

U.S.\$7,000,000

Convertible Debentures

U.S.\$3,000,000

Preferred and Common Equity

Subscribed by International Finance Corporation

U.S.\$30,000,000

Convertible Debenture Issue

U.S.\$12,500,000

Share Issue

Underwritten by Banco Fator S.A. Banco Nacional de Desenvolvimento Econômico e Social Atlântica Corretora de Títulos e Valores Mobiliários Ltda. Banco do Estado de Santa Catarina S.A. Banco Bandeirantes de Investimentos S.A.

IFC INTERNATIONAL FINANCE CORPORATION
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February 1996

مكتبة الشارقة

هذه امثلة لبعض

INTERNATIONAL COMPANIES AND FINANCE

Volvo's growth strategy enters a tight chicane

Its fall into losses raises doubts about whether the car maker can continue to go it alone, says Hugh Carnegy

Two years after Volvo spurned a merger with France's Renault, the Swedish vehicle manufacturer still has a long road to travel to prove it can survive as an independent car maker.

The news this week that Volvo's car operations slumped to a SKr841m (\$124m) loss in the fourth quarter of last year has brutally dispelled any illusion created by a surge of profits in 1994 and early 1995 that the company was well on the way to the secure future as a stand-alone, quality car producer that so many Swedes crave for the country's biggest manufacturing group.

Volvo's car division - the biggest part of the Volvo group and its heart - has entered a tight chicane. Just as it is running up huge development costs to build up its narrow model range, it has been caught by slackening demand in many of its biggest markets and hit by the negative effects of a much stronger Swedish krona.

The result in 1995 was that the operating profit margin for the car division tumbled to 13 per cent, compared with the target level Volvo has set for itself of 7 per cent over a cycle.

The fundamental thinking then was that a medium-size producer like Volvo could not achieve the economies of scale in such a capital intensive and cyclical industry to survive on its own.

But Mr Soren Gyll, Volvo chief executive, and Mr Trve Johannesson, head of the car division, are adamant that they remain on the right road. "The fourth quarter was bad," Mr Johannesson said on Wednesday. "But the measures we are taking now will lead us on to much better profitability."

One immediate measure is an urgent programme to cut costs by reducing the near 30,000-strong car division workforce by more than 2,250, the majority through slimming the production process, but also through efficiency drives in administration, marketing, distribution and purchasing.

However, these reductions are essentially only a minor adjustment in a wider strategy to expand Volvo's car making base to a point where the company believes it will at last achieve critical mass.

The key to this is a surge in investment by the Volvo group over the next several years to levels of about SKr8bn a year, compared with less than SKr5bn in 1995. Total capital outlays are set to range up to SKr12bn a year.

Volvo can afford these outlays because of its extensive investments of non-core assets - worth in total some SKr50bn - and because group profitability has been held up by a strong performance from the truck division.

The truck operations returned a record operating profit in 1995 of SKr5bn, compared with the full-year car division surplus of SKr1bn.

Essentially, what Volvo is attempting is a crash development programme to build out its model range and increase volumes from about 350,000 cars a year to 500,000 to underpin its independent ambitions.

It has established - and will continue to seek - partnerships with other manufacturers for specific projects, but it is still determined not to be subsumed in a big merger like the marriage with Renault it broke off in December 1993.

Last year, Volvo sold 374,600 cars, a 7 per cent rise on 1994. But it knows it cannot reach its target production level based on its present range of the luxury 800 series, flagship 850, and smaller 400 series models.

The 850, introduced in 1992, has been a success. But the 400, produced in the Netherlands, has been a flop, costing up to SKr1bn a year in losses.

Volvo is now aiming to launch a new model every year, working to sharpen its image in the meantime to attract a broader customer base.

The first step is under way with the recent launch of the new S40 and V40 medium-sized saloon and estate-car, built in a joint venture in the Netherlands with Japan's Mitsubishi on a production line that can produce the Volvo and Mitsubishi models simultaneously.

The S40V40 replaces the 400, which will soon be taken out of production. Next will come further spin-offs from the 850, notably a coupe and convertible being built in Sweden in a joint venture with TWR, the British specialist racing and sports car maker.

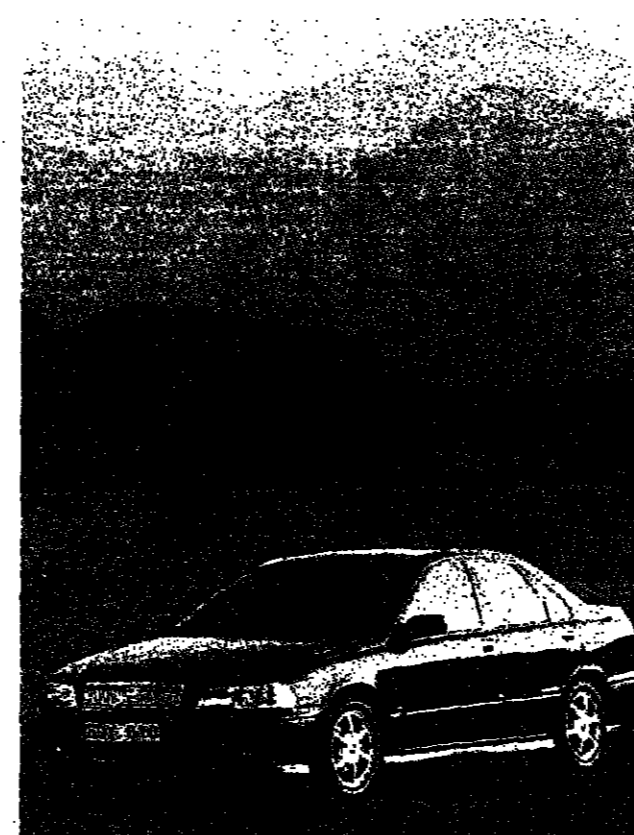
Further down the line will be a new "platform" upon which the replacement for both the 800 series and the 850 will be based. The intention is to maximise returns by building as many high-value cars off the same basic platform as possible.

Mr Gyll will not say how long Volvo needs to fulfil its strategy. "We will certainly not see it in 1996," says Mr Jan Dworsky, analyst at Fiba Nordic Securities in London. "It will take a few years until we have proof of whether their ambition to be a new BMW really works."

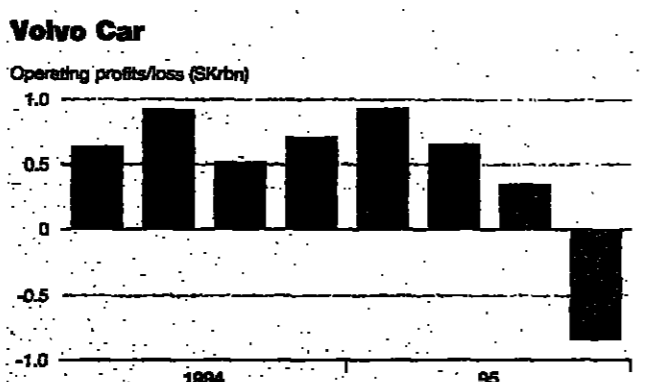
He points out that in the meantime, Volvo has little room for manoeuvre. "They are much more vulnerable than other, bigger companies. They cannot afford to fail with any new model."

The pressure is especially intense because, unlike many Swedish companies, Volvo has no built-in "poison pill" in its ownership structure to protect it against a takeover bid.

Any suitor - and none has emerged to date - might well be put off by what happened with Renault. But the longer Volvo's car division splutters, the more vulnerable the company as a whole will seem.



The S40 model: appealing to a broader customer base



Rewe confident of beating downturn in retail sector

By Michael Lindemann in Cologne

Rewe, Germany's biggest food retailer, expects to raise its turnover to more than DM50bn (\$34.4bn) this year. The group, which recently bought a stake in the Pro-7 private television station, claims it is continuing to perform better than the rest of the beleaguered German retail sector.

The federal statistics office said this week that retail sales last year had fallen 2 per cent in real terms compared with 1994.

Mr Reischl said the 40 per cent stake in Pro-7 would provide the group with new opportunities to sell its products. He said the stake was particularly attractive because it offered a return on sales of about 13 per cent, against about 1.5 per cent in the retail sector.

The group, which began as a co-operative 69 years ago, said it would increase its investments this year by DM440m to DM1.2bn, and would open 460 new stores, including 220 discount stores.

Mr Reischl said the group would also step up its investments in Europe to keep ahead of its main German competitors.

Rewe would spend DM170m on European investments this year, including DM60m on two distribution centres, in the Czech Republic and Hungary. Although an earlier attempt to break into the UK market in 1993 with the retailer Budgens was unsuccessful, Rewe said it was still looking at the market because the return on sales in UK retailing were significantly higher than in Germany.

Den Danske Bank surges on turnaround in securities

By Hilary Barnes in Copenhagen

Den Danske Bank, Denmark's largest bank, yesterday announced a sharp increase in net profits to DKr3.68bn (\$645.4m) from DKr1.81bn in 1994, largely attributed to gains on its securities portfolio and reduced provisions.

Profits on ordinary operations, before extraordinary items and tax, increased from DKr1.70bn to DKr5.03bn. Mr Knud Sorensen, chief executive, described the result as being "as good as any we have ever had".

The bank would also continue to expand overseas. It is opening branches in Oslo and Helsinki this year, in addition to its existing branches in Stockholm and London and a subsidiary in Luxembourg.

The bank would also seek to exploit its investments in the insurance industry, which contributed DKr267m to group profits last year.

Deposits increased 12 per cent to DKr172bn, and advances 14 per cent to DKr194bn. This took the market share of deposits from 27.9 per cent to 29.3 per cent and advances from 30.4 per cent to 32.4 per cent.

The balance sheet total rose 15 per cent to DKr90bn. Insurance operations are not consolidated, but would take assets to almost DKr500bn, the bank said.

If something suddenly goes wrong, rolling bearings can come to the rescue - or even give a warning.

NOW, YOU CAN HAVE BEARINGS WITH BUILT-IN FEELERS. These feelers, known as sensors, measure speed of rotation, acceleration, temperature or load. They can give a warning when something becomes too hot, runs too fast or becomes overloaded.

Sensors can readily be applied in practically all branches of mechanical engineering. The largest order we have so far received in this field has been from Jungheinrich of Hamburg. The sensorised bearings are being used in a new generation of fork lift trucks.

GROUP EARNINGS Consolidated income after financial income and expense 1995: SEK 3 334 M, compared with SEK 1 819 M in 1994. Group sales rose to SEK 36 700 M (33 273). Other operating income amounted to SEK 106 M (151).

INCREASED INVESTMENT Capital expenditures in property, plant and equipment increased to SEK 2 296 M (1 356). This sharp increase is the result of a decision to accelerate the technological upgrading of the Group's plants to achieve greater flexibility, improve productivity and reduce costs.

The Annual Report 1995 can be ordered from SKF Group Public Affairs, S-415 50 Göteborg, Sweden. Tel: +46 31 37 10 00, Fax +46 31 37 17 22.

AVERAGE RATE OF EXCHANGE: 1995: 1 GBP = 11.27 SEK, 1994: 1 GBP = 11.80 SEK.



1996 - Time to Connect
IBIS and DTB access made easy
Would you like to find out more?
Deutsche Börse cordially invites you to an information session
Opportunities in 1996
Latest news
to be held in London on Tuesday March 5, 1996
IBIS
5:00 p.m. to 6:00 p.m.
DTB
6:00 p.m. to 7:00 p.m.
at Hotel Le Meridien Piccadilly 21 London W1 VOBH
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If you would like to attend, please contact Deutsche Börse, Ms. Ana Concejero, London W1 VOBH Phone +49-69-21 01-47 69
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U.S. \$250,000,000 Canadian Imperial Bank of Commerce
(A Canadian Chartered Bank)
Floating Rate Subordinated Capital Debentures due 2085
Notice is hereby given that for the six months interest period from February 23, 1996 to August 23, 1996 the Debentures will carry an interest rate of 5.375% per annum. The interest payable on the relevant interest payment date, August 23, 1996 against Coupon No. 20 will be U.S. \$271.74 and U.S. \$2,717.40 respectively for Debentures in denominations of U.S. \$10,000 and U.S. \$100,000. By: The Chase Manhattan Bank, N.A. CHASE London, Agent Bank February 23, 1996

HongkongBank
The Hongkong and Shanghai Banking Corporation Limited
(Incorporated in Hong Kong with limited liability)
U.S. \$400,000,000
PRIMARY CAPITAL UNDATED FLOATING RATE NOTES
Notice is hereby given that the Rate of Interest has been fixed at 5.5625% and that the interest payable on the relevant Interest Payment Date August 23, 1996, against Coupon No. 22 in respect of US\$100,000 nominal of the Notes will be US\$739.08 and in respect of US\$100,000 nominal of the Notes will be US\$2,791.25. February 23, 1996, London By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANK

JCI Limited



(Incorporated in the Republic of South Africa - Reg. No. 66/00898/06)

ABRIDGED INTERIM RESULTS
for the six months ended 31 December 1995

Equity accounted earnings up by 75% to R179 million (120 cents per share)			
Capitalisation award with dividend alternative			
Cash generated from investments: R159 million			
Cash spent on new investments and business development: R111 million			
Cash spent on expansion by Group operations: R218 million			
Net asset value up 7.5% to R5,683 million (R38.06 per share)			
Consolidated Income Statement			
(R million)	Six months ended 31.12.95 Reviewed	Six months ended 31.12.94 Unaudited	Year ended 30.6.95 Audited
Profit before taxation	179	106	276
Taxation	52	12	50
Attributable earnings	127	94	226
Retained earnings of associated companies	52	8	60
Equity accounted earnings	179	102	286
Earnings per share (cents)			
- attributable earnings	85	63	152
- equity accounted earnings	120	69	192
Capitalisation award and dividend (Rm)	36	-	60
Dividend per share (cents)	24	-	40

Capitalisation Share Award - Right of Election to Receive an Interim Dividend (No 2) and to Subscribe for New Shares

Capitalisation shares have been awarded to shareholders registered at the close of business on Friday, 8 March 1996. Shareholders may elect instead to receive an interim dividend of 24 cents per share payable on 17 April 1996. Shareholders making this election will then be given the opportunity to apply the dividend in subscribing for new ordinary shares in the Company. Full details are set out in the Interim Report to be sent to shareholders.

The full interim report will be posted to shareholders and copies can be obtained from the London Secretaries, JCI (London) Limited, 6 St James's Place, London SW1A 1NP.

INTERNATIONAL COMPANIES AND FINANCE

Domestic side drives 15% rise at Qantas

By Nikki Tait in Sydney

Qantas, the recently-privatised Australian airline, yesterday unveiled a 15.2 per cent increase in profits after tax, at A\$148.3m (US\$112m), for the half-year to end-December. The advance came on the back of higher earnings from domestic operations and falling interest charges.

Mr Gary Pemberton, chairman, said the figure was in line with forecasts made in the Qantas share prospectus. He also indicated that the company - in which British Airways owns a 25 per cent stake - was comfortable about meeting its full-year targets. In the prospectus, Qantas said it expected an operating profit of A\$400m in the year to end-June, and an after-tax profit of A\$227m.



In buoyant mood: Gary Pemberton (left) and chief executive James Strong present Qantas results

Total revenues during the first half rose 7 per cent to A\$3.88bn, while earnings before interest and tax were 8.6 per cent higher at A\$309.7m. Interest costs fell from A\$82.4m to A\$63.2m, as debt came down by almost A\$250m. The tax charge, however,

climbed to A\$98.2m from A\$74.2m. Earnings per share were 14.2 per cent higher at A\$14.66. Mr Pemberton said the domestic operations had seen a 30.4 per cent increase in pre-interest profits to A\$35m, with the latest figures showing Qantas's share of the domestic

market standing at about 53 per cent. The company said domestic passenger revenues rose 11.8 per cent in the first half, with revenue passenger kilometres increasing by almost 12.5 per cent. Yield and revenue seat factor, however, were virtually unchanged - the latter figure

competition", notably from Air New Zealand over the Pacific and on routes to Hong Kong. Qantas added that it was on target to meet cost-savings of A\$300m during the full year, with around A\$150m delivered in the current half-year. Looking longer-term, Mr Pemberton stressed that the airline's first objectives were to get maximum efficient use of existing assets, continued improvements in the balance sheet, and an operational cost structure which matched regional competitors. He suggested that these objectives would occupy the company for the next 12 to 18 months. Only then, would the idea of "significant further expansion" be entertained. He also played down recent speculation that Qantas was planning a bid for Hazelton Airlines, the regional carrier. "It would be madness for us to say that at some stage we had not looked at that possibility."

Moody's sees bleak outlook for Japanese life assurers

By Gerard Baker in Tokyo

The outlook for Japan's life assurance companies, among the world's largest financial institutions, remains bleak, according to a report published yesterday by Moody's Investors Service, the US credit rating agency. The insurers continue to struggle in the harsher economic climate in the wake of the "bubble" era, the report said, afflicted by weak asset-liability rate spreads, poor asset quality, thin capital and intensifying competition. The life companies invested heavily in equities and property during the bubble, the period of rapidly-increasing asset prices in the late 1980s,

and have suffered severely during the collapse of prices in the last five years. As a result, Moody's said, they now suffered from "spread deficiency", where the aggregate credit rate on their liabilities exceeds the yield on assets. Mr Shunsaku Sato, a Moody's analyst, said the yield on the industry's total assets had dropped by almost 4 per cent in five years. Although companies had managed to reduce the minimum return guaranteed on their policies, they would continue to suffer from spread deficiency for some time. The falling property market had undermined companies' fundamental strength, since

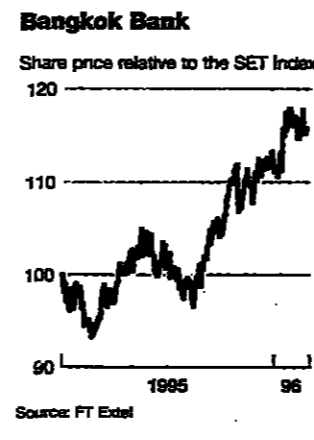
many insurers had significant exposure to real estate. Land prices in the big Japanese cities have fallen by at least 50 per cent in the last five years. Capital was also a problem. Moody's noted that since the insurers are required to distribute all their surpluses at year-end, they had minimum scope for capital retention. "Book capital as a percentage of assets is negligible," said Mr Sato. Deregulation was putting further pressure on life insurers, Moody's said. Competition was likely to grow in the next few years, both in the insurers' core business of life assurance, and in their management of the country's pension funds.

Bangkok Bank surprises with 13% growth in profit for year

By Ted Bardacke in Bangkok

Bangkok Bank, Thailand's largest commercial bank, yesterday reported a surprisingly large 13 per cent advance in net profit for 1995, to B\$19.8bn (\$785.7m).

Although the results were better than analysts had expected, and compare favourably with the 11 per cent earnings growth in 1995 at competitor Thai Farmers Bank, the bank's share prices closed down B\$2 at B\$240 yesterday. The fall, of less than 1 per cent, compares with a 1.3 per cent overall index decline on the Stock Exchange of Thailand. The bank did not release a full financial statement, but did say that its outstanding loans rose 15.1 per cent to B\$66.6bn at the end of 1995. It said that "under unfavourable economic conditions caused by widespread flooding, government restrictions on bank lending and local and foreign monetary crises, the bank's performance last year was viewed as satisfactory". Analysts had been worried that Bangkok Bank, with its high loan-to-deposit ratio, would be hurt by the Thai gov-



ernment's clampdown on excessive lending during the second half of 1995. The fear was that the bank would have to raise its deposit rates to reduce the ratio, thus cutting into interest margins. However, analysts believe the bank was able to rely on the fact that it is the best-provisioned in the country: it was able to reduce its normal rate of provisioning in the fourth quarter to lower the loan-to-deposit ratio rather than having to increase the deposit base. How long this can be sustained remains a question for

SPARBANKEN SVERIGE (SWEDEAN) EXTRACT FROM THE 1995 RESULTS

Improved Operating Results

- Operating result after loan losses: SEK 4,306 M
- Earnings per share: SEK 11.15
- Returns on equity: 16.4 per cent
- Proposed cash dividend: SEK 3.50 per share
- Proposal for distribution of the shares in Turnet in May, 1996
- Proposal for profit sharing system for employees starting 1996

	1995	1994	% change
Net interest income	11 155	10 377	+ 7 %
Commission and foreign exchange income	2 099	2 336	- 10 %
Other revenue	1 533	1 431	+ 7 %
Non-recurring capital gains	-	1 886	
Total revenue	14 787	16 042	- 8 %
Personnel expenses	4 401	4 121	+ 7 %
Other expenses	3 854	4 057	- 5 %
Total expenses	8 255	8 188	+ 1 %
Result before loan losses	6 532	7 854	- 17 %
Loan losses	2 216	3 790	- 42 %
Operating result	4 306	4 064	+ 6 %

	1995	1994
Return on equity, %	16.4	10.4
Earnings per share, SEK	11.15	5.67
Adjusted equity per share, SEK	72.30	62.30
Cash dividend per share, SEK	3.50	2.50
Lending, SEK bn	385	394
Loans loss level, %	0.6	0.9
Total Assets, SEK bn	467	480
Tier 1, %	13.9	12.7
Tier 2, %	7.4	6.9
Number of employees	9 661	9 501

SPARBANKEN SVERIGE
Bank

The Interim Report may be ordered on tel: +46 8 790 27 79. Sparbanken Sverige's Annual Report is expected to be distributed around March 25. The AGM will be held at Globen, Stockholm, on April 24 at 13.00.

NOTICE TO THE HOLDERS OF WARRANTS OF NGK SPARK PLUG CO., LTD. (the "Company")

Issued in conjunction with U.S.\$250,000,000 1 1/2 per cent, Notes 1996 Pursuant to Resolutions of the Board of Directors of the Company dated 6th and 13th February, 1996, the Company issued U.S.\$250,000,000 1 1/2 per cent, Notes 2000 with Warrants and U.S.\$250,000,000 3 per cent, Notes 2001 with Warrants on 23rd February, 1996. The initial Subscription Price of each of such Warrants is \$1.271 per share, which is less than the current market price per share of \$1.281.3.

As a result of such issues, the Subscription Price of the captioned Warrants is adjusted from \$1.138 to \$1.135 effective as from 23rd February, 1996 (Japan time).

NGK SPARK PLUG CO., LTD.
By: The Tokio-Mitsui Bank, Limited
as Principal Paying Agent
23rd February, 1996.

Midland Bank plc
Subordinated Floating Rate Notes 2001

For the three months from February 22, 1995 to May 22, 1995 the Notes will carry an interest rate of 6.35% p.a. On May 22, 1995 interest of £78.07 will be due per £25,000 Note and £780.74 in respect of £250,000 Note for Coupon No. 40.

Citibank, N.A. (Issuer Services), Agent Bank

Notice of Reduced Interest Payment Date

Republic of Ecuador
PDI Bonds due 2015

Pursuant to the terms of the PDI Bonds, the Republic of Ecuador has elected to capitalize a portion of the interest payable for the Interest Period from February 29, 1995 to August 28, 1995. Therefore, August 25, 1995 will be a Reduced Interest Payment Date.

By: The Chase Manhattan Bank, N.A. as Paying Agent
February 23, 1996

STORA 1995

SUMMARY OF YEAR-END REPORT ON OPERATIONS

Net income, after tax and minority shares, was SEK 5,367 million (2,038).

MARKET SITUATION
Demand for most forest industry products weakened during the fourth quarter, due to inventory reductions and declining business conditions. This situation continued in January. However, the pattern is not uniform. Inventory build-ups of paper pulp are continuing. The orders situation continues to be weak for fine papers and coated magazine paper (LWC). Within the board and packaging paper product area, demand has increased at the beginning of 1996. However, it is still too early to draw any firm conclusions. For the newspaper and uncoated magazine paper (SC) product areas, which account for approximately one third of STORA's production capacity, demand remains good.

For sawn timber products, the situation has stabilized somewhat following the weaker trend since spring 1995. The market for building products remains weak.

CAPITAL EXPENDITURES
Capital expenditures on fixed assets during the year amounted to SEK 5,455 million (3,249). Of this amount, SEK 3,852 million (2,046) was invested in Sweden. SEK 1,053 million of this latter sum relates to the investment in the new KM8 board machine in Skoghall, Sweden. Depreciation according to plan totalled SEK 3,648 million (3,566).

FINANCIAL POSITION
The Group's equity/assets ratio was 47.6 per cent (41.1) and the debt/equity ratio was 0.6 times (0.9). Net indebtedness subsequently totalled SEK 10,755 million (16,199), a reduction of SEK 5,444 million.

DIVIDEND PROPOSAL
The Board of Directors proposes that a dividend of SEK 3.75 (2.00) per share be paid for the 1995 fiscal year.

ANNUAL GENERAL MEETING
STORA's Annual General Meeting will be held on Tuesday, April 16, 1996 in Falun, Sweden.

The full report may be ordered via STORA's DirectFax service, tel: +46-23 12769 (document no. 1154), or from STORA, Corporate Communications, S-791 80 FALUN, Sweden. Tel: +46-23 78 00 00. Financial information from STORA is also available via Internet http://www.fi.se/stora/

	1995	1994
Invoiced sales	57,106	48,894
Operating expenses	-44,785	-41,490
Restructuring costs and capital gains	301	-498
Share in income of associated companies	-	31
Planned depreciation	-3,648	-3,566
Operating income	8,974	4,367
Net financial items	-954	-1150
Income after net financial items	8,020	3,217
Taxes	-2,605	-1,200
Minority share	-48	-53
Net income	5,367	2,038
Income per share, SEK	16.70	6.35

* Capital gains in connection with the divestment of forest land have been reclassified as a normal operating item.

STORA

MAISON WORMS & Cie

WORMS & Cie

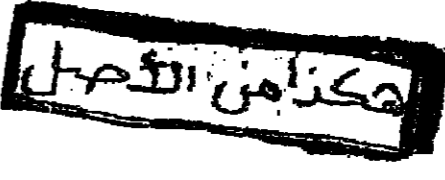
The Supervisory Board meetings of Maison Worms & Cie and Worms & Cie, held on February 21st, approved the Managing Partners' proposal to merge the two companies through the absorption of Maison Worms & Cie by Worms & Cie, a company which is quoted on the main Board of the Paris Stock Exchange.

In line with the Group's development strategy, the aims of the merger are to enhance the value of the Group's assets and the stability of its shareholder base, to strengthen the unity of the Group and to simplify its legal structure.

The Supervisory Board meetings of April 23rd, which will examine the 1995 consolidated accounts, will issue a recommendation on the merger parities determined by the respective companies' Managing Partners based on the conclusions of the merger auditor and the fairness opinion provided by an independent expert.

The merger proposal will be submitted for approval to the Extraordinary General meetings of the two companies in June 1996.

During the Supervisory Board meeting of Worms & Cie, AGF and Ifl announced that they had increased their shareholding in the company to 10% and 8% respectively.



Divestments helped increase dividend and boost confidence

Leisure behind Rank advance

By Scheherazade Daneshkhu
Leisure Industries
Correspondent

Rank Organisation yesterday underpinned its confidence in the future by proposing a 19 per cent dividend increase for 1995 from 13.25p to 15.75p.

The diversified leisure group, which has changed its year-end from October to December, reported more than double annualised pre-tax profits for calendar 1995 to \$651m (\$293m). This was after the inclusion of profits of \$247m, relating mainly to the reduction in its stake in Rank Xerox. The underlying rise was of 6 per cent to \$407m. Profits for the 14 months were \$588m.

Mr Michael Gifford, who retired as chief executive after the company's annual meeting on April 10, said current trading to January 1996 was "satisfactory", but said it would be

"inconsequential in relation to the year as a whole".

The shares, which fell on Wednesday ahead of the results, rose 15 1/2p to 479 1/2p.

A sharp rise in profits in the leisure division - including Hard Rock Cafes and nightclubs - was largely offset by a steep fall in the recreation division where bingo was hit by the National Lottery.

Hard Rock Cafe openings and a 12 per cent rise in nightclub admissions helped push operating profits up 33 per cent to \$58m in the leisure division. Profits at the film and television division grew 11 per cent to \$28m, including a \$3m write-down on six cinemas. The main disappointment was in video duplication where profits fell despite a 25 per cent increase in volume.

Turnover increased to \$2.3bn (\$2.2bn).
Lex, Page 22



Sir Devis Henderson, chairman, speaking with Michael Gifford

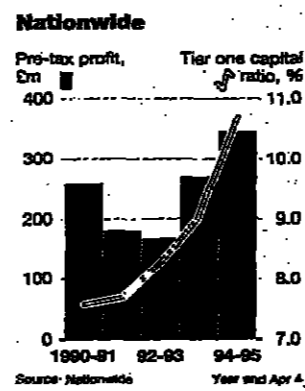
LEX COMMENT Nationwide

For a dying breed, building societies are putting up a good fight. Yesterday's package from Nationwide - cutting mortgage rates by 0.45 points and raising deposit rates by 0.25 points - is an unexpectedly aggressive counter-attack. Suggestions from rivals that the move is unsustainable look distinctly optimistic. On the contrary, it is striking how easily Nationwide can afford it. Like most societies, it is awash with capital and yesterday's package will only slow the growth of its capital ratios. It could go further if it wanted. A fight-back by mutual societies is not the only factor at work here. With Britain's lenders making extravagant profits, intense competition was likely anyway.

But the societies are certainly presenting the banks with a nasty dilemma. Should they match what the societies are doing? Given the societies' undoubted business advantage of not having to worry about shareholders, getting into a head-to-head price war would be a serious mistake.

Banks can, though, probably afford to compromise: fall behind on rate-cutting, put up with some customers remortgaging, and mitigate margin pressure by passing on lower rates to depositors. That is certainly what they have done so far.

Nor is the competitive advantage of mutual status necessarily sufficient reason for hanging on to it. Given the enthusiasm of die-hard mutuals to show that they are being run in the interests of their members, they should offer their members the choice.



BET rejects Rentokil's surprise deal

By Geoff Dyer and Tim Burt

BET, the business services group facing a \$1.8bn (\$2.77bn) hostile bid from Rentokil, yesterday rejected an unexpected offer from the environmental and industrial services group to buy just three-quarters of the company.

The move came only two working days after Rentokil launched its bid and the unusual tactic surprised shareholders and analysts.

The approach was initiated by a telephone call on Tuesday from Lazard Brothers, which is advising Rentokil, to Baring Brothers, BET's advisers.

Mr Nicholas Jones, a managing director at Lazard, proposed discussions about an agreed deal for a group of BET businesses including the textile services, distribution and electronic security operations. BET rejected the proposal before any money had been discussed. It said the businesses Rentokil wanted were core ones. "It would have left BET shareholders without the offer and the group with only a quarter of its operations."

Under the proposal BET would have retained the plant hire, resort management and conferences operations. Any deal would probably have left BET with a large capital gains liability, it added.

Takeover Panel considers UniChem share movements

By Patrick Harverson

The Takeover Panel yesterday continued to question dealers and investment bankers at UBS and BZW about Wednesday's movements in the share price of UniChem, the drugs wholesaler battling with Gehe of Germany to take over Lloyds Chemists, the pharmacy chain.

The two firms are stockbrokers to UniChem and were operating in the stock market when the group's share price rose 11p to 253p on Wednesday morning.

The sharp increase briefly pushed the value of UniChem's shares-and-cash bid for Lloyds to 497.4p per share, within a few pence of the newly revised 500p per share all-cash offer that had been made by rival Gehe earlier in the morning.

The increase also allowed the stockbrokers to buy Lloyds shares at a price close to the new Gehe offer and acquire a 9.9 per cent stake in the pharmacy chain for their client. If UniChem's shares had not risen so far, the group would not have been able to have acquired such a large stake, said dealers.

Although UBS and BZW explained that UniChem's shares had risen because of genuine demand from clients, representatives of Gehe complained to the Takeover Panel. The Panel's monitoring unit launched an investigation into whether the shares had risen because of market manipulation.

UBS or BZW would not comment yesterday, but a source close to one of the firms said the activities of their dealers on Wednesday had been "above board".

Hanson suffers another defection

By David Wighton

Hanson, the industrial conglomerate which last month revealed plans to split into four separate companies, has suffered its second high-level management defection since the demerger announcement.

Following Mr Ron Fulford's resignation as chairman of Imperial Tobacco it has emerged that Mr David Snowdon, who heads Hanson's ARC aggregates subsidiary, is leaving the group. It is understood he has accepted a senior position at another quoted company.

It is believed that Mr Snowdon, 51, had been contemplating a move for some time but made his decision to leave only after the demerger and the associated management changes were announced.

Mr Snowdon's replacement at ARC will be Mr Simon Wisiano, 39, who was managing director of ARC's southern division.

Mr Snowdon would have been a leading candidate for the position of chief executive of the Hanson rump, the building materials and equipment company which will remain after the demerger. But the job went to Mr Andrew Dougal, Hanson's 44-year-old finance director who has risen rapidly during the last three years.

In 1993, when Mr Dougal was managing director of ARC's southern division, Mr Snowdon was an assistant director of the group and was made chairman of ARC in June that year. Mr Dougal became finance director of the group only last year.

The departures of Mr Fulford and Mr Snowdon appear to confirm fears that the smaller, post-demerger companies may find it difficult to retain their best managers.

Mr Fulford announced on Wednesday that he was leaving to join the attempt by Mr Bennett Lebow and Mr Carl Icahn to force a break-up of RJR Nabisco, the US food and tobacco group.

Adverse weather blamed for lower Courtaulds Textiles

By Jenny Luesby

Courtaulds Textiles, the clothing company, yesterday reported a 12 per cent fall in 1995 pre-tax profits to £40.4m (\$62m), caused by adverse weather conditions, a surge in raw material prices and disappointing sales in the US.

Mr Noel Jervis, chief executive, said trading conditions had improved in January and February, with sales and profits in Europe comfortably

ahead. In the US, however, a sharp fall in sales in November and December - as retailers realised they had over-estimated the growth in consumer demand - was set to continue until at least March.

In the UK, the warm autumn had cost the company some £4m in profits, and raw material prices another £4m. There would be little relief this year to the margin squeeze caused by the rise in raw material costs, said Mr Jervis.

"We are not planning to increase selling prices this year," he said. The group would, however, be cutting costs. It was setting a minimum target for each one of a 17 per cent return on capital employed, to be achieved within the next year.

This target had already been met by the core businesses, said Mr Jervis, but across the group last year's average return on capital employed was 12 per cent.



If the rainforests are being destroyed at the rate of thousands of trees a minute, how can planting just a handful of seedlings make a difference?

A WWF - World Wide Fund For Nature tree nursery addresses some of the problems facing people that can force them to chop down trees.

Where hunger or poverty is the underlying cause of deforestation, we can provide fruit trees. The villagers of Mugunga, Zaire, for example, eat papaya and mangoes from WWF trees. And rather than having to sell timber to buy other food, they can now sell the surplus fruit their nursery produces.

Where trees are chopped down for firewood, WWF and the local people can protect them by planting fast-growing varieties to form a renewable fuel source. This is particularly valuable in the Impenetrable Forest, Uganda, where indigenous hardwoods take two hundred years to mature. The *Markhamia lotox* trees planted by WWF and local villages can be harvested within five or six years of planting.

Where trees are chopped down to be used for construction, as in Panama and Pakistan, we supply other species that are fast-growing and easily replaced. These tree nurseries are just part of the work we do with the people of the tropical forests.

WWF sponsors students from developing countries on an agroforestry course at UPAZ University in Costa Rica, where WWF provides technical advice on growing vegetable and grain crops.



WWF World Wide Fund For Nature (Formerly World Wildlife Fund)
International Secretariat, 1196 Gland, Switzerland.

FOR THE SAKE OF THE CHILDREN WE GAVE THEM A NURSERY.

USINOR SACILOR

Preliminary results. Net income for 1995: FRF 4.4 billion

The Board of Directors of Usinor Sacilor, meeting on Monday 19, February under the chairmanship of Francis Mer, reviewed the preliminary consolidated results for the year 1995. The Group net income amounted to FRF 4,430 million compared to 1,006 million in 1994.

In FRF billions	1995*	1994**
Net sales	78.4	79.5
EBITDA	12.3	9.3
Income from operations	6.7	4.0
Group net profit	4.4	1.0
Operating cash flow	8.1	5.7
Capital expenditure	3.0	2.8
Shareholders' equity (including minority interests)	29.9	22.1
Net financial debt	11.0	17.4

* Estimated.
** DHS (plates and tubes) was fully consolidated in 1994 but only equity accounted in 1995.

Consolidated net sales for 1995 amounted to FRF 78,423 million, compared to FRF 79,458 million in 1994. The growth was 13.5 % on the basis of the 1995 structure. Volume growth accounted for 5 % and price increases accounted for 8.5 %.

Turnover was split thus: 48.7 % for Flat Products (Sollac), 25 % for Stainless Steel and Alloys (Ugine, JSL, Imply, etc.) 20.5 % for Specialty Products (Astar, Unimetall, Ascometal, Allevard, CLI, IMS, etc.) and 5.8 % representing the balance of other activities (Vallourec, Forcast, etc.) and inter group shipments.

In 1995 33.3 % of the sales were achieved in France, 44.2 % in other European countries and 22.5 % in the rest of the world. The United States represented 11.8 % of total sales.

Activities of the first 9 months of 1995 saw an improvement in turnover of 16.4 % over the same period in 1994. There was a significant slowdown in the fourth quarter, as a result of the decision taken by Usinor Sacilor, as well as other European steel producers, to reduce production, in order to facilitate the rundown of the inventories that had built up within the distribution channel.

Net sales for the fourth quarter of 1995 amounted to FRF 18,889 million, an increase of 3.8 %, on a comparable basis, over that of the fourth quarter of 1994: Flat Products FRF 9,012 million, + 0.8 % on the 1995 basis; Stainless Steel and Alloys FRF 4,548 million, + 6.4 %; Specialty Products FRF 3,845 million, + 3 %. Compared to the same period for 1994 this resulted of a net decline in volume (Flat Products - 4 %, Stainless Steel and Alloys - 5 %, Specialty Products - 8 %) but prices held up well (Flat Products + 4.8 %, Stainless Steel and Alloys + 11.4 %, Specialty Products + 11 %). It should be noted that more than half of Usinor Sacilor's turnover is generated by annual and multi-annual contracts with major customers.

Estimated EBITDA amounted to FRF 12,350 million. It represents 15.7 % of the turnover (17.2 % for the first half of the year and 14.1 % for the second half). It is 17.8 % for Flat Products, 19.5 % for Stainless Steel and Alloys and 8.2 % for Specialty Products which includes the additional costs due to the delay suffered by Unimetall in converting its process from the oxygen to the electric arc furnace route.

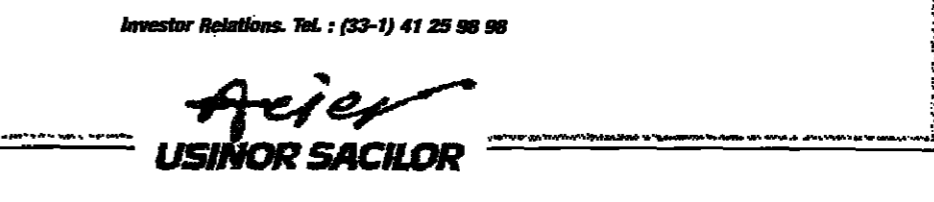
Income from operations, at FRF 6,143 million, shows a significant increase over 1994, and includes the effect of a substantial reduction in interest expense due mainly to lower borrowings (FRF 1,252 million being 1.6 % of the turnover compared to FRF 1,707 million being 2.1 % in 1994) and additional provisions of FRF 596 million over half of which are in respect of staff leaving on early retirement.

Operating cash flow of FRF 8,111 million represents 10.3 % of turnover compared to 7.2 % in 1994 and reflects the improved performance of the year. Capital expenditure in 1995 resulted in an outflow of FRF 3,020 million, similar to the FRF 2,830 million in 1994, bearing out the deliberate slowdown in expenditure which was however compatible with maintaining the tools efficiency at the best level. In 1995 this was considerably less than the depreciation charge in the accounts (FRF 4,360 million).

Cash flow from operations (Operating cash flow net of the increase in working capital requirements) funded virtually all the capital expenditure and financial investments in 1995, including the acquisition of the minority interest in Ugine s.a. (FRF 3,687 million). The capital increase related to the privatisation (FRF 4,749 million, net) was fully applied towards reducing borrowings.

Net financial debt at 31 December 1995 of FRF 11,043 million showed a decline of FRF 6,336 million. The debt/equity ratio, which was still close to 0.5 at the end of 1994, now stands at less than 0.4.

The first months of 1996 in Europe have been characterised by continued destocking by customers, which has led steel producers to maintain their policy of reduced supply. The annual contracts entered into between the subsidiaries of Usinor Sacilor and their major customers reflect conditions globally similar to those of 1995.



COMPANY NEWS: UK

Seeking a strong home base despite disappointing UK results

Life advance boosts Royal Ins

By Ralph Atkins, Insurance Correspondent

Royal Insurance, the composite insurer, yesterday said it would not eschew growth in its home market despite deteriorating trading conditions...

and more recent severe weather in the UK and US is expected to cost £30m.

But Mr Richard Gamble, chief executive, said the "key to any business is a strong home base". Profits would not be sacrificed to save market share...



Richard Gamble: pointing to the benefits of a strong base

Carlton denies MAI or United offers

By Christopher Price and Nicholas Denton

Carlton Communications was yesterday forced to deny it would make a bid for either MAI or United News & Media...

A £3bn (\$4.62bn) merger with United, had earlier caused sharp movements in the shares of all three media groups.

Carlton refused all other comment. However, it is understood that a bid for MAI was under consideration until recently...

RESULTS

Table with columns: Company, Turnover (£m), Pre-tax profit (£m), EPS (p), Current dividend (p), Date of payment, Dividends corresponding to previous period, Total for year, Total last year.

Notice of Early Redemption to Holders of Series J of RSVP Westminster Limited. U.S. \$154,000,000. Guaranteed Extendible Variable Rate Notes due 2005/2006.

Westpac Banking Corporation. U.S. \$150,000,000 Subordinated Floating Rate Notes due 1997.

The Chase Manhattan Corporation. U.S. \$250,000,000 Floating Rate Subordinated Notes due 2000.

OFFSHORE COMPANIES. Established in 1975 ORO has 30 offices world wide.

FT WORLD PHARMACEUTICALS. 25 & 26 March 1996, London Hilton on Park Lane. Leaders from all parts of the healthcare delivery chain will address this annual FT conference...

REGISTRATION ENQUIRY FORM. To register or request further information about this conference please complete this form and return to: FT Conferences, Maple House, 149 Tottenham Court Road, London W1P 9LL.

SEND US YOUR OWN PAPERCLIP. And while you are at it, please attach your cheque to fund more Macmillan Nurses in the fight against cancer.

St. George Bank Limited. U.S. \$75,000,000 Floating Rate Notes due 2000.

Petroleum Argus Daily Oil Price Reports. All the spot price information you require for Global Crude and Products markets.

FIRST NATIONAL BUILDING SOCIETY. Floating Rate Permanent Interest Bearing Shares.

LEHMAN BROTHERS PORTUGAL GROWTH FUND LIMITED. The Quarterly Investment Review for the period to 31st December 1995 is available upon request from:

THORN EMI seeks buyer for Fona

Thorn EMI is to sell Fona, the Danish chain of music and consumer electronics stores. Fona belongs to the Thorn side of the group and its disposal marks the final stage of Thorn's strategy of focusing on the rental and rent-to-buy markets.

Admiral seeks further buys

Admiral, the information technology services, products and training group, is seeking further acquisitions in Europe. Mr Clay Brendish, executive chairman, said the company, which last year acquired Delphy Consultants, a Belgian computer systems and software concern, was looking for other businesses in continental Europe, particularly in France.

Streamline priced at 180p

Shares in Streamline Holdings were priced at 180p yesterday, valuing the specialist building materials group at £112m (\$172m), at the top end of expectations.

Wickes moves into third place

Wickes said yesterday it had passed Do It All, the Boots/WH Smith joint venture, to become the UK's third biggest DIY retailer, in spite of heavy post-exceptional losses last year.

Johnson Group makes US buy

Johnson Group Cleaners, the dry cleaning and textile rental company, has completed the acquisition of Ethington Linen and Uniform Rental Company of Kentucky for \$6.45m.

CMC invests £8m in Asia

Coolson Group, the international specialist industrial materials group, said Coolson Matthey Ceramics, its joint venture with Johnson Matthey, was investing almost £8m (\$12m) in Asian zircon opacifier facilities.

Les Echos. The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity...

COMMODITIES AND AGRICULTURE

Broker reduces estimate of world sugar surplus

By Richard Mooney
London sugar broker C. Czarnikow has raised its estimate of the world 1995-96 sugar crop marginally from the record level it forecast last November. However, with the consumption projection showing a more substantial rise, it has cut the overall surplus estimate.

S Africa's JCI defends forward gold sales

By Mark Ashurst in Johannesburg
JCI, the South African mining finance house which has sold forward all gold from its Western Areas mine until 2004, yesterday defended its decision despite the rally in bullion prices and this week's collapse of the Rand against the dollar.

US offer threatens Windwards banana split

Canute James reports on a controversial marketing move by Chiquita Brands
A St Lucia banana farmers' union has started a strike to protest what it describes as the government's refusal to answer its questions about the industry, writes Canute James in Kingstown. Members of the Banana Salvation Committee say they will not reap any fruit for a week.

Public Ledger to go 'on-line'

By Richard Mooney
The Public Ledger, the weekly specialist commodities newspaper, is to go "on-line" on a wholesale basis with a screen-based news service offered to subscribers via Bloomberg, ADP and FutureSource.

Gold continues to gyrate

MARKET REPORT
The London GOLD price continued to gyrate around the \$400-a-ounce level yesterday and might manage a move a few dollars higher, dealers said.

US offer threatens Windwards banana split

Canute James reports on a controversial marketing move by Chiquita Brands
Governments and marketing agencies in the Windward Islands are battling to prevent rebel banana growers from selling their fruit to an American company, a move that they already will damage the already troubled trade in the islands.

US offer threatens Windwards banana split

Canute James reports on a controversial marketing move by Chiquita Brands
St Lucia's prime minister, about payment to farmers on the delivery of fruit, about the freedom to sell fruit to any potential buyer and for greater involvement of farmers in the management of the industry.

COMMODITIES PRICES

Table with multiple columns: BASE METALS, Precious Metals continued, GRAINS AND OIL SEEDS, SOFTS, MEAT AND LIVESTOCK, ENERGY, LONDON TRADED OPTIONS, LONDON SPOT MARKETS, FUTURE DATA, INDICES. Includes various commodity prices and market data.

JOTTER PAD
A grid-based puzzle or game area with numbered squares.

CROSSWORD
No.9,001 Set by DANTE
A crossword puzzle grid with clues.

AGROSS
1 Might number clues in the wrong order (6)
2 Generous applause goes to a few (8)
3 Throw out unaven and inferior material (6)
4 Measure of alcohol - gets more than one's share of froth on top (8)
5 Humiliating return from a summit meeting? (8)
6 He carries cases of wine with little hesitation (6)
7 Fancy something similar? (4)
8 Sue is invited to stay over (5,4)
9 Shattering into pieces? Correct (10)
10 Experts break the case (4)
11 Is deep, perhaps, but may be detected (6)
12 Ship carries the right pennant (8)
13 The fiscal system makes allowances for him (8)
14 Material mother makes on request (6)
15 Leave one's hotel to investigate (5,2)
16 Collect a petition (6)
17 US claim settlement in Oklahoma, say (7)
18 He has found a job at last (6)
19 It'd come up in a cheap car, pretentiously polished (5-2-2)

Vertical text on the left margin: seeks on, 180p, third place, kes US buy, in Asia, R LIMITED, 100,000, Les Echos.

INTERNATIONAL CAPITAL MARKETS

German auction result sparks 'confusion'

By Martin Brice in London and Lisa Branstetter in New York

GOVERNMENT BONDS

The German government bond market was dominated by the results of the auction of five-year bonds, in which the Bundesbank accepted all DM4.236bn of bids, with the average at 99.92. One bid was accepted at the lowest price of 99.01, which is believed to be a record difference between the average and the lowest.

The curve steepened as the yield on two-year paper fell 5 basis points and that on 10-year paper by a point, with the spread between the two maturities at 227 points. On Life the March 10-year bond future closed at 97.23, down 0.17. The yield spread of 10-year bonds over Treasuries widened 3 basis points to 33.

March future settled at 120.50, up 0.40 while March Pibor rose 0.13 to 95.37. The spread over bunds tightened a point to 86.

The Swedish yield curve steepened after the 25 basis point cut in the repo rate, and the 50 basis points cut in the deposit and lending rates. The spread over 10-year bunds tightened 25 basis points to 242; one-year yields fell 11 basis points and nine-year by nine.

Also helping bonds were rumours that the Federal Reserve had bought two-year and five-year notes under the table and a strengthening in the value of the dollar against the D-Mark and the yen.

Study finds upturn in corporate defaults

By Antonia Sharpe

The volume of corporate bond defaults rose in 1995, the first year-on-year increase since 1990, snapping a trend of narrowing yield spreads over the five-year period, Moody's, the international ratings agency, said in its annual default study.

Property sell-off at Swedish banks

By Christopher Brown-Humes in Stockholm

The final chapter in Sweden's financial sector crisis has begun to unfold as the country's banks move to rid themselves of more than SKR50bn worth of properties, involuntarily acquired as collateral for sour loans in the early 1990s.

dome so, they would have flooded the market and undermined prices.

Only in the past year have the banks become strong enough to be able to capitalise their property offshoots with their own capital, giving them the financial strength to operate as independent entities.

Chicago exchanges to list Mexico's IPC index

By Coroner Middelmarm

Two Chicago exchanges are planning to supplement the fast-growing array of emerging-market derivative instruments with futures and options on Mexico's leading stock index.

Chicago Mercantile Exchange (CME), the Chicago Board Options Exchange (CBOE) and Bolsa Mexicana de Valores (BMV) yesterday signed a deal to list the Bolsa's IPC index on the two US exchanges.

Italy targets issue at Japanese

By Coroner Middelmarm

Put off by recent volatility in the US dollar and D-Mark bond markets, Italy appears to have shelved plans to issue eurobonds in those currencies and yesterday announced plans to issue yen bonds instead.

Otherwise, the eurobond market all but stalled yesterday, with jittery government bond markets keeping nervous investors sidelined.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount (\$/billion), Coupon (%), Price, Maturity, Yield (%), Spread (bp), Book-runner. Includes entries for Citibank International, Credit Suisse, etc.

WORLD BOND PRICES

Table with columns: Country, Coupon, Red Date, Price, Day's change, Yield, Week ago, Month ago. Lists prices for Australia, Austria, Belgium, Canada, Denmark, France, Germany, etc.

BUND FUTURES OPTIONS (LFFE) DM250,000 points of 100%

Table with columns: Strike Price, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Shows call and put option prices for Bund futures.

FT-ACTUARIES FIXED INTEREST INDICES

Table with columns: Index, 1m, 3m, 6m, 12m, 18m, 24m, 30m, 36m, 42m, 48m, 54m, 60m, 66m, 72m, 78m, 84m, 90m, 96m, 102m, 108m, 114m, 120m, 126m, 132m, 138m, 144m, 150m, 156m, 162m, 168m, 174m, 180m, 186m, 192m, 198m, 204m, 210m, 216m, 222m, 228m, 234m, 240m, 246m, 252m, 258m, 264m, 270m, 276m, 282m, 288m, 294m, 300m.

FT FIXED INTEREST INDICES

Table with columns: Index, 1m, 3m, 6m, 12m, 18m, 24m, 30m, 36m, 42m, 48m, 54m, 60m, 66m, 72m, 78m, 84m, 90m, 96m, 102m, 108m, 114m, 120m, 126m, 132m, 138m, 144m, 150m, 156m, 162m, 168m, 174m, 180m, 186m, 192m, 198m, 204m, 210m, 216m, 222m, 228m, 234m, 240m, 246m, 252m, 258m, 264m, 270m, 276m, 282m, 288m, 294m, 300m.

GILT EDGED INDICES

Table with columns: Index, 1m, 3m, 6m, 12m, 18m, 24m, 30m, 36m, 42m, 48m, 54m, 60m, 66m, 72m, 78m, 84m, 90m, 96m, 102m, 108m, 114m, 120m, 126m, 132m, 138m, 144m, 150m, 156m, 162m, 168m, 174m, 180m, 186m, 192m, 198m, 204m, 210m, 216m, 222m, 228m, 234m, 240m, 246m, 252m, 258m, 264m, 270m, 276m, 282m, 288m, 294m, 300m.

US INTEREST RATES

Table showing Treasury Bills and Bond Yields for various maturities: 1m, 3m, 6m, 12m, 18m, 24m, 30m, 36m, 42m, 48m, 54m, 60m, 66m, 72m, 78m, 84m, 90m, 96m, 102m, 108m, 114m, 120m, 126m, 132m, 138m, 144m, 150m, 156m, 162m, 168m, 174m, 180m, 186m, 192m, 198m, 204m, 210m, 216m, 222m, 228m, 234m, 240m, 246m, 252m, 258m, 264m, 270m, 276m, 282m, 288m, 294m, 300m.

Spain

NATIONAL SPANISH BOND FUTURES (MEFF)

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Shows data for Spanish bond futures.

Italy

NATIONAL ITALIAN GOVT. BOND (BTF) FUTURES (LFFE) Lit 200m 100ths of 100%

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Shows data for Italian government bond futures.

FT/ISMA INTERNATIONAL BOND SERVICE

Latest issued international bonds for which there is an adequate secondary market. Latest prices at 7:00 pm on February 22.

Table listing international bonds with columns: Issued, Bid, Offer, Cpn, Yield. Includes entries for US Dollar, Japanese, etc.

DEUTSCHE MARK STRAIGHTS

Table listing Deutsche Mark bonds with columns: Issued, Bid, Offer, Cpn, Yield. Includes entries for various maturities.

BOND FUTURES AND OPTIONS

France

NATIONAL FRENCH BOND FUTURES (MATIF) FF500,000

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Shows data for French bond futures.

Japan

NATIONAL LONG TERM JAPANESE GOVT. BOND FUTURES (LFFE) ¥100m 100ths of 100%

Table with columns: Open, Close, Change, High, Low, Est. vol., Open Int. Shows data for Japanese government bond futures.

Germany

NATIONAL GERMAN BOND FUTURES (LFFE) DM250,000 100ths of 100%

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Shows data for German bond futures.

UK GILTS PRICES

Table with columns: Note, Yield, Price, 52 week High, Low. Lists prices for UK government gilts.

Other Fixed Interest

Table listing various fixed interest instruments with columns: Issued, Bid, Offer, Cpn, Yield.

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Prospective net redemption rate on a par value of £100 is shown in parentheses after the coupon rate for bonds for which the coupon rate is not stated. Figures in parentheses show the FT's estimate for the redemption rate for bonds for which the coupon rate is not stated.

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CURRENCIES AND MONEY

MARKETS REPORT

Markets on hold ahead of German M3 release

By Philip Gawth

Currency markets had a fairly quiet day yesterday ahead of the expected release today of the German M3 data for January. The main trading theme over the past two weeks has been the reversal in Japanese and German interest rate expectations, and the M3 figures should serve either to confirm or reverse this trend. The market has been primed to expect a high figure, and anything short of the wholly exceptional will be taken as favouring the cause of lower rates in Europe, and hence be positive for the dollar.

The dollar yesterday performed steadily, closing at \$1.0502, from \$1.0455 on the previous day. It was supported by the Bank of Japan was actively supporting the dollar during Asian trading. Sterling had a quiet day, trading in the dollar's wake. It finished at DM2.2402, from DM2.2415, and at \$1.5433, from \$1.5445.

European currencies were quiet ahead of German M3. The Swedish krona continued its recent bounce back, finishing at SEK4.647 against the D-Mark, from SEK4.665. The recent assault on the South African rand abated yesterday with the rand closing at R3.89 against the dollar, from R3.965 on Wednesday.

For most of this week, the dollar/yen rate, and the efforts of the BOJ to boost the dollar, have occupied centre stage. Mr Joe Prendergast, currency strategist at Merrill Lynch in London said there was "an ongoing tension between central banks that want to keep the dollar/yen rate stable, and private market positions which surveys show to be heavily underweight the yen."

One country where a stronger dollar would be welcome is Germany. Ms Allison Cottrill, analyst at Paine Webber in London, predicts that anything short of an aberrational M3 figure - and the market has been softened up to expect as high as 18 per cent - will be taken by the market as an excuse for renewed interest rate optimism, of the sort seen in January when the Bundesbank allowed the German repo rate to drop sharply.

The short run this is likely to be D-Mark supportive, if it encourages buying of D-Mark assets. Further out, it could support the dollar and other European currencies, if it is seen as re-opening the path towards lower interest rates. Mr Stephen Lewis of the London Bond Broking company said the Bundesbank would watch the market's response carefully.

"This is because long-term interest rates are the bottom line of the Bundesbank's endeavours. The policymakers in Frankfurt will not risk sacrificing their own credibility in the marketplace, however misplaced they believe the market's doubts about their strategy to be." Mr Lewis believes that the Bundesbank's main priority is

to lower long-term rates. The challenge now is to calm market nerves to the point where it can once more start cutting short-term rates in a manner consistent with lower long-term rates too.

Traders in the rand said very little business was done in either Johannesburg or London, suggesting the currency's travails may be over for now. Mr Tom Chenoweth, chief foreign exchange dealer at Standard Bank in London, said that if the market made it through today unscathed (it was last Friday when the rand's slide started), attention would shift to the budget next month, when an announcement on the relaxation of exchange controls might be expected.

He predicted a R3.90/R1.00 trading range, saying that investors might well sell into any rally below R3.90. Economists at Citibank in London offered a more pessimistic view. "Looking at previ-

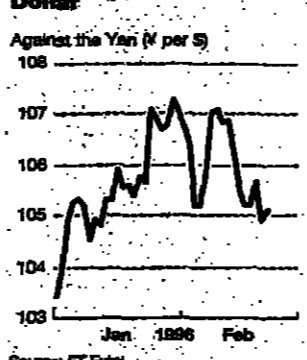


Table titled 'Pound Spot Forward Against the Pound' showing exchange rates for various currencies against the pound.

Table titled 'Dollar Spot Forward Against the Dollar' showing exchange rates for various currencies against the dollar.

Table titled 'Cross Rates and Derivatives' listing various international exchange rates and derivatives.

Table titled 'Exchange Cross Rates' providing a detailed list of currency exchange rates.

Table titled 'UK Interest Rates' showing interest rates for various financial instruments like London Money Rates and UK Treasury Bill Futures.

Table titled 'World Interest Rates' and 'Euro Currency Interest Rates' showing interest rates for various countries and currencies.

BASE LENDING RATES

Table listing base lending rates for various banks and financial institutions.

EURO CURRENCY UNIT RATES

Table showing Euro currency unit rates for various countries and currencies.

MEMBERS OF THE EUROPEAN CURRENCY UNIT

Table listing members of the European Currency Unit.

EURO CURRENCY UNIT RATES (continued)

Table showing Euro currency unit rates for various countries and currencies.

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GLOBAL ASSETS FUND

Notice to shareholders regarding the Global Assets Fund, including details on currency denominations and pricing.

NOTICE TO SHAREHOLDERS

Shareholders are hereby notified of the following changes to be made to Global Assets Fund.

EURO CURRENCY UNIT RATES (continued)

Table showing Euro currency unit rates for various countries and currencies.

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Advertisement for 'The FT Guide to World Currencies' by Moody's, providing information on currency exchange rates and market trends.

Advertisement for 'Fast 64 Kbit Satellite Technology' for complete real-time data of the US and European exchanges.

Advertisement for 'Futures and Options Trading' by Berkeley Futures Limited, offering clearing and execution services.

Advertisement for '24-Hour Foreign Desk' providing competitive spreads and minimum transactions.

Advertisement for 'Futures and Options Trading' by Union Limited, offering clearing and execution services.

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Advertisement for 'Futures and Options Trading' by Union Limited, offering clearing and execution services.

Advertisement for 'The Tax Free Way to Play the Markets' by City Index, offering tax-free trading opportunities.

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LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector, including names and share prices.

BANKS, MERCHANT

Table listing banks and merchant companies, including names and share prices.

BANKS, RETAIL

Table listing retail banks, including names and share prices.

BREWERIES, PUBS & REST

Table listing breweries, pubs, and restaurants, including names and share prices.

BUILDING & CONSTRUCTION

Table listing building and construction companies, including names and share prices.

BUILDING MATS. & MERCHANTS

Table listing building materials and merchant companies, including names and share prices.

BUILDING MATS. & MERCHANTS - Cont.

Continuation of Building Mats. & Merchants table.

CHEMICALS

Table listing chemical companies, including names and share prices.

DISTRIBUTORS

Table listing distributor companies, including names and share prices.

DIVERSIFIED INDUSTRIALS

Table listing diversified industrial companies, including names and share prices.

ELECTRICITY

Table listing electricity companies, including names and share prices.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Continuation of Electronic & Electrical Eqpt table.

ENGINEERING

Table listing engineering companies, including names and share prices.

ENGINEERING, VEHICLES

Table listing engineering and vehicle companies, including names and share prices.

ELECTRONIC & ELECTRICAL EQPT

Table listing electronic and electrical equipment companies, including names and share prices.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries table.

ENGINEERING

Table listing engineering companies, including names and share prices.

FOOD PRODUCERS

Table listing food producer companies, including names and share prices.

HOUSEHOLD GOODS

Table listing household goods companies, including names and share prices.

HOUSEHOLD GOODS - Cont.

Continuation of Household Goods table.

INSURANCE

Table listing insurance companies, including names and share prices.

INVESTMENT TRUSTS

Table listing investment trusts, including names and share prices.

HOUSEHOLD GOODS

Table listing household goods companies, including names and share prices.

INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts table.

INVESTMENT TRUSTS

Table listing investment trusts, including names and share prices.

INV TRUSTS SPLIT CAPITAL

Table listing investment trusts with split capital, including names and share prices.

مكتبة الامم

LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for Name, Price, and Change.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies with columns for Name, Price, and Change.

OTHER FINANCIAL - Cont.

Table listing other financial companies with columns for Name, Price, and Change.

PROPERTY - Cont.

Table listing property companies with columns for Name, Price, and Change.

SUPPORT SERVICES - Cont.

Table listing support services companies with columns for Name, Price, and Change.

AIM - Cont.

Table listing AIM companies with columns for Name, Price, and Change.

LIFE ASSURANCE

Table listing life assurance companies with columns for Name, Price, and Change.

MEDIA

Table listing media companies with columns for Name, Price, and Change.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies with columns for Name, Price, and Change.

RETAILERS, FOOD

Table listing food retailers with columns for Name, Price, and Change.

RETAILERS, GENERAL

Table listing general retailers with columns for Name, Price, and Change.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for Name, Price, and Change.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for Name, Price, and Change.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for Name, Price, and Change.

AMERICANS

Table listing American companies with columns for Name, Price, and Change.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and Change.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, and Change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, and Change.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and Change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for Name, Price, and Change.

OIL INTEGRATED

Table listing oil integrated companies with columns for Name, Price, and Change.

PHARMACEUTICALS - Cont.

Table listing pharmaceutical companies (continued) with columns for Name, Price, and Change.

PROPERTY

Table listing property companies (continued) with columns for Name, Price, and Change.

RETAILERS, GENERAL - Cont.

Table listing general retailers (continued) with columns for Name, Price, and Change.

SUPPORT SERVICES

Table listing support services companies (continued) with columns for Name, Price, and Change.

TOBACCO

Table listing tobacco companies with columns for Name, Price, and Change.

TRANSPORT

Table listing transport companies with columns for Name, Price, and Change.

WATER

Table listing water companies with columns for Name, Price, and Change.

AIM

Table listing AIM companies (continued) with columns for Name, Price, and Change.

Videoconferencing giant to go public on 7th March 1996

Videoconferencing is rapidly reshaping the way we conduct business. And leading the world in this market is PictureTel. On 7th March, we'll be providing a rare insight into the strategic opportunities offered by this exciting business communications tool...



GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service delivered by FT Data, a member of the Financial Times Group. Company classification are based on those used for the FT-SE All-Share Index. Dividend yield prices are shown in pence unless otherwise stated. High and low are based on intra-day mid-price over a rolling 62 week period.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda (SIB RECOGNISED) funds including Fidelity Growth Funds Ltd, Fidelity International Funds Ltd, and Fidelity Global Funds Ltd.

BERMUDA (REGULATED)**

Table listing Bermuda (REGULATED)** funds including Bermuda Intl Invest Mgmt Ltd, Bermuda Intl Invest Mgmt Ltd, and Bermuda Intl Invest Mgmt Ltd.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB RECOGNISED) funds including AIB Investment Managers (Guernsey) Ltd, AIB Investment Managers (Guernsey) Ltd, and AIB Investment Managers (Guernsey) Ltd.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB RECOGNISED) funds including AIB Fund Management Ltd, AIB Fund Management Ltd, and AIB Fund Management Ltd.

Table listing Guernsey (REGULATED)** funds including ANZ Mgmt Co (Guernsey) Ltd, ANZ Mgmt Co (Guernsey) Ltd, and ANZ Mgmt Co (Guernsey) Ltd.

GUERNSEY (REGULATED)**

Table listing Guernsey (REGULATED)** funds including ANZ Mgmt Co (Guernsey) Ltd, ANZ Mgmt Co (Guernsey) Ltd, and ANZ Mgmt Co (Guernsey) Ltd.

IRELAND (REGULATED)**

Table listing Ireland (REGULATED)** funds including AIB Fund Management Ltd, AIB Fund Management Ltd, and AIB Fund Management Ltd.

Table listing various international funds including Chemical Ireland Fund Administrators Ltd, Ashburton Global Funds Ltd, and John Govey Management (Jersey) Ltd.

Table listing various international funds including Ashburton Global Funds Ltd (1200), John Govey Management (Jersey) Ltd, and John Govey Management (Jersey) Ltd.

Table listing various international funds including ISLE OF MAN (REGULATED)** and ISLE OF MAN (SIB RECOGNISED).

Table listing various international funds including ISLE OF MAN (REGULATED)** and ISLE OF MAN (SIB RECOGNISED).

Table listing various international funds including ISLE OF MAN (REGULATED)** and ISLE OF MAN (SIB RECOGNISED).

Table listing various international funds including ISLE OF MAN (REGULATED)** and ISLE OF MAN (SIB RECOGNISED).

Handwritten Arabic text: "مكتبة الامم المتحدة"

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Handwritten note: "هذا امر لائق"

Main table containing financial data for various funds, including columns for fund names, prices, and performance metrics. The table is organized into several sections: 'Credit Investment Funds - Contd.', 'NICAM Asia Pacific Umbrella Fund', 'Allied Dunbar International Assets Ltd (a)', 'Premier Life', 'CA Securities Investment Fund through LM', 'Global Asset Management - Contd.', 'MFS Meridian Funds', 'Republic Funds', 'OTHER OFFSHORE FUNDS', and 'OFFSHORE INSURANCES'.

MANAGED FUNDS NOTES: This section provides detailed information regarding the management of funds, including details on fund types, investment strategies, and contact information for the FT Cityline Help Desk.

LONDON STOCK EXCHANGE

MARKET REPORT

Tentative equities wary of latest slide in gilts

By Steve Thompson, UK Stock Market Editor

A worrying slide in gilts and bunds yesterday took some of the gloss off an otherwise comforting performance by UK equities.

The retreat in gilts was attributed by dealers to a similar move by German bunds, in the wake of a disappointing bund auction and ahead of expected German January M3 money supply numbers.

Gilts aside, it was a highly respectable showing by London, with the FT-SE 100 index shrugging off small bouts of selling in mid-morning and gradually building on Wednesday's good rally to end the

session 14.4 higher at 3,740.0, making a two-day gain of 25.4.

Second-line stocks were also well supported, with some excellent performances by a handful of household names, insurers and a number of individual stocks driving the FT-SE Mid 250 up 15.7 to 4,197.7. That left the index within 2.2 points of its all-time high and some traders said it was set to race through 4,300.

Once again, it was the US that provided the main impetus behind the London market. The Dow Jones Industrial Average jumped 57 points overnight, while bonds also gained ground, and gave a solid foundation to all European markets.

Wall Street's good showing came

as that market reassessed the comments made by Mr Alan Greenspan in his congressional testimony.

The Footsie began the session on a quietly firm note, up around 6 points, but quickly ran into pockets of selling pressure. This was said to have reflected at least two trading programmes, thought to have been weighted on the sell side and which saw the Footsie dip into negative territory in mid-morning.

Once the programmes were absorbed, however, the market began to gather momentum, with the pace accelerating when US markets opened. The Dow jumped some 50 points within the first 45 minutes, triggering the mechanisms

which restrict program trading, before sliding back and then moving ahead again to post a 43-point rise at 6pm London time.

Traders were concerned with the poor showing by gilts and bunds, and the UK market's reluctance to follow Wall Street's latest upsurge.

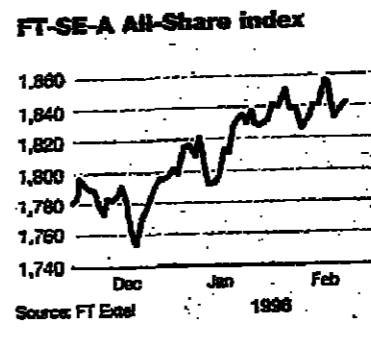
"The 3,700 level on the Footsie is undoubtedly a floor, but it does seem that the market is unusually nervous about gilts and bonds in general," remarked the head trader at one of the top UK securities houses.

Hanson took top place in the FT-SE 100 league and was the second-heaviest traded stock in the index in the wake of exceptionally

heavy buying interest from the US. Corporate results were behind exceptionally strong showings by Rank Organisation and ICI, while Sun Alliance was being aggressively bought ahead of its forthcoming preliminary figures.

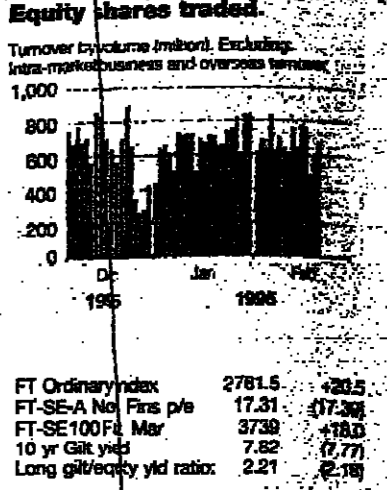
Banks, on the other hand, suffered from a second dose of increased competition in the mortgage market, after the Nationwide Building Society said that it was cutting its lending rates and increasing its savings rates, in a similar move to that by Bradford & Bingley at the end of last month.

Turnover at 6pm totalled 733.3m shares. Customer business on Wednesday was valued at £2.1bn.



Indices and ratios
 FT-SE 100 3740.0 +14.4
 FT-SE Mid 250 4197.7 +15.7
 FT-SE-A 350 1867.4 +7.2
 FT-SE-A All-Share 1842.8 +6.83
 FT-SE-A All-Share yield 3.75 (3.76)

Best performing sectors
 1 Leisure & Hotels +2.3
 2 Diversified Inds +1.4
 3 Chemicals +1.4
 4 Electronic & Elec +1.0
 5 Tobacco +0.9



Long performing sectors
 1 Gas Distribution +1.4
 2 Banks, Retail +1.2
 3 Paper, Pkg & Print +0.9
 4 Breweries/Pubs & Rest +0.1
 5 Food Products -0.0

Buyers return to Hanson

Having turned against Hanson at the end of January, the City swung back behind the international conglomerate yesterday, pushing the shares to the top of the Footsie rankings in heavy volume.

The announcement that the head of Hanson's tobacco division, Imperial Tobacco, had left to join shareholder pressure organisation Brooker Group set hearts racing among sector watchers. Some analysts were said to be putting two and two together and coming up with more than four.

The hottest talk centred on a possible change of ownership for Imperial, with best bets on the asking price starting at £3bn. Brooker has been attempting for some time to force a break-up of RJR Nabisco, the US foods and tobacco giant.

Hanson shares, which traded around £10p a month ago, rose 8% to 180p in above average volume of 21m, flanked by heavy options dealing.

of some sort of shareholder bailout.

Mr Charles Lambert of Merrill Lynch believes the shares have broken through a decisive barrier and could now climb another 100p.

Then, Royal Insurance delighted analysts with a 33 per cent dividend rise, compared with forecasts of a 26 per cent increase. The shares moved up 8 to 394p before investors began to switch holdings into the next results play in the sector. Royal closed 3 higher at 389p, while Sun Alliance benefited from the switching to end the day 8 up at 389p.

But every day must have its dog and, as has been the case so many times, British Gas took the dubious honour.

Like the other two companies, Gas announced figures in line with forecasts. But at a rather downbeat meeting with analysts, there were hints that the scale of the losses from trading would be bigger than the market expected.

SGST argued that the figures were primarily historic but that a very real threat to the dividend remained. Gas shares fell 3 to 236p with 26m traded.

Medias active
 Media shares swung around on a barrage of comment and counter-comment yesterday.

MAL, the media investment group, was up around 30p in early dealings on a press story that Carlton Communications had set up a £1.8bn banking facility and was poised to make a bid.

Then, Carlton yielded to pressure from the Stock Exchange Takeover Panel and

denied it intended to intervene in the proposed merger between MAI and United News & Media. MAI retreated to finish 17 down at 419p, while United rose 13 to 639p.

Subsequently, the spotlight shifted to Mirror Group, where the shares were up 6 at one stage on unusually heavy turnover of 7.8m, fuelled by speculation that it was Carlton's latest target.

Harassed Carlton executives were said to have been ringing around the market to scotch the second rumour by arguing that a tie-up would contravene the Broadcasting Act. Having been down 22 and up 22, Carlton ended the day 7 higher at 1013p.

Banking stocks were knocked by news that the Nationwide Building Society was cutting its variable mortgage rate and increasing its savings rate.

Worries of a mortgage price war have been bubbling ever since Bradford & Bingley announced, at the end of January, a mortgage rate cut and a plan to return £50m a year to savers and borrowers. The worries returned yesterday and Abbey National fell 6 to 586p, while Lloyds TSB slipped 4 to 323p and Barclays 7 to 792p.

Among food retailers, Asda Group hardened 2 1/2 to 106p, with James Capel said to be positive on the stock. However, the same broker was said to have taken the opposite stance on discount retailer Kwik Save. It was also reported to have downgraded profit expectations at Kwik Save, reducing the current year figure by £10m to £100m, and the following year's by £17m to £102m.

J. Sainsbury firmed 1 1/2 to 385p in trade of 3.4m, with Cazenove said to have urged investors to buy the shares. There was a two-way pull in rival Tesco, where the shares

ended a penny to 276p on volume of 5.7m. The stock is one of eight in which Merrill Lynch yesterday issued American style call warrants, although the broker was unable to confirm details of the basket.

Other stocks in which Merrill Lynch was said to have issued warrants included Grand Metropolitan, 4 ahead at 411p, Scottish & Newcastle, 3 off at 661p, and Whitbread, a penny harder at 718p.

The market cheered news from Airtours that US cruise ship company Carnival Corp had scaled down its takeover plans for BET, jumped 6 1/2 to 344p. BET ended a penny better at 198 1/2 in 14m traded.

Mobile phones group Vodafone continued to make up for its recent dull performance, adding 3 1/2 to 231p, in 6.3m traded, for a two-day advance of more than 4 per cent. Hoare Govett reiterated its positive stance on the shares, pointing to strong overseas business and the way the group's churn rate (subscriber cancellations) is declining.

British Aerospace moved ahead strongly on talk of a wholesale restructuring for Europe's defence industry.

French plans to realign a number of aircraft and electronics businesses sparked steady buying at BAE, seen as a core element in any shake-up among UK defence manufacturers. The shares, up 19 at one stage, closed 9 better at 852p.

GEC appreciated 6 1/2 to 374p. Rolls-Royce hardened 2 1/2 to 210p and Vickers finished 5 1/2 better at 288p. GKN moved for-

ward 13 to close at 670p.

The latest mortgage rate cut reversed the recent weak trend at leading household name George Wimpey, hoisting the shares by more than 6 per cent. They comfortably topped the FT-SE Mid 250 performance charts with a rise of 8 to 123p. Taylor Woodrow ended 5 1/2 higher at 148p.

Restekil moved up sharply on news that it had redefined its bid approach to business support services rival BET. Shares in the group, which has scaled down its takeover plans for BET, jumped 6 1/2 to 344p. BET ended a penny better at 198 1/2 in 14m traded.

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FUTURES AND OPTIONS

FT-SE 100 INDEX OPTION (LIFE) £25 per 100 index point

Open	Sett price	Change	High	Low	Est. vol	Open Int
3720.0	3738.0	+18.0	3744.0	3730.5	11900	67300
3731.0	3743.0	+12.5	3744.0	3730.5	1653	6440
Mar	3730.0	+18.0				

FT-SE MID 250 INDEX OPTION (LIFE) £10 per 100 index point

Open	Sett price	Change	High	Low	Est. vol	Open Int
4200.0	4200.0	-0.0	0	0	0	2111

FT-SE 100 INDEX OPTION (LIFE) £375 per £10 per 100 index point

Open	Sett price	Change	High	Low	Est. vol	Open Int		
3550	3550	0	3700	3500	3500	3500		
C	P	C	P	C	P	C	P	
Mar	194	5	148	8	100	15	2	171
Apr	180	17	155	25	118	35	57	182
May	215	35	177	42	162	55	103	215
Jun	230	43	191	51	189	65	117	230
Jul	231	42	192	52	190	65	117	231
Aug	231	42	192	52	190	65	117	231
Sep	231	42	192	52	190	65	117	231
Oct	231	42	192	52	190	65	117	231
Nov	231	42	192	52	190	65	117	231
Dec	231	42	192	52	190	65	117	231

EURO STYLE FT-SE 100 INDEX OPTION (LIFE) £10 per 100 index point

Open	Sett price	Change	High	Low	Est. vol	Open Int		
3575	3575	0	3725	3525	3525	3525		
C	P	C	P	C	P	C	P	
Mar	181	5	125	10	100	15	2	171
Apr	170	24	140	25	106	35	57	182
May	193	34	157	45	124	65	117	230
Jun	188	64	157	97	118	97	147	231
Jul	188	64	157	97	118	97	147	231
Aug	188	64	157	97	118	97	147	231
Sep	188	64	157	97	118	97	147	231
Oct	188	64	157	97	118	97	147	231
Nov	188	64	157	97	118	97	147	231
Dec	188	64	157	97	118	97	147	231

MARKET REPORTERS: Peter John, Joel Koboz, Jeffrey Brown.

ADDITIONAL INFORMATION: A full explanation of all other symbols please refer to The London Stock Exchange.

FT GOLD MINES INDEX

Gold Mines Index (25)	2884.2	-1.4	2916.5	1729.2	1.40	-	2820.7	1888.31
Africa (18)	2973.44	-5.6	3148.20	2896.94	3.22	35.29	3533.95	2272.74
Asia (5)	2578.73	-3.1	2653.21	1973.20	2.37	29.78	2827.34	1378.20
North America (12)	2047.70	+1.0	2027.90	1431.70	0.98	61.83	2185.39	1098.50

FT-SE Actuarial Share Indices

Day's change	Feb 22	Feb 21	Feb 20	Feb 19	1995	Year	Div. cover	Net P/E	Yld	Xd	Total
FT-SE 100	3740.0	+0.4	3725.5	3714.8	3744.3	3040.3	3.85	2.07	15.53	13.02	1500.29
FT-SE Mid 250	4197.7	+0.4	4182.0	4177.9	4190.0	3401.0	3.50	1.74	20.54	23.29	1822.97
FT-SE-A 350	1867.4	+0.4	1862.0	1858.5	1868.3	1520.8	3.90	2.00	18.40	7.40	1033.04
FT-SE-A All-Share	1842.8	+0.4	1837.5	1834.0	1843.8	1495.4	3.68	1.87	14.31	6.57	1273.25
FT-SE-A Higher Yield	1861.0	+0.4	1856.6	1853.1	1863.6	1495.4	3.68	1.87	14.31	6.57	1273.25
FT-SE SmallCap	2041.9	+0.2	2037.4	2041.0	2043.5	1707.35	3.09	1.82	22.29	4.03	1054.09
FT-SE SmallCap ex Inv Trusts	2020.0	+0.2	2015.8	2019.1	2021.4	1695.30	3.29	1.91	19.88	4.17	1045.30
FT-SE ALL-SHARE	1842.8	+0.4	1838.15	1832.2	1843.95	1503.71	3.75	1.98	16.74	7.02	1037.09

FT-SE Actuarial All-Share

Day's change	Feb 22	Feb 21	Feb 20	Feb 19	1995	Year	Div. cover	Net P/E	Yld	Xd	Total
10 MINERAL EXTRACTION(9)	3235.43	+0.4	3221.45	3220.56	3235.58	2848.17	4.00	1.51	20.67	22.58	1370.96
12 Extractive Industries(9)	4189.28	+0.5	4167.80	4149.48	4178.78	3432.15	3.79	2.39	13.79	65.48	1225.90
15 Oil, Integ.(4)	3285.33	+0.4	3268.18	3262.86	3269.07	2656.02	4.28	1.36	21.83	16.24	1441.50
18 Oil Exploration & Prod(5)	1771.19	+1.4	1746.56	1737.52	1748.41	1768.79	3.57	1.49	36.59	0.00	1315.97
20 GEN. INDUSTRIAL(527)	2039.57	+0.5	2024.35	2016.98	2022.51	1908.71	4.06	1.88	18.97	2.06	1096.48
21 Building & Construction(34)	1070.85	+0.6	1058.35	1052.78	1061.59	984.30	3.72	2.08	16.14	1.1	693.50
22 Building Mats. & Merch(2)	1898.42	+0.5	1885.75	1887.79	1903.88	1697.04	3.87	2.03	15.50	0.81	936.72
23 Chemicals(29)	2472.41	+1.4	2438.13	2423.02	2430.42	2132.45	4.04	2.09	15.30	0.91	1171.52
24 Diversified Industrial(21)	1922.45	+0.2	1918.15	1915.89	1925.84	1812.10	3.51	2.03	16.10	1.54	1020.51
25 Electronic & Elec Equip(38)	2346.34	+1.0	2323.04	2310.11	2321.25	1911.05	3.07	1.85	20.91	3.32	970.22
26 Engineering(7)	2282.27	+0.5	2270.24	2266.86	2267.24	1729.92	3.27	2.24	17.09	3.48	1398.18
27 Engineering, Vehicle(13)	2612.88	+0.6	2596.41	2591.77	2602.76	2037.34	3.72	2.28	25.32	0.33	1332.33
28 Paper, Pkg & Printing(2)	2952.23	+0.2	2939.55	2930.70	2937.61	2788.97	3.82	1.37	13.30	2.99	1104.78
29 Textiles & Apparel(18)	1481.13	+0.2	1477.47	1478.51	1483.29	1458.77	4.70	1.78	15.23	0.32	824.83
30 CONSUMER GOODS(81)	3626.08	+0.4	3612.43	3606.41	3642.73	2928.99	3.61	1.74	18.84	7.79	1318.13
32 Alcoholic Beverages(9)	2797.19	+0.8	2774.01	2774.59	2807.92	2561.78	4.35	1.67	12.27	28.48	989.74
33 Food Producer(15)	2932.29	+0.5	2923.18	2926.03	2952.70	2348.45	4.30	1.70	17.04	5.89	1125.03
34 Health Care(2)	2932.29	+0.5	2923.18	2926.03	2952.70	2348.45	4.30	1.70	17.04	5.89	1125.03
3											

WORLD STOCK MARKETS

EUROPE

Table of stock market data for Europe, including Austria (Feb 22 / Sch), Belgium/Luxembourg (Feb 22 / Frs), Czech Rep (Feb 22 / Koruna), Denmark (Feb 22 / Kr), Finland (Feb 22 / Mark), France (Feb 22 / Fr), Germany (Feb 22 / DM), Ireland (Feb 22 / Pounds), Italy (Feb 22 / Lit), Netherlands (Feb 22 / Gld), Portugal (Feb 22 / Escudo), Spain (Feb 22 / Ptas), Switzerland (Feb 22 / Frs), and Turkey (Feb 16 / Trk Lira).

Table of stock market data for Asia, including Hong Kong (Feb 22 / HK\$), India (Feb 22 / Rupee), Indonesia (Feb 16 / Rupiah), Japan (Feb 22 / Yen), Korea (Feb 22 / Won), Malaysia (Feb 16 / MYR), New Zealand (Feb 22 / NZ\$), Singapore (Feb 22 / S\$), South Korea (Feb 22 / Won), Taiwan (Feb 16 / TWD), and Thailand (Feb 22 / Baht).

Table of stock market data for Africa, including South Africa (Feb 22 / Rand), Egypt (Feb 22 / Pound), and Nigeria (Feb 22 / Naira).

Table of stock market data for Oceania, including Australia (Feb 22 / Aust\$), New Zealand (Feb 22 / NZ\$), and South Korea (Feb 22 / Won).

Table of stock market data for North America, including Canada (Feb 22 / Can\$) and the United States (Feb 22 / US\$).

Advertisement for Rockwell: 'In the world of automotive component systems, Rockwell is world class'. Includes the Rockwell logo and a stylized car wheel.

Table of stock market data for Europe (continued), including Austria, Belgium/Luxembourg, Czech Rep, Denmark, Finland, France, Germany, Ireland, Italy, Netherlands, Portugal, Spain, Switzerland, and Turkey.

Table of stock market data for Asia (continued), including Hong Kong, India, Indonesia, Japan, Korea, Malaysia, New Zealand, Singapore, South Korea, Taiwan, and Thailand.

Table of stock market data for Africa (continued), including South Africa, Egypt, and Nigeria.

Table of stock market data for Oceania (continued), including Australia, New Zealand, and South Korea.

Table of stock market data for North America (continued), including Canada and the United States.

INDICES

Table of stock market indices for various countries, including Argentina, Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, India, Indonesia, Japan, Korea, Malaysia, New Zealand, Singapore, South Korea, Taiwan, Thailand, and the UK.

Table of stock market indices for various countries (continued), including Argentina, Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, India, Indonesia, Japan, Korea, Malaysia, New Zealand, Singapore, South Korea, Taiwan, Thailand, and the UK.

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Table of stock market futures prices, including CAC-40, DAX, and other regional indices.

Table of stock market futures prices (continued), including CAC-40, DAX, and other regional indices.

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Footnote and disclaimer text: 'The FT 100 Index... is a composite of the highest and lowest prices recorded during the day by each stock...'. Includes information about the FT 100 Index and other market data.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like 'NYSE', 'NASDAQ', and 'NYSE'. Includes sub-sections for 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

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Continued on next page

4 pm close February 22

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, change, and volume.

NASDAQ NATIONAL MARKET

4 pm close February 22

Table of NASDAQ National Market listing various stocks with columns for stock name, price, change, and volume.

AMEX COMPOSITE PRICES

4 pm close February 22

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, change, and volume.

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Continuation of NASDAQ National Market listing from the previous page.

AMERICA

US markets make strong midday gain

Wall Street

Fears that the equity market was undergoing a slow correction were ameliorated yesterday as US shares made strong gains for the second consecutive session, writes Lisa Branstetter in New York.

For a second time in as many days the Dow Jones Industrial Average advanced by more than 50 points in morning trading, thereby triggering collars that restrict computerised buying.

At 1 pm the Dow was 40.10 stronger at 5,558.07, the Standard & Poor's 500 rose 5.48 to 653.58 and the American Stock Exchange composite was 3.76 higher at 388.36.

Bonds, which had led shares sharply lower on Tuesday, offered more support to equities as they posted modest gains after the Labor Department reported a rise in the number of first-time applicants for unemployment benefits.

The Nasdaq composite was on track to close above the 1,100-point barrier for the first time because of strength in both the computer driven technology companies and biotech groups. In early afternoon trading the Nasdaq was ahead 14.24 at 1,111.09.

Internet-related companies in the American Stock Exchange internet index added 2.9 per cent amid gains by components such as Sun Microsystems, up 3 1/2% to \$51, and Netscape, 6 1/2% stronger at \$65.

Planned a stock split earlier this month. Semiconductor companies and computer makers were also stronger.

Intel added 1 1/2% at \$60. Micron Technology was up 1 1/2% at \$38; and Texas Instruments climbed 2% to \$53.

On the computer side, Dell Computers rose 1% to \$36, IBM jumped 2 1/2% to \$124, and Hewlett-Packard advanced 2% to \$107.

Biotech companies received a boost from news that a US Food and Drug Administration panel had set a date to consider the approval of Septrin from Genzyme.

Genzyme shares added 3 1/2% or 6 per cent at \$75, and Chiron moved up 2 1/2% to \$111.

Vertex Pharmaceuticals appreciated 1 1/2% or 6 per cent to \$28 after announcing that its fourth-quarter loss was less than most analysts had expected.

The company reported a deficit of 5 cents a share, 4 cents a share less than the analytical consensus.

American International Group rose 1 1/2% or 2 per cent to \$97, after the insurance company posted fourth-quarter earnings of \$1.40 per share, 5 cents a share ahead of the mean analysts' forecast.

Canadian Toronto was in delicate balance at noon, falling golds countered by the rally in New York. The TSE 300 composite index was standing just 1.90 higher at 4,963.03.

The gold shares index down 92.38 at 12,425.13. Mid-session volume inched up from 38.47m shares to 39.32m. Among early actives, Petrostar Petroleum rose 4 cents to \$31.38 and Strike Energy by 15 cents to \$33, but Memotec Communications dropped 3 1/2% to \$38.

In moderate trading on a fourth quarter decline from profit to loss. sharply lower on Tuesday, offered more support to equities as they posted modest gains after the Labor Department reported a rise in the number of first-time applicants for unemployment benefits.

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EUROPE

Stockholm up 2.2%, contrasts in pharma stocks

The Risbank's decision to cut key repo, deposit and lending rates gave STOCKHOLM a domestic lift, but the banking index only rose by 1.2 per cent as the Allstarvärlden General climbed 38.8 or 2.15 per cent to 1,842.4.

Turnover was described as huge, at SKr6.5bn; Astra A climbed SKr1.50 to SKr307.50 for a two-day gain of 8.5 per cent on good news relative to planned US listing, but its fellow drug company Pharmacia & Upjohn receded SKr4 to SKr287.50 on results slightly below market expectations.

Meanwhile, a 17 per cent drop in profits at Hennes & Mauritz, the retailer, left the shares SKr56 or 13.9 per cent higher at SKr458. Expectations had been much worse.

FRANKFURT saw the resurgence of US equity market more than outweigh uninspiring performances by bunds and the Dax index up 20.34 at an all-time high of 2,421.93.

Imminent German M3 figures kept turnover relatively quiet, down from DM5bn to DM7.6bn. However, there was more action on fundamentals. Siemens sustained its profits growth forecast of 20 to 25 per cent this year, no small thing after the depreciation of customer currencies; it also revealed that orders were up 5

per cent after five months following a flat position at the end of the first quarter. The shares, weakened by foreign selling ahead of the dividend payment, went ex the dividend and rose a net DM15.0 or nearly 2 per cent to DM818.

In contrast, on-target Mannesmann results indicated a drop in fourth-quarter earnings intake; Mannesmann shed DM2.35 to DM500.50.

The serious fall of the day was in Deutsche Babcock, off DM13.50 or 12.1 per cent to DM98, after a low of DM90, on foreign selling after last week's disastrous analysts' meeting. The big gain, once more, was in Puma, where the prefs, due to be converted into ordinary,

ASIA PACIFIC

Nikkei registers longest losing streak since mid-1995

Tokyo

Concerns about a possible rise in long-term interest rates and the continuing weakness of the dollar against the yen depressed share prices for the sixth consecutive trading day, writes Gwen Robinson in Tokyo.

The Nikkei 225 average, registering its longest losing streak since the market began to recover in July 1995, shed 31.29 to 20,340.94 after moving narrowly between 20,310.74 and 20,486.62.

Investors were discouraged by the failure of the dollar to rise significantly against the yen by mid-afternoon, in spite of reports of intervention by the Bank of Japan.

Further worries about a possible rise in long-term interest rates at home and abroad added to market concern, and kept many participants on the sidelines to watch interest rate movements and currencies.

Volume dropped to an estimated 314m shares from Wednesday's 339m. The Topix index of all first section stocks closed 0.25 lower at 1,572.46, and the capital-weighted Nikkei 300 ended 0.20 to 283.95. Losers led winners by 536 to 458, with 209 issues unchanged.

In London the ISE/Nikkei 50 index firmed 0.97 to 1,376.13. Bargain hunting among domestic financial institutions generated moderate buying interest in electrical machinery, shipbuilders and other major issues. However, domestic institutions on the whole remained cautious about buying shares at high levels and many stayed on the sell side.

Foreign investors, meanwhile, continued their retreat from the market. Brokers said foreign institutions were more worried than many domestic investors realised about Japan's immediate economic outlook, particularly concerning the government's bailout plans for troubled housing loan companies.

Technology shares continued mixed. Pioneer rebounded a

further Y100 to Y2,130 after rising Y40 on Wednesday. The gains recouped Pioneer's Y140 drop on Tuesday, when it announced a revised forecast for a much larger loss than expected for the current business year. Sony dipped Y60 to Y6,280, after rallying briefly on Wednesday following a two-day slide.

Casio Computer fell Y43 to Y997 following its announcement on Wednesday that consolidated net profits in the current year ending March 31 were likely to drop by 90 per cent.

Speculative stocks fared well, led by Kanematsu Nissan Norin, a machinery maker and supplier of housing material, which gained Y230 to Y2,800.

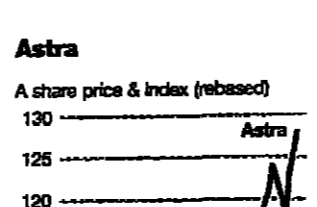
In Osaka, the OSE average declined 69.93 to 21,778.31 in volume of 81.26m shares.

Roundup

Taiwan, markets on the Chinese mainland, and Karachi, Kuala Lumpur and Jakarta remained on holiday.

HONG KONG returned to encounter both technical selling and profit-taking. The Hang Seng index declined 256.54 or 2.3 per cent to 11,338.45. Turnover fell to HK\$5.3bn from last Friday's HK\$6.1bn, as many dealers stayed away.

Some traders worried that a fall in the opening session of the lunar new year could be



A share price & index (rebased)

Source: FT Estel

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soared another DM73 or 16.7 per cent to DM509.

AMSTERDAM built on Wednesday's strong rally and the AEX index closed 3.56 up at 507.50. Unilever lost F11.70 to F123.40 as Paribas recommended a switch into Danone, of France.

The broker said that, over the past year, Unilever's shares had outperformed Danone's by 14 per cent, due to expectations that the Dutch company's restructuring measures would start to pay off in the near future.

However, Paribas suggested that Danone's more aggressive restructuring plans in its European operations would build market share and lead to greater overall business growth. "We believe this later benefit from the restructuring plans is not yet reflected in the share valuation."

Nedlloyd, the shipping and transport group, moved ahead F1.90 to F136.70 in speculative buying, after reports that it was a takeover target. Most dealers dismissed the report as a story that recurred at intervals.

DSM stayed in demand after Wednesday's announcement that the state was to convert its 20 per cent stake into preference shares. The chemical company appreciated F13.40 to finish at F155.40.

Interpreted bearishly by some investors, but others observed that profit-taking was very much the order of the day following the market's 24-month closing high last Friday.

The most active stock was HSBC Holdings, which fell HK\$1.50 or 1.2 per cent to HK\$126.50, while its subsidiary, Hang Seng Bank, lost HK\$1 or 1.3 per cent at HK\$74. Both companies were due to release 1995 results on Monday.

The property index dived 539.03 or 2.5 per cent to 2,067.44. Cheung Kong losing HK\$2.25 or 4 per cent to HK\$54.75 and Sun Hung Kai Properties off HK\$1 or 1.4 per cent at HK\$72.

The Hang Seng China Enterprises Index, which tracks Chinese H shares, slipped 10.25 or 1.1 per cent to 933.51.

BOMBAY came back to widespread foreign funds buying, and the BSE 30 index finished +6.68 or 1.3 per cent higher at 3,500.48.

Analysts said fund managers were buying cheap blue chips in emerging markets to balance the risk in their highly priced US stocks, and that the near 15 per cent depreciation of the rupee since last August had also made Indian stocks more attractive in dollar terms.

However, the main corporate features were losers, Philips India shares falling Rs5 to Rs153 on a 48 per cent drop in net profits, partly due to the depreciating rupee.

SYDNEY was pulled higher on bargain hunting which brought the All Ordinaries index up 15.9 to 2,251.1, while support was also seen from an improvement in base metal prices. Volume was 258.6m shares worth A\$574.8m.

Among the banks, Westpac rose 17 cents to A\$8.01, ANZ 12 cents to A\$6.25 and National Australia Bank 4 cents to A\$12.14. St George, however, dropped 37 cents to A\$8.32 following recent sharp gains as NAB, which confirmed that it had acquired a 5.8 per cent strategic stake, ruled out making a full takeover bid for the New South Wales-based regional in the short term.

SEOUL backedtracked, with interest from overseas investors directed at second-line

stocks. The weighted index lost 1.63 to 881.60 and volume was light at 22m shares.

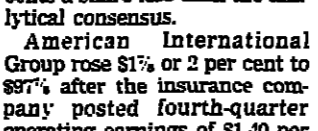
Samsung Electronics rose Won2,000 to Won4,000 on a 31-for-100 scrip issue.

BANGKOK was upset by rumours that some foreign investors were starting to liquidate positions. The SET index finished down 17.96 or 1.3 per cent at 1,361.42 in turnover of Bt6.3bn, compared to Wednesday's Bt3.3bn.

The banking index tumbled 1.6 per cent, with Krung Thai Bank off Bt4 to Bt125.

SINGAPORE found it difficult to attract investors, particularly in the absence of Kuala Lumpur, still on holiday. The Straits Times Industrial Index edged up 0.93 to 2,454.61.

Written and edited by William Cochrane and John Pitt



Daily (million)

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Mexico in slight rise

The gain on Wall Street provided the impetus for a rise in MEXICO CITY, and by mid-session the IPC index was ahead 21.88 at 2,929.71.

Analysts said that, nevertheless, the market remained worried by the forthcoming corporate results season, which commences on March 5, while economists did not expect domestic interest rates to decline much further in the short term.

Buenos Aires suffered a

South Africa finds strength

Equities reversed Wednesday's sharp losses as investors turned positive once again and the rand found stability against the dollar in the currency markets. On Wednesday the rand slipped below the R4 level for the first time against the US currency.

Gold shares were lifted by a stronger bullion price and industrials rose on follow-through buying after Wall Street's buoyant showing overnight.

Although there was still nervousness about the recovery of

the rand and bond markets, domestic investors were seen rejoining yesterday in greater numbers.

The overall index made 104.3 to 6,753.6, industrials rose 74.1 to 8,386.8 and the golds index climbed 77.6 to 1,778.6.

Among individual features, De Beers advanced R5.25 to R124.25, Anglo R11 to R263 and Vaal Reef R16 to R386.

Elsewhere, Dries moved forward R3.25 to R58, Freogold added R2.50 at R37.50 and Kloof put on R2.25 at R52.75.

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VIEWPOINT

Commerzbank's focus on German and European economic issues 2/96

German chemical firms maintain their global position

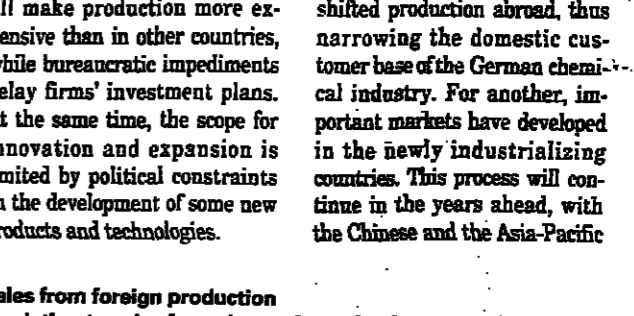
Germany's chemical industry appears in two very different lights. On the one hand, firms are suffering domestically as a result of high costs and taxes, obstacles to the implementation of new technologies and long drawn-out product approval procedures.

On the other, the country's three major chemical companies, Hoechst, BASF and Bayer, were the top three producers worldwide in 1994 in terms of sales. And they would not have achieved this position had they not responded to structural changes both at home and abroad in recent years by substantially increasing their foreign production.

OVER THE PAST ten years, Germany's chemical industry has not matched the productivity growth of its competitors. Output in western Germany expanded on average by only 1.7% a year between 1985 and 1995, compared with 3.2% for all industrial countries.

TO SOME EXTENT, Germany's low rates reflect the country's

Sales from foreign production in relation to sales from domestic production



YET, despite their problems at home, German chemical companies have maintained their position in the world market. Foreign capital investment accounts for an increasing proportion of their overall capital spending. Indeed, without the boost provided by projects in eastern Germany, domestic investment would have declined even more over the past five years.

As a consequence, an ever larger share of the sales of German chemical firms is generated abroad.

THERE ARE various reasons for this development. Apart from the general suitability of a given location, the emergence of new markets is a crucial factor in the planning of investments. Being close to customers cuts transport costs and reduces vulnerability to currency fluctuations. During recent years, the

markets achieving the strongest growth rates. By contrast, certain segments of the market are showing signs of saturation in the mature industrial economies.

IN THE FUTURE as well, German chemical firms will thus tend to move production abroad as the markets they serve become ever more global. And while increases in domestic output will be limited, German chemical companies' expanding overseas operations should enable them to defend their strong international position.

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